

INCIAL TIMES

World Business Newspaper http://www.FT.com

TUESDAY JUNE 2 1998



Product liability Concern over proposals to strengthen the EU directive Inside Track, Page 12



Genetic engineering Better products for the home gardener Technology, Page 11



Asian crisis The adjustments have only just begun Martin Wolf, Page 14

in this continue page 1921.

African Banking survey Separate section Luxembourg Survey, Pages 23-26

WORLD NEWS

Holocaust survivors to launch class action against Swiss central bank

US lawyers will this week file a class action on behalf of holocau survivors against Switzerland's central bank in a move that represents a significant escalation of the international campaign to extract compensation from Swiss banks for alleged failure to return stolen goods after the war. Page 16

China backs moves on Asian tests China is joining forces with the four other established nuclear weapons states as part of an intensive diplomatic drive to get India and Pakisten to stop increasing or testing their atomic arsenais. Page 6

Kaunda treason charges dropped Kenneth Kaunda, Zambia's former president, was freed after five months of house arrest when the state dropped treason charges against him. Page 7

Air France forced to cancel Air France was forced to cancel al but a few of its scheduled flights as pilots went on strike over the state-owned company's proposals to cut its annual salary bill to improve competitiveness, Page 3

Indonesia to probe Subarto assets President 8.J. Habible said Indonesia would investigate the assets of former president Suharto and that Mr Suharto and his immediate family had agreed not to leave the country. Page 6

Montenegro's reformist Democratic Party of Socialists warned it would call a referendum on independence if Yugoslav president, Slobodan Milosevic, continued to fuel a constitutional crisis. Page 2

Yaman kidnapping pledge Yemen's new government promised to take tough action to deal with the frequent kidnapping of foreloners, more than 100 of whom

have been seized since 1992.

CSU raisas Sudeten question Germany's ruling coalition partner, the Christian Social Union, said Germany should link the Czech Republic's future entry into the European Union to a settlement of issues relating to Sudeten Germans expelled after the second world war.Page 2

Conzález to bid for European role Felipe González, the former Spanish prime minister, is preparing a bid to become the next president of the European Commission. Page 2

Korean unions may postpone strike The Korea Confederation of Trade Unions suggested it would postpone a general strike scheduled for June 10. Page 6

Italy's Predi biasts spending wave Romano Prodi, Italy's prime minister, attacked the wave of public spanding that was used to boost the southern Italian economy in the 1980s, saying it had "ruined the region". Page 3

Delay threat to free movement A future Social Democrat government in Germany will seek a lengthy delay in granting free movement to workers from central and east European states once they join the European Union, a spokesman said. Page 4

UK to approve Channel rail link John Prescott, the UK deputy prime minister, is expected to approve a rescue package for the 25.4bn (\$9bn) high speed rail link between London and the Channel tunnel. Page 10

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BUSINESS NEWS

UK insurance group to pay \$1.15bn for ING's US property and casualty arm

Guardian Royal Exchange, the UK insurer, is buying ING's US prop-erty and casualty business for \$1.15bn. The Dutch financial services group will acquire Guardian's Canadian arm for \$375m. Page 17

Travelers Group's alliance with Nikko Securities won Japanese government approval yesterday as the US financial services group announced it would pay \$1.6bn for 25 per cent of Japan's third largest broker. Page 17; Braced for inva-sion, Page 14; Deal maker shakes financial world, Page 20

PolyGram's film division sale has brought interest from dozens of US and European companies. The division will be sold if Seagram's \$10.6bn bld for its parent company succeeds. Page 20

Merrill Lynch, US investment bank, is discussing the acquisition of east European and Russian broker age businesses owned by Hong Kong-based financial services group Regent Pacific. Page 20 Nucor, the US mini-mill company,

unveiled plans to build its ninth mill, which will lift its steelmaking capacity to 12m tons. Page 20

indonesian hanks: Audits of six nationalised banks indicate huge irregularities, according to reports, suggesting that the cost of the bank sector bail-out will be much higher than expected. Page 6

Hong Kong shares continued to plunge, with the Hang Seng Index dropping 3.6 per cent and taking it more than 27 per cent below its March peak, Page 6; World stocks, Page 40

Pirelli, the Italian tyre and cables group, has settled its legal dispute with Ciena of the US for infringement of Piretti's optical transmission systems patents. Ciena will pay Pirelli \$30m and royalties on future sales. Page 20

Sony is to expand its digital home electronics business by taking a 6.7 per cent stake in JustSy Japan's top-selling word processing software. Page 19 UK manufacturers are experiencing

their sharpest fall in orders since 1995 as sterling's strength hits export demand. Activity fell in May for the second month running, a survey shows. Page 10 Westinghouse's nuclear businesse

are understood to have attracted three preliminary bids from groups headed by British Nuclear Fuels and French state-owned compsnies Framatome and Cogema. Page 17

Smiths industries of the UK has won a contract thought to be worth about \$20m from US lowcost cerrier Southwest Airlines. Smiths will install flight management systems in the carrier's older Boeing 737s. Page 8

operator, reported net profits of Or45.1bn (\$148m) in its first quartarly reporting of results. Page 18 Intel shares dived after news that the chipmaker's next generation of microprocessors will be delayed

OTE, Greek public telecoms

until mid-2000. Page 20 Euro Prices

EXCHANGE RATES

WORLD MARKETS

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A comprehensive statistical quide to the new euro currency zone, covering foreign exchange, bond and equity markets. Page 27

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Monsanto agree \$34bn

merger deal

Broad-based 'life sciences' group will have sales of \$23bn and employ 75,000

By Mikid Talt in Chicago and Will Lowis in New York

Two of the top science-based companies in the US yesterday announced a \$34bn merger deal to create a broad-based "life sciences" group encompassing phar-maceuticals, agricultural products and food ingredients.

American Home Products, the East Coast-based drugs and pharmaceutical group, will, in effect, take over Monsanto, whose interests range from pharmaceuticals and food ingredients to biotechnology. The combined stock marnies is \$96bn.

The yet to be named company, in which AHP will hold a 65 per cent stake, will have annual sales of \$23bn, employ 75,000 people and put \$3bn a year into research and development, Pharmaceuticals will be the largest element, accounting for about half the group's sales and two-thirds of the annual R&D budget. Agricultural interests, mainly

derived from Monsanto and rang-ing from genetic engineering to herbicides, will be the second element. Sales in this area will be about \$5bn a year. In New York lunchtime trad-

ing, Monsanto's shares were down \$% at \$54% and American Stacks compered Stacks stone (S)

Home Products' shares were up \$% at \$49\frac{1}{2}. John Stafford, AHP's chief

executive, and Robert Shapiro, his counterpart at Monsanto, said the merger had been triggered by the need to ensure strong finance, research and marketing resources in the rapidly-consolidating life sciences industry.

Both companies have been in the merger frame recently. AHP, with annual sales of about \$14bn, attempted to merge with Smith-Kline Beecham to create a more powerful pharmaceuticals busi-

The deal broke up partly because of concern about two of AHP's anti-obesity drugs, which were withdrawn from the market after evidence that they caused heart valve defects. Monsanto's aggressive nush

into life sciences and a spate of multi-billion dollar acquisitions large relative to its \$7bn annual sale base - had led to speculation that it would need to seek a big-

ger partner.

AHP shareholders will retain their shares, while Monsanto shareholders will receive 1.15 shares in the new company for each existing Monsanto share, giving them about 35 per cent of the equity.

board will be divided equally Oy, the Finnish forestry group, combination between Finnish profits of SKr2.38bn (8361.4m) on between AHP and Monsanto repare expected to announce plans resentatives. Mr Shapiro and Mr tomorrow to proceed with one of Stafford - who recently underwent prostate surgery but said he was "in excellent health" yesterday - will be co-chairman and co-chief executives.

Unusually, the merger agreement carries a \$700m break-up fee, payable if another buyer emerges for Monsanto. While such fees are fairly common, the size raised eyebrows among investment bankers.

From corn to cancer. Page 15 Lex, Page 16 Wall St sees merger logic, Page 20

Putting his case: India's finance minister Yashwant Sinha leaves his New Delhi office with the papers detailing his high-scenaring protectionist budget yesterday. But India's markets gave it a thumbs-down. Report, Page 16 Pulp and paper groups to merge in \$8.5bn deal

and Tim Burt in Stockholm

tomorrow to proceed with one of cross-border pulp and paper the largest European industrial merger in the region. mergers, creating the world's biggest pulp and paper group.

firmed that they were in talks, duction next year of the Eurobut declined to comment on the pean single currency. Unlike Finprospective merger. Stora was unavailable for comment.

The deal, which will create a group with a market capitalisation of more than \$8.5bn, is likely to be structured as a merger of equals. The decision to merge is said to have been driven mainly by consolidation in the industry.

Asia and Latin America. A grade paper, one of the highest Stora, the Swedish pulp and merger of Stora and Enso would margin sectors of the industry. paper manufacturer, and Enso mark the first large industrial Last year. Stora reported pre-tax and Swedish groups, and the first Officials close to the deal said

Stora's willingness to merge with Enso officials yesterday con- Enso was due in part to the introland. Sweden has so far decided not to join. The merger would give Stora access to reduced euro transaction and invoicing costs.

overtake International Paper of retain a stake of about 20 per the US as the world's largest cent of the combined company. manufacturer of paper and board. with annual output of some Several European producers 12,000 tonnes, against IP's 10,000 Paper producers on a roll, Page 17

have forged alliances in the tonnes. It would also become the emerging markets of south-east dominant producer of magazine sales of SKr44.5bn, while Enso announced pre-tax profits of FM2.29bn (\$422.7m) on turnover of FM29.3bn.

The Finnish government, which holds almost 47 per cent of the voting rights in Enso, would receive more than 20 per cent of the votes in the enlarged group. Investor, the main investment vehicle of Sweden's Wallenberg business empire and the largest The enlarged company would shareholder in Stora, would

Russian stocks fall 10% over lack of support from IMF

The Russian stock market slid a further 10 per cent yesterday as investors showed disappointment at the lack of support from the International Monetary Fund. The government added to market instability when it failed to deliver on promises to announce a reworked scheme for privatising the Rosnett oil group. Investor nerves were also

frayed by the suspension of trade on Moscow's main stock futures market amid fears that some brokers could not settle orders, Lawrence Summers, US deputy Treasury secretary, warned that Russia's financial termoil could infect the global economy unless it was brought under control. "Russia's problem has the poten-

and the world's," he told a conference in Vianna. While expressing continued US support for the Russian reform effort, Mr Summers did not raise the possibility of direct bilateral assistance. He said it was now critical that the Russian government's new reform team stuck to its existing IMF programme and

tial to become central Europe's

Russian officials launched a concerted public relations cam- Chaton's 'life bell'. Page 2

under control.

made good on recent commit-

ments to bring its public finances

dence. Sergei Kiriyenko, prime minister, discussed Russia's financial plight with top foreign investment bankers in Moscow and later signed an order reducing government personnel by 30 per cent. He also hinted that President Boris Yeltsin might implement a critical new tax further delayed in parliament.

At a conference of foreign investors in Moscow, Alexander Potyomkin, deputy head of the central bank, reaffirmed the bank's determination to defend the rouble, even at the cost of maintaining interest rates at 150 per cent

The central bank said it had been rebuilding its depleted hard currency reserves in recent days, buying \$400m of US dollars. This had boosted gold and hard currency reserves to more than \$15bn, Mr Potvomkin said.

Mr Potyomkin added the bank was also examining ways to raise chesper funds from abroad to restructure its cripplingly expensive domestic debts. These include either bilateral loans from G8 countries and raising money from private investors via eurobonds or commercial borrow

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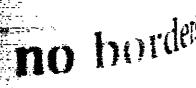
Full contents and Lex back page

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WORLD NEWS

González eyes Commission presidency

Spanish prime minister who played an important part in rebuilding democracy and led Spain into the European Union 12 years ago, is pre-paring a bid to become the next president of the European Commission.

Mr González, 56, has raised his international profile sharply in recent months and is quietly mobilising support inside the European Socialist group, according to several people familiar with his plans.

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His interest in the Commission presidency, one of posts in Europe, makes him

a potential front-runner in Almunia, has underlined his the contest to succeed Jac- loss of influence and Four years ago, Chancellor Helmut Kohl of Germany

and other European leaders urged Mr González to accept the top Brussels job. But be preferred instead to stay in Spain and fight what ultimately proved a losing battle in the 1996 general election. Now he is said to have changed his mind. One important factor is that Mr González is no longer head of the Spanish Socialist party, which he dominated for more than 20 years.

The selection of José Borrell as Socialist candidate for prime minister rather than his own favourite, Joaquin

increased his motivation for seeking a role outside Spain. Mr González also supports

a new initiative led by the former Commission president. Jacques Delors, which calls for the main political parties to nominate their preferred candidate for the job ahead of the European Parliament elections next June. Since the Socialists are the dominant political group in Europe and also hold power in a clear majority of the EU's 15 governments, Mr future of Europe and González appears to be in a strong position.

Traditionally, the appoint- Organisation for Security ment of the Commission and Co-operation in Europe president is settled through and the EU towards former

secret horse-trading among Yugoslavia. "Felipe is in EU leaders. The plan is to campaign mode," said an EU decide the appointment at the EU summit in June 1999, to be chaired by Germany.

Mr González has refused to confirm or deny interest in the Commission presidency. However, other leaders, including António Guterres, prime minister of Portugal, have called on him to run. may count against him, he is making a growing impact on the international stage. He

sia's weak public finances

the root of its woes - are not

susceptible to any quick

remedies. "The major prob

lem is that the market wants

to see results, not just state-

ments," said Par Mellstrom

co-head of research at Bruns-

wick Warburg, a Moscow

based brokerage. "And the

results will not be apparent

this week or next week so

you will only have a gradual

return of investor confi-

Investor expectations

could also increase the pres-

sure on the US, working

with international financial

institutions, to provide

financial support. Over the

past few days. Russia inves-

tors have convinced them-

selves an IMF or G7 bail-out

is inevitable. That convic-

tion might become self-ful-

filling if buyers refuse to

return to Russia without

But the IMF has avoided

rescue package. The

improve economic perfor-

sian authorities have been

promising to boost revenues

and cut expenditures. The

Fund may take the view that

to make the Kremlin act on

If that is the case, then the

talist transformation. "You

have galvanised the govern-

ment and the central bank,"

Mr Mellstrom argues. "In the

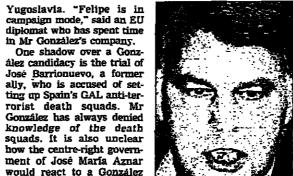
long run, it's very good this

is happening, it has forced

these pledges.

international support.

candidacy. Among other candidates accepted appointments such said to be interested in the as special envoy for the Commission presidency are Giuliano Amato, former prime minister of Italy, and Peter Sutherland, former EU



head of the Gatt world trade

Russia reassured by Clinton's 'life belt'

Young capitalists and technocrats have no compunction in receiving a pledge of support from their country's former ideological rival, writes Chrystia Freeland

hey may be young, but Russia: ao economy in turmoil the thirty-something Official Refinencing rate (%) technocrats at the helm of the Russian government are old enough to remember the days when the US was the loathed ideological rival their country believed it would one day best.

So they are likely to have appreciated the historical resonance of the past few days, during which Uncle Sam promised to save Russian capitalism.

President Bill Clinton elicited a deep sigh of relief from jittery investors and embattled cabinet ministers by offering this assurance: The United States endorses additional conditional financial support from the international financial institutions, as necessary, to promote stability, structural reforms and growth in Rus-

The White House tossed its life belt in the wake of one of the most turbulent weeks Russia's young capitalism has experienced. As investor confidence in the rouble ebbed away, the central bank was forced to triple of investor psychology than government itself must bear interest rates to 150 per cent. Share prices dived by nearly meaning that the pledge 40 per cent, and the country's fragile financial system seemed at risk.

The turmoil was so that nervous bankers began to insist that only a western rescue package could prevent a wider financial collapse, a devaluation of the diary, bout of very high not needed." inflation. Mr Clinton's weekend reassurances have persuaded investors that, at the very least, Russia can now count on an American safety dence in Russia. Last week's als. net if its financial system stockmarket slide continued.

[Clinton's pledge] will be very helpful for the market," said Jonathan Hoffman, head of emerging Europe economics at CSFB in London. "Clinton did absolutely the right thing. The US is saying to the market that

the money will be there if it

Some analysts are hoping the US assurances alone will be enough to swing market sentiment. They argue that the turmoil in Russia has of economic fundamentals, much of the blame. rouble will not tumble from its wide, dollar-linked band.

Hoffman says. market participants know ter privatisation. rouble and a fresh, and that the package is there if The government's pro- financial turmoil may ultipotentially politically incen- needed may mean that it is gramme was bold and mately assist Russia's capi-

to restore investor configoes into free-fall. "I think it with equity prices falling by for the cabinet, since Rus- underlying problems."

With 95 per cent of votes counted in the small Yugo-

slav republic, a DPS-domi-

Djukanovic had 49.5 per

party took 6.2 per cent. Mr Djukanovic's coalition

parliament, or it could form

parties of the ethnic Alba-

Volleys of celebratory gun-

ers of Mr Djukanovic took to the streets in noisy, flag-waving cavalcades. The Organisation for Secu-rity and Co-operation in Europe (OSCE), which sent 138 observers, pronounced the elections as "generally well conducted" and urged all parties to respect the Mr Bulatovic conceded

defeat but said the polls were neither free nor fair.

Politika, the newspaper of

ist party, denounced Mr Dju-

Miodrag Vukovic, deputy

Bulatovic earlier this month

kanovic as a "dictator".

candidate.

fire resounded across Podgorica, the capital, as support-

nian minority.

government debt continued

to command yields of more

than 70 per cent.

One of the culprits was another, virulent round of the Asian economic crisis. including fresh worries about the soundness of the Japanese economy.

But Asian contagion is not immediate and firm offers of the sole explanation for Russia's continued problems. Moscow is also battling Fund's reluctance may stem from the belief that the curagainst deep-seated investor been much more a question scepticism, for which the rent crisis is the best goad to the Russian government to As the crisis struck last mance. For months, the Rus-

may in itself be enough to week, the cabinet wheeled reassure sceptics that the out an array of economic artillery: a vow to cut Rbs40bn (\$6.5bn) in expendi-"Russia does not deserve to tures; accelerated bank- only the prospect of financatch the Asian flu," Mr ruptcy procedures; with- cial collapse will be enough drawal of a proposal to lower "I think the very fact that the oil excise tax; and swif-

severe, but it may not be However, on the evidence enough. After months of of yesterday, Mr Clinton's unfulfilled promises, invespromises may be insufficient tors are looking at Russia's performance. not its propos-

That creates difficulties the government to deal with

Sudeten row opens cracks in coalition

Chancellor Helmut Kohl's government found itself in fresh trouble yesterday after a foreign policy row broke out between two of the coalition parties, the conservative Christian Social Union (CSU) and centrist Free Democrats (FDP).

The Bavarian-based CSU said that Germany should link the Czech Republic's future entry into the European Union to a settlement of issues relating to the Sudeten Germans. ethnic Germans who were expelled from their homes in the Czech lands after the second world war.

But Klaus Kinkel, the German foreign minister and senior FDP politician. angrily dismissed the CSU demands as "not only unrealistic but irresponsible". He said bilateral issues from the past national elections on should not be coupled with EU entry negotiations.

Along with four other central and eastern the European countries and Cyprus, the Czech Republic started formal entry talks with the EU in March and hopes to join early in the

Sudeten Germans loudly applauded criticism of the foreign minister by Edmund Stoiber, the CSU prime minister of Bavaria. Mr Stoiber demanded that

EU negotiators should during the Sudeten clarify whether post-war expulsions.

Czech laws on the expulsion and dispossession of Sudeter Germans could be accepted within the EU. At the same rally, Theo Waigel, German finance minister and CSU leader, called for a "gesture of goodwill" from the Czech

The CSU faces elections in Bavaria in September and is hoping for strong support from Sudeten Germans and their descendants in order to keep its dominant political position in the state.

The row follows angry exchanges earlier this year when the CSU accused Mr Kinkel of not defending Germany's interests sufficiently in Brussels.

The CSU strongly oppose agricultural policy. Its increasingly fractious

relations with Mr Kinkel and the FDP are adding to the problems facing Mr Kohl as he seeks re-election in September 27. About 2.5m ethnic

Germans were expelled from Sudetenland immediately after the war. Their property was confiscated and thousands were killed in the resettlement. In an attempt at rapprochement, Germany Mr Kinkel's comments and the Czech Republic last followed a weekend rally in year signed a declaration of Nuremberg where 8,000 mutual understanding in which Germany apologised for the Nazi invasion and occupation Czechoslovakia and the Czech Republic expressed

regret for crimes committed

NEWS DIGEST

LATEST DISPUTE WITH REGULATOR

Deutsche Telekom calls halt to new access deals

Deutsche Telekom, the German telecoms giant, has stopped signing agreements to allow new competitors access to its networks, pending resolution of its latest dispute with the country's telecoms regulator.

The row reflects confusion over which telecoms operators are entitled to Deutsche Telekom's preferential "interconnection" rates, which allow them to offer cut-price services to their customers. At 2.7 pfennig a minute, Germany's interconnection rates are among the lowest in the world. The low rate has helped trigger a proliferation of new competitors, with more than 50 companies offering telecoms services. But Deutsche Telekom's block on new contracts came after

suggestions from Klaus-Dieter Scheurle, the telecoms regulator, that some operators which have not invested heavily in their own networks could be classified as service "resellers" and pay a higher rate.

Operators that have already struck agreements with Deutsche Telekom could be affected if the company could argue that the terms on which original negotiations were conducted are no longer applicable. Deutsche Telekom is in talks with Mr Scheurle but the two sides might find it difficult to agree which companies have built sufficient infrastructure to be entitied to interconnection agreements. Raiph Atkins, Bonn

GREEK GAMES

Advice sought over Olympics

Athens 2004, the Greek state enterprise set up to organise the Olympic Games, is seeking an international adviser to arrange private sector financing for a group of construction projects, including an indoor sports complex and the Olympic competitors' village. The Socialist government wants to limit budget outlays for the 2004 Olympics and ensure facilities are completed on time. Athens 2004 says projects valued at \$1.4bn-\$1.8bn would be offered on a build-operate-transfer (BOT) basis to Greek and international contractors.

The Olympic village will be built on state-owned land outside Athens. It would be sold or rented as private housing after the Games, and a \$275m indoor sports complex would become a conference centre. Private financing will also be sought for a traffic management system for Athens and for a \$350m coastal development with berths for cruise ships, which would become floating hotels during the Olympics. Kerin Hope, Athens

SLOVAK BUDGET

Targets stay despite deficit rise

The Slovak finance ministry said yesterday the state budget was developing in line with full-year plans and there was no need to revise its main targets despite an acceleration in the fiscal deficit in May. The ministry said earlier that the fiscal deficit had risen to Sk2.406bn (\$70m) from January to May, from a shortfall of Sk264m recorded in the first four months.

"The fiscal deficit at the end of May represents an appropriate portion of the full-year targets," said Juraj Macelka, director of the ministry's state account department.

The full-year fiscal deficit target was set at Sk5.0bn in 1998, with revenues of Sk179.8bn and expenditures of Sk184.8bn. Reuters, Bratislava

PORTUGUESE COUNCIL

Crackdown on child labour

Portugal's government yesterday announced the creation of a national council to crack down on child labour, estimated to involve about 50,000 children in the population of 10m. Describing child labour as "a worrying fact", the employment minister, Eduardo Ferro Rodrigues, said the council would include representatives from trade unions, employers, the government and civic institutions. Its chief task will be to monitor and recommend action. Government figures do not give overall estimates, but last year 167 cases of child labour were detected by the General Labour Inspectorate in a survey of 26,424 workers. AP, Lisbon

Montenegro re-elects reformers

Opponents of Milosevic threaten to hold a referendum on independence if the constitutional crisis is not resolved

By Guy Diamore in Podgorica,

Montenegro's reformist nated coalition headed by Mr Democratic Party of Socialists yesterday celebrated its cent, against 36 per cent for re-election in the parliamen- the Socialist People's party tary poll on Sunday and set of Momir Bulatovic, a close the stage for the next politi- ally of Mr Milosevic. The cal battle with Slobodan Mil- pro-independence Liberal osevic, the president of federal Yugoslavia.

The DPS warned that Milo may have a slim majority in Djukanovic, president and DPS leader, would call a ref- a broader coalition with two erendum on independence for Montenegro if Mr Milosevic continued to fuel Yugoslavia's constitutional

FINANCIAL TIMES
Published by The Financial Times (Europe)
GmbH. Nivehingemplatz 3, 60118 Frankfint am Main, Germany, Telephone ++49
69 156 50, Fax ++49 69 6481 Represented in Frankfurt by J. Walter Brand,
Colin, A. Kemhard as Geochaftsführer and
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Responsible for Advertising content: Colin A. Kennard. Pranter: Hürriyet Internationa Verlagigesellschaft mbH, Admiral-Rosen dahl-Strasse 3n, 63263 Neu Isenburg ISSN 0334-743. Bernsenble Editor Bucher. Mr Milosevic's ruling Social-FRANCE:

Padulsing Director: P. Maravigina, 42 Rue La Boetia, 75008 PARIS. Telephone (01) 5376 8254, Fax (01) 5376 8253. Printer: S.A. Nord Eclair, 15/21 Rue de Caire, F-99100 Roubais Cedex 1, Editor: Richard Lambert, 458N 1148-2753. Commission Parizaire No 67808D. SWIDEN

Swedenic Publisher: Bradley P Johnson. Telephone +66 8 791 2345. Printer: AB Kvallstidningen Expressen. PO Box 6007, \$-530 06, Jonktoping. O The Financial Times Limited 1998. Richard Lambert, do The Financial Lamited, Number One Southwark Bridge, London SEI 9HL



Milo Djukanovic celebrates victory in the Montenegrin poli Reuters

Mr Milosevic, Serbia's evic from changing the constrong man for the past decade, has only three years left in office and under the federal constitution can

prime minister, said the DPS would demand that Mr Milserve just one term. "If Milosevic continues like this there will be no osevic dismiss Mr Bulatovic as the federal Yugoslav prime minister and replace more Yugoslavia," Mr Vuk-him with a DPS-nominated ovic said, warning that a refovic said, warning that a referendum could be held Mr Milosevic appointed Mr

within months. in a pre-emptive move to tion of just 650,000 and is secure control over the dwarfed by Serbia hut federal assembly that appoints half the 40 deputies would pave the way for a to the upper house of the centralisation of power in federal Yugoslav assembly, the Serbian capital Belgrade. enough to prevent Mr MilosMontenegro is also Serb

ia's only access to the sea and has a large naval base. Recent opinion polls indi-

evenly divided over the issue of independence. But analysts say that demands for cession will grow if Mr Milosevic persists with his nationalist policies, which have brought economic ruin to both Serbia and Montenegro because of international

	UNITED	STATE	35			JAPAN					GERMAN	Y			
	Herrow Money (A11)	Broad Money (MS)	Short Interest Rate	Lang Interest Rate	Equity Mariest Yield	Narrow Money GE1)	Broad Money Brz-Chil	Short Internal Rate	Long Istyreat Rute	Equity Marjort Yield	Marrow Money (M1)	Breed Money QMS	Short Interest Rate	Long Neurost Rate	Equi Maria Yiel
1966	42	5.4	7.65	8.84	3.51	8.4	10.4	4.43	4.77	0.54	9.7	6.4	4.34	6.48	2.6
1989	1.0	42	8.99	8.50	3,43	4,1	10.6	5.31	5.16	0.48	6.3	5,7	7.12	6.90	22
1990 1991	3.6 6.0	5.5 3.7	8.06 5.87	8.55 7.86	3.60 3.21	2.6 5.2	8.5 2.0	7.82	6.90	0.65	4.5	4.5	8.49	8.66	21
1992	12.5	1,9	3.75	7.00	2,95	4.5	-0.4	7,21 3,78	6.40 5.24	0.75 1.00	5.1 ° 7.0	5,6 8,1	9.25 9.52	8.42 7.80	2.3 2.4
1993	11.6	1.1	3.22	5.86	2.78	3.0	1.4	295	4.18	0.87	9,4	7.8	7.28	6.47	2.1
994	6.2	1.4	4.67	7.08	2.86	5.4	2.9	2.23	4.20	0.78	9.6	9.0	5.36	6.86	1.7
995 996	-0.2	2.1	5.93	6.57	2.61	8.2	3.2	1.22	3.39	0.86	3.7	0.6	4.53	6.82	2.0
1996 1997	-3.2 -3.3	4.9 4.9	5.41 5.59	6.43 6.34	2,15 1,73	13,7 8.8	3.1 3.9	0.58 0.59	3.03 2.19	0.75 0.87	10.5	7.5	3.31	6.21	1.8
-											8.4	6.1	3.32	5.65	1.4
ad qtr.1997 kd qtr.1997	-4.8 -3.2	4.5 4.9	5.68 5.55	6.69 6.24	1.83 1.64	8.7 8.1	2.8 2.9	0.58 0.61	2.42 2.16	0.83 0.82	9.2	6.5	3.18	5.82	1.5
Kh qtr,1997	-1 <i>2</i>	5.6	5.63	5.90	1.60	8.6	3.9	0.66	1.75	0.62	9.0 5.5	5.9 4.7	3.24 3.68	5.61 5.48	1.4
st qtr.1998	-0.1	6.3	5.47	5.60	1.51	8.5	4.5	0.94	1.71	0.97	5.1	3.6	3.54	5.01	1.3
une 1997	-4,5	4.4	5.65	6.48	1,73	8.4	. 28	0.58	2.48	0.80	9.1	6.4	3.14	5.75	1.46
uly	-4.0	4.5	5.58	6, 2 1	1.84	· 8.2	3.0	0.64	2.30	0.79	9.7	6.2	3.14	5.56	1.3
ligust	-2.6 -2.9	5.1	5.56	6.32	1,64	B.3	3.2	0.60	2.13	0.82	9.0	6.0	3.26	5.66	1.3
eptember ctober	-1.8	5.3 5.5	5.51 5.55	6.20 8.02	1.63 1.60	7.7 7.9	29 29	0.58 0.53	202	0.86	8.2	5.5	3.31	5.60	1.38
ovember.	-1.1	5.5	5.84	5.86	1.61	8.9 8.8	3.2	0.58	1.79 1.74	0.90 0.98	6.5 6.2	5.1	3.58	5.58	1.37
ecember	-0.6	5.6	5.71	5.80	1.58	8.9	3.9	0.87	1.71	1,00	3.7	4.6 4.5	3,74 3,73	5.56 5.32	1.40
silvery 1996	-0.7	5.9	5.47	5.54	1.59	9.7	4.5	0.95	1.74	1.00	4.4	3.5	3.57	5.12	1.30
sbruary karch	-0.2 0.6	6.4 6.7	5.46 5.48	5.61 5.64	1.51	10.3	5.0	1.04	1.78	0.95	5.3	3.4	3.51	4.99	1.31
eron Prii	1.1	6.9	5.48	5.63	1,44 1,41	8.6 8.3	4.5 3.5	0.84 0.71	1.62 1.62	0.96 0.98	5.5	4.0.	3.52	4.90	1.28
by	•••	0.2	5.51	5.66	1.42	۵.0	3.3	0.62	1.37	0.98	7.2	4.0	3.63 3.63	4.90 4.96	1,24 1,23
	FRANCE					ITALY	-				UNITED ((IMGDO		4,50	1.2.
	Haron	Bread	Short	(eng	Equity Maries	Nerror Money	Broad	Short	Long	Equity	Nanow	3-read	Short	Long	Equity
	(H1)	<u>#49</u>	Rate	Reco	Yes	(MCI)	(842)	Ratio	Rate	Yield	PAC)	(ped)	interest Rate	Refe	Equity Market Yield
989 989	3.9 7.6	8.2 10.0	7.94 9.40	9.08 8.79	3.69 2.68	7.8 7.2	6.1 5.5	11,24	10.54	2.71	6.8	17.1	10.41	9.62	4,48
990	3.8	9.3	10.32	9.92	3.19	92	7.0	11.98	11.61 11.87	2.45 2.84	5.9 5.3	17.4	13.95	10.11	4.36 5.07
91	-4.7	23	9.62	9.03	3.58	7.3	5.9	11.83	13.20	3.45	2.3 2.4	15,9 7.9	14.82 11.58	11,56 10,08	4.97
92	-0.3	5.4	10.36	8.57	3.55	6.9	3,1	13.86	13.29	3.63	2.4	5.1	9.74	9.09	4.91
	1.1 2.5	-3.0 1.7	8.55 5.84	6.75 7.21	3.21 2.99	4.7 6.5	2.8 3.6	10 <u>.22</u> 8.48	11,23 10,56	2.35	4.9	3.5	5.99	7.40	4,01
				7.53	3.17		-1.8		10.56 12.22	1.67 1.72	6.4 5.9	5.1	5.57 6.77	8.01	3.94 4.15
994	7.2	4.3	6.60		W.17	0.4		10.38				7.3		8.16 7.79	4,08
994 996 996	7.2 0.6	-3.5	3.84	6.32	3.05	1.0	-0.2	8.75	2.43	2,19	6.7	10.0	6.11		3.59
994 996 996 997	7.2 0.6 6.4								9.43 6.83	2.19	6.7 6.3	10.0 11.1	6.11 6.94	7.02	
994 996 996 997 96 qtr.1997	7.2 0.6 6.4 2.7	-3.5 1.6 -0.8	3.94 3.46 3.44	6.32 5.56 5.72	3.05 2.58 2.81	1.0 8.8 8.8	-0.2 9.2 9.5	8.75 6.83 6.92	6.83 7.39			11.1	6.94	7.02	
994 995 996 987 2d qtr.1997 2d qtr.1997	7.2 0.6 6.4 2.7 5.8	-3.5 1.6 -0.8 0.1	3.94 3.46 3.44 3.41	6.32 5.56 5.72 5.47	3.05 2.58 2.81 2.41	1.0 8.8 8.8 10.0	-0.2 9.2 9.5 11.3	8.75 6.83 6.92 6.79	7.39 6.52	2.18 1.79	6.3	11.1 11.2 11.7	6.60	7.02	3.74 3.49
994 996 997 ad qtr.1987 ad qtr.1987 år qtr.1997	7.2 0.6 6.4 2.7 5.8 6.5	-3.5 1.6 -0.8 0.1 1.6	3.94 3.46 3.41 3.65	5.72 5.47 5.49	2.58 2.58 2.81 2.41 2.48	1.0 8.8 8.8 10.0 8.2	9.5 11.3 10.4	8.75 6.83 6.92 6.79 6.35	7.39 6.52 6.02	2.18 1.79 1.69	6.3 6.2 5.6 6.6	11.1 11.2 11.7 11.1	6.94 6.60 7.21 7.58	7.02 7.29 6.95 6.46	3.74 3.49 3.37
993 994 995 996 997 nd qtr.1997 rd qtr.1997 th qtr.1997 st qtr.1998	7.2 0.6 6.4 2.7 5.8 6.5 7.9	-3.5 1.6 -0.8 0.1 1.6 3.7	3.94 3.46 3.41 3.65 3.58	6.32 5.56 5.72 5.47 5.49 5.03	3.05 2.58 2.81 2.41 2.48 2.23	8.8 10.0 8.2 8.9	-0.2 9.2 9.5 11.3 10.4 9.0	8.75 6.83 6.92 6.79 6.35 5.89	7.39 6.52 6.02 5.36	2.18 1.79 1.69 1.33	6.3 6.2 5.6 6.6 6.9	11.1 11.2 11.7 11.1 10.3	6.94 6.60 7.21 7.58 7.55	7.02 7.29 6.95 6.46 6.02	3.74 3.49 3.37 3.05
994 996 997 3d qtr.1987 3d qtr.1987 4t qtr.1997	7.2 0.6 6.4 2.7 5.8 6.5	-3.5 1.6 -0.8 0.1 1.6 3.7 -0.8	3.94 3.46 3.41 3.65 3.58 3.43	6.32 5.56 5.72 5.47 5.49 5.03	3.05 2.58 2.81 2.41 2.48 2.23 2.76	1.0 8.8 8.8 10.0 8.2 8.9	-0.2 9.2 9.5 11.3 10.4 9.0	8.75 6.83 6.92 6.79 6.35 5.89	7.39 6.52 6.02 5.36 7.08	2.18 1.79 1.69 1.33	6.3 6.2 5.6 6.8 6.9 6.3	11.1 11.2 11.7 11.1 10.3	6.94 6.60 7.21 7.58 7.55 6.77	7.02 7.29 6.95 6.46 6.02 7.10	3.74 3.49 3.37 3.05
294 395 396 397 3d qtr.1997 3d qtr.1997 3d qtr.1997 4d qtr.1998 4d qtr.1998 4d qtr.1998	7.2 0.6 6.4 2.7 5.8 6.5 7.9 2.7 5.4 5.9	-3.5 1.6 0.1 1.6 3.7 -0.8 -0.4 -0.1	3.94 3.46 3.41 3.65 3.58 3.43 3.39 3.43	5.72 5.47 5.49 5.03 5.86 5.42 5.53	3.05 2.58 2.81 2.41 2.48 2.23 2.76 2.39 2.41	8.8 10.0 8.2 8.9 8.9 9.8	9,5 11.3 10.4 9.0 10.1 10.8 11.5	8.75 6.83 6.92 6.79 6.35 5.89	7.39 6.52 6.02 5.36	2.18 1.79 1.69 1.33	6.3 6.2 5.6 6.6 6.9 6.3 5.8	11.1 11.2 11.7 11.1 10.3 17.7 11.9	6.94 6.60 7.21 7.58 7.55 6.77 7.07	7.02 7.29 6.95 6.46 6.02 7.10 7.01	3.74 3.49 3.37 3.05 3.70 3.57
994 995 997 2d qtr.1997 2d qtr.1997 2d qtr.1998 2d qtr.1998 2d qtr.1998 2d qtr.1998	7.2 0.6 6.4 2.7 5.8 6.5 7.9 2.7 5.4 5.9 5.9	-3.5 1.6 -0.8 0.1 1.6 3.7 -0.8 -0.4 -0.1	3.94 3.46 3.41 3.65 3.58 3.43 3.39 3.43 3.41	5.72 5.47 5.49 5.03 5.86 5.42 5.53 5.47	3.05 2.58 2.81 2.41 2.48 2.23 2.76 2.39 2.41 2.42	8.8 10.0 8.2 8.9 8.9 9.8 11.1	9.5 11.3 10.4 9.0 10.1 10.8 11.6	8.75 6.83 6.92 6.79 6.35 5.89 6.85 6.85 6.86 6.63	7.39 6.52 6.02 5.36 7.08 6.53 6.67 6.36	2.18 1.79 1.69 1.33 2.16 1.85 1.80 1.72	6.3 5.6 6.6 6.9 6.3 5.8 5.0 6.9	11.1 11.2 11.7 11.1 10.3	6.94 6.60 7.21 7.58 7.55 6.77	7.02 7.29 6.95 6.46 6.02 7.10	3.74 3.49 3.37 3.05 3.70 3.57 3.48 3.41
994 996 996 997 4 qtr.1997 4 qtr.1997 4 qtr.1998 4 qtr.1998 4 qtr.1998 4 qtr.1998 4 qtr.1998 4 qtr.1998 4 qtr.1998	7.2 0.6 6.4 2.7 5.8 6.5 7.9 2.7 5.4 5.9	-3.5 1.6 -0.8 0.1 1.6 3.7 -0.8 -0.4 -0.1 0.1	3.84 3.46 3.41 3.65 3.58 3.43 3.39 3.43 3.41 3.59	5.72 5.47 5.49 5.03 5.86 5.42 5.53 5.47 5.59	3.05 2.58 2.81 2.41 2.48 2.23 2.76 2.39 2.41 2.42 2.43	8.8 10.0 8.2 8.9 9.8 9.1 11.1 9.1	9.5 11.3 10.4 9.0 10.1 10.8 11.6 11.6 11.3	6.75 6.83 6.92 6.79 6.35 5.89 6.85 6.87 8.86 6.63 6.62	7.39 6.52 6.02 5.36 7.08 6.53 6.87 6.36 6.21	2.18 1.79 1.69 1.33 2.16 1.85 1.80 1.72 1.68	6.3 6.2 5.6 6.6 6.9 6.3 5.8 5.0 6.3	11.1 11.2 11.7 11.1 10.3 17.7 11.9 11.6 11.8 10.9	6.94 6.60 7.21 7.58 7.55 6.77 7.07 7.25 7.31 7.38	7.02 7.29 6.95 6.46 6.02 7.01 7.01 7.05 6.78 6.47	3.74 3.49 3.37 3.05 3.70 3.57 3.48 3.41 3.31
194 195 196 197 197 197 197 197 197 197 197 197 197	7.2 0.6 6.4 2.7 5.8 6.5 7.9 2.7 5.4 5.9 7.8 6.5	-0.8 0.1 1.6 3.7 -0.8 -0.4 -0.1 0.1 0.8 0.7 1.6	3.94 3.46 3.41 3.65 3.58 3.43 3.39 3.43 3.41 3.59 3.69 3.69	5.72 5.47 5.49 5.03 5.86 5.42 5.53 5.47 5.58 5.58 5.58	2,81 2,41 2,48 2,23 2,76 2,39 2,41 2,42 2,43 2,57 2,44	8.8 10.0 8.2 8.9 8.9 9.8 11.1	9.5 11.3 10.4 8.0 10.1 10.8 11.5 11.6 11.3 10.3 9.7	8.75 6.83 6.92 6.79 6.35 5.89 6.85 6.85 6.86 6.63	7.39 6.52 6.02 5.36 7.08 6.53 6.67 6.36	2.18 1.79 1.69 1.33 2.16 1.85 1.80 1.72	6.3 6.2 5.6 6.8 6.9 6.3 5.8 5.0 6.3 6.8	11.1 11.2 11.7 11.1 10.3 17.7 11.9 11.6 11.8 10.9	6.94 6.60 7.21 7.58 7.55 6.77 7.07 7.25 7.31 7.38 7.65	7.02 7.29 6.95 6.46 6.02 7.10 7.01 7.05 6.47 6.47 6.59	3.74 3.49 3.37 3.05 3.57 3.48 3.41 3.31 3.47
94 95 96 97 d qtr.1997 d qtr.1997 d qtr.1997 t qtr.1998 me 1997 dy 19ust ptember ovember ovember ovember	7.2 0.6 4.4 2.7 5.8 6.5 7.9 2.7 5.4 5.9 5.9 7.8 6.9 8.5 7.7	-3.5 1.6 0.1 1.6 3.7 -0.8 -0.4 -0.1 0.1 0.8 0.7 1.5 2.8	3.94 3.46 3.41 3.65 3.58 3.43 3.43 3.41 3.59 3.69 3.69	5.72 5.47 5.49 5.03 5.66 5.42 5.53 5.47 5.58 5.33 5.13	2.58 2.58 2.41 2.48 2.23 2.76 2.39 2.41 2.42 2.43 2.57 2.44 2.38	1.0 8.8 10.0 8.2 8.9 9.8 11.1 9.1 9.2 7.7 7.8 7.9	9.5 11.3 10.4 9.0 10.1 10.8 11.8 11.8 11.8 10.3 9.7 9.1	6.92 6.92 6.79 6.35 5.89 6.85 6.83 6.63 6.63 6.64 6.01 8.03	7.39 6.52 6.02 5.36 7.08 6.53 6.87 6.36 6.21 6.14 5.74 5.50	2.18 1.79 1.69 1.33 2.16 1.85 1.80 1.72 1.68 1.74 1.65 1.47	6.3 6.2 5.6 6.6 6.9 6.3 5.8 5.0 6.3	11.1 11.2 11.7 11.1 10.3 17.7 11.9 11.6 11.8 10.9 10.8 11.7	6.94 6.60 7.21 7.58 7.55 6.77 7.07 7.25 7.31 7.38 7.65 7.71	7.02 7.29 6.95 6.46 6.02 7.01 7.05 6.78 6.47 6.33	3.74 3.49 3.37 3.05 3.70 3.57 3.48 3.41 3.31 3.47 3.33 3.24
194 195 196 197 197 197 197 198 199 199 199 199 199 199 199 199 199	7.2 0.6 4.4 2.7 5.8 6.5 7.9 2.7 5.4 5.9 5.9 6.9 6.5 7.7	-3.5 1.6 0.1 1.6 3.7 -0.8 -0.4 -0.1 0.8 0.7 1.6 2.8 4.1	3.44 3.41 3.65 3.58 3.43 3.39 3.41 3.59 3.69 3.69 3.62 3.57	5.72 5.47 5.49 5.03 5.66 5.42 5.53 5.547 5.58 5.58 5.31 5.01	2.05 2.58 2.41 2.48 2.23 2.76 2.39 2.41 2.42 2.43 2.57 2.44 2.38 2.23	8.8 10.0 8.2 8.9 9.8 11.1 9.1 9.2 7.7 7.8 7.9 8.5	9.5 11.3 10.4 9.0 10.1 10.8 11.5 11.3 10.3 9.7 9.1 8.8	6.92 6.92 6.79 6.35 5.89 6.85 6.63 6.63 6.62 6.44 6.03 6.09	7.39 6.52 6.02 5.36 7.08 6.53 6.87 6.36 6.21 6.14 5.74 5.50 5.38	2.18 1.79 1.69 1.33 2.16 1.85 1.80 1.72 1.68 1.74 1.65 1.34	6.3 5.6 6.8 6.9 5.8 5.0 6.9 6.3 5.8 5.0 6.9	11.1 11.2 11.7 11.1 10.3 17.7 11.9 11.6 11.8 10.9	6.94 6.60 7.21 7.58 7.55 6.77 7.07 7.25 7.31 7.38 7.65	7.02 7.29 6.95 6.46 6.02 7.10 7.01 7.05 6.47 6.47 6.59 6.33 6.02	3.74 3.49 3.37 3.05 3.70 3.57 3.48 3.41 3.31 3.47 3.33 3.24 3.02
194 195 196 197 197 197 197 198 199 199 199 199 199 199 199 199 199	7.2 0.6 4.4 2.7 5.8 6.5 7.9 2.7 5.4 5.9 5.9 7.8 6.9 8.5 7.7	-3.5 1.6 0.1 1.6 3.7 -0.8 -0.4 -0.1 0.1 0.8 0.7 1.5 2.8	3.94 3.46 3.41 3.65 3.58 3.43 3.43 3.41 3.59 3.69 3.69	5.72 5.47 5.49 5.03 5.66 5.42 5.53 5.47 5.58 5.33 5.13	2.58 2.81 2.41 2.48 2.23 2.76 2.39 2.41 2.42 2.43 2.57 2.44 2.38	1.0 8.8 10.0 8.2 8.9 9.8 11.1 9.1 9.2 7.7 7.8 7.9	9.5 11.3 10.4 9.0 10.1 10.8 11.8 11.8 11.8 10.3 9.7 9.1	6.92 6.92 6.79 6.35 5.89 6.85 6.83 6.63 6.63 6.64 6.01 8.03	7.39 6.52 6.02 5.36 7.08 6.53 6.87 6.36 6.21 6.14 5.74 5.50	2.18 1.79 1.69 1.33 2.16 1.85 1.80 1.72 1.68 1.74 1.65 1.47	6.3 5.6 6.8 6.9 6.3 5.8 5.0 6.9 6.3 6.8 6.9	11.1 11.2 11.7 11.1 10.3 17.7 11.9 11.6 11.8 10.9 10.8 11.7 10.7	6.94 6.60 7.21 7.58 7.55 6.77 7.07 7.25 7.31 7.38 7.65 7.71	7.02 7.29 6.95 6.46 6.02 7.01 7.05 6.78 6.47 6.33 6.08	3.74 3.49 3.37 3.05 3.70 3.57 3.48 3.41 3.31 3.47 3.33 3.24



PAY DISPUTE ENBARRASSING FER

Pilot strike

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Prodi assails

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MOPUTE WITH THE SHEATOR

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By Wolfgang München In Frankfurt

The six-member executive

board of the new European

Central Bank (ECB) will

hold its first meeting today

to launch the final round of

preparations for economic

concerned largely with

housekeeping issues and the

policy issue will loom large:

the choice of monetary pol-

No final decision will be

taken today. This will be a

matter for the ECB's full

council - the executive

board and the 11 national

central bank governors -

which will meet for the first

It is considered certain

time next Tuesday.

While the meeting will be sure of broad moncy.

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عبكنا من الاعل

PAY DISPUTE EMBARRASSING FLIGHTS DISRUPTION AS FRENCH GEAR FOR WORLD CUP

Pilot strike grounds Air France

Prodi assails subsidies for south

quarter of a century, Mr the region," he said.

unemployed people have the Rome government.

"In my view, they ruined the regional economy at all.

By David Owen in Paris

Air France was forced to cancel all but a few of its scheduled flights yesterday as pilots went on strike over the state-owned company's proposals to cut its annual salary bill to improve competitiveness.

The airline said flight disruption was in line with its previous warnings that 90 per cent of long-haul flights and a slightly lower proportion of medium- and shorthaul flights would be affected.

It acknowledged that the strike call had been "very widely followed". However, many of the 100,000 passengers that the company would

By James Blitz in Rome

Romano Prodi, Italy's prime

minister, made a powerful

attack yesterday on the

wave of public spending that

was used to boost the

southern Italian economy in

the 1980s, saying bluntly

that it had "ruined the

In a clear sign that his

government is determined

that dominated the last

region".

normally have expected to France as the nation is gearcarry were reported to have ing up to host this year's stayed away from airports, belping to limit confusion.

The SNPL, the main pilots' union, said 99 per cent of the company's 3,200 pilots had followed the strike. "Bight long-haul pilots flew today and two or four mediumhaul." it added.

The stoppage's cost is estimated at about FFr100m (\$16.7m) a day, or enough to wipe out the group's hardearned 1997-98 net profits in little more than two weeks. It is happening at a particularly bad time for the company, since June is traditionally the best month for its domestic operations.

Prodi said the period of huge

south was over and a more

considered policy was

recently held demonstra-

tions in support of a return

to "socially useful" public

works schemes. Mr Prodi

said the age in which wads

Visiting Naples, where

needed to replace it.

not to go back to the era of of state cash were used to

high subsidies for the south prop up the south was over.

to put the blame for the deadlock on each other. Air France insisted the offer to negotiate was still open. But the SNPL, which

World Cup football tourna-ment, which is due to kick

As Jean-Claude Gayssot,

the Communist transport

return to the negotiating

table, the two sides sought

off in eight days' time.

tation. The government seems ned for the moment to take a back seat and It is also embarrassing for refrain from intervening losses

73 per cent of the south's

income was made up of pub-

pumped into the region by

However, the south's per

capita gross domestic prod-uct remained stagnant

about 58 per cent that of the

north. This suggested that

was still waiting for an invi-

directly in the dispute However, with France set to be the focus of international attention for the 32 days of the World Cup. it would be surprising if ministers did not opt for a more minister, appealed for a forthright approach, should the deadlock last for more

> The nub of the dispute is the company's plan to cut its annual pilots' salary bill by FFr500m

than a few days.

The pilots, who claim to represents about 60 per cent have lost at least 30 per cent of Air France pilots, said it of their purchasing power over 15 years, resent being asked to make new sacrifices when the group has just black after several years of

creating 40 small develop-

ment areas that are granted

special treatment by local

councils over issues such as

However, Italy's trade

unions are concerned that

ing enough use of money it

has set aside for infrastruc-

planning permission.

lic spending transfers fiscal subsidies and given

throughout the period at the government is not mak-

the cash was not boosting ture projects for the

south

winners

Tomkies and Nikki Tait

product markets converge.

But there is also caution about the costs and complications the euro may represent.

Mr Prodi's government has Economists believe that, now embarked on a policy of cash transfers from north to during the 1980s, as much as trying to boost the south by Eastman Kodak.

It is an increasingly widely held view. Having been brought up in their own large market at home, many American executives believe they will benefit from operational and financial advantages as this more competitive market takes shape.

Living with

ECB watch

that the ECB will follow

the Bundesbank in adopting

an intermediate monetary

target - probably M3, a mea-

analysis and academics.

could soon stage a come-

ingly apparent if pricing becomes fiercer - a development that many believe is inevitable. The euro is transparency in pricing across the continent," says

euro at the same time. US companies are hoping that economies of scale and operating efficiencies will counter any increase in com-

potential or asset price infla-Joachim Fels, ECBwatcher at Morgan Stanley, tion - that outweigh the calculated that M3 growth of technical problems associ-4 per cent would be consistated with this strategy." he ent with price stability in

bank.

said. He said monetary targets the curo-zone. German M3 should be "a key guide-post growth currently runs at in the ECB's monetary polalmost 5 per cent. The reason behind the disicy strategy".

During the 1980s and 1990s The inclusion of asset monetary targeting fell out price inflation is crucial. The internal job share-out, one of fashion among financial causal link between increases in monetary aggre-Judging by recent comments gates and consumer price inflation has not always from financial analysts, it been stable, especially in countries with highly deregulated financial mareconomist of Goldman kets, such the US.

chance for avoiding the build-up of an inflation

Sachs, defends the use of Which M3 target range monetary targeting at the will the ECB pursue? ECB. "In our view, there are Analysts have calculated clear advantages in monetary targeting - a better tighter range of monetary

zone than in Germany alone. Germans are more conservative savers. Mr Fels calculates that an

growth than the Bundes-

crepancy is the so-called

velocity of money - the

speed with which money cir-

culates in the economy -

which is higher in the euro-

Mil growth rate for the eurozone of 4 per cent is consistent with real economic that the ECB will opt for a and inflation of about 1.5 per

Big boys in US lick their lips

ECB BEGINS WORK DECISION LOOMS ON MONETARY TARGETING. NOW MAKING A COMEBACK

Bank must define its target

The multinationals see themselves as

By Richard Waters. Richard

The imminent arrival of the euro has stirred a sense of expectation in US boardrooms - and a belief that the country's multinationals could be big winners as Europe's economies and

It seems the single currency is attracting as much interest in corporate America as the build-up to the single market programme in 1992. "At the end of the day, it will make Europe a more competitive market," says George Fisher, chairman of

That will become increas-

the euro

"coing to bring increasing John Pepper, chairman of Procter & Gamble.

But any price reductions triggered by the increase in transparency could be offset in part by lower distribution costs and greater operating efficiencies of the single market.

The pace at which pricing becomes more competitive is likely to vary between different products, says Rob Friel, treasurer of Allied Signal, As an example, he points to Siemens' declared intention to adopt the euro at an early stage - something that could have a quick impact in the car parts business by forcing competitors to move to the

standardisation are having a profound effect on our company," says Mr Pepper. "We still have miles to go in realising the potential, but the euro will accelerate it."

In particular, he adds, that may mean more impetus behind the development of gramme brought real what P&G calls "Eurobrands" - standardised products to be packaged and sold in broadly the same way across the continent.

The single currency has aroused hopes that Europe will become an easier, more "American" market in which to operate - the same sort of anticipation that was prevalent in the US in the run-up to the 1992 single market. But those expectations

were only partly met, says Mr Friel, who was among the many US executives sent by the demands of solving to Europe before 1992 to help reorganise corporate activities into less fragmented operations. Although the single market programme resulted in single national corporate entities in the main European countries. some of the potential efficiencies of operating across the continent never materi-

Lodewick de Vank, president of Warner Lambert. thinks US companies may in thinking that the single market programme would lead to one market at once. But he adds that the pro-

enough benefits. "It has cer-

tainly brought us efficiencies that have led to lower costs. While the potential benefits from operating with a single currency attract the most attention in corporate America, there are also rumblings about the significant systems cost of adapting to a transition period during which the euro will exist in parallel to national currency currencies. Many information technology departments

Millennium Bomb. Unresolved technical issues also continue to stir tial gains or losses that could be realised for tax purposes when national currencies are eventually replaced by the euro. "It's important that both sides of the Atlanalised, he says. "We were tic view it as a tax-neutral hoping for a single tax struc- event," says Mr de Vink.

have already been stretched

the problems of the so-called

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SPD warns on EU enlargement

By Quentin Peel and Frederick Stüdemann

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A future Social Democrat government in Germany will seek a lengthy delay in workers from central and labour, which would be east European states once guaranteed under EU memthey join the European Union, according to the party's chief European spokes-

The process of European Union enlargement should not be too basty, to prevent problems both for new and old member states, according to Heidemarie Wieczorek-Zeul, a deputy chairman of the SPD.

ment should present a report to Brussels spelling out all the specific problems and

he language is as largon-

laden as anything in the

European Union, Man-

eemed to be "social part-

ners" who do not simply talk

but engage in "social dia-

But behind the convoluted

chievements. Millions of EU

phrases there are some real

citizens are benefiting from

improved rights for

part-time work and parental

leave as a result of agree-

ments negotiated between

Unice and CEEP, represent-

ing employers, and Etuc, the

The European Commis-

sion, the EU's executive.

thinks it is not enough.

When Unice refused its invi-

tation to negotiate a pact

with the unions on worker

consultation, Jacques San-

ter, Commission president.

called a mini-summit for

today to allow the social

partners to discuss their

Social dialogue owes its

growing prominence in

in the Maastricht Treaty on

closer European integration.

trades union organisation.

interests for countries -such as Germany - which share borders with the new member states, she said in an interview with the Financial Times.

The free movement of

bership for countries such as Poland, Hungary and the Czech republic, is perhaps the most sensitive issue for the border countries. Another concerns the ability of the new member states to control the movement of people from their neighbours to the east, such as Romania and parts of the former

criticised Helmut Kohl, the German chancellor, for telling the Poles that they could

UK signed the measure.

which commits states to pro-

moting employment, work-

ing conditions and social

protection, and to encourag-

ing dialogue between man-

The protocol, which the

UK is now adopting, set out

agement and labour repre

sentatives could negotiate

work-related deals. They

could then ask the countries

collectively to endorse the

agreements, sometimes

Some politicians feel the

member states have given

away too much authority.

Individual countries have no

powers to amend legislation

proposed by the social part-

ners - they must either

accept it in full or reject it.

summit in Amsterdam last

year presented an opportu-

nity for serious reform

which the participants did

is about refining rather than

overhauling the social dia-

not take up.

The heads of government

through legislation.

agement and labour.

Soviet Union.

EU by 2000. "That was not responsible," she said. "I believe [enlargement of the EUl is a historic necessity. but it has to be prepared on both sides, and done in a very careful and very thor-

ough process. She agreed that a long delay in enforcing the regulations for free labour move ment would be essential for any future German government to negotiate. "That was always clear."

she said, "but it needs to be made even clearer... The German government has made a mistake in not submitting a memorandum to the European Commission and partner countries saying what are the specific interests of those countries at the

Employers and unions have come up with some real improvements for workers, but some politicians worry

believes Unice. CEEP and

the Etuc have failed to make

the most of the policy initia-

tion powers given to them

by the Maastricht treaty. He

is expected to tell the bodies

they must be more pro-ac-

have, at the suggestion of

the Commission, concluded

deals on part time work and

parental leave. They have

recently started talks on

fixed term contracts for

However, they have either

collectively or individually

turned down Commission

suggestions for deals on

issues related to sexual

harassment and sexual dis-

crimination and on informa-

CEEP and Etuc to bring for-

ward ideas for agreements

logue. Podraig Flynn, EU themselves rather than wait proposals after Unice

Mr Flynn wants Unice.

tion and consultation.

employees.

EU sets out to refine its social partnership

that member states have given away too much authority. Michael Smith reports

All EU countries except the employment commissioner.

Ms Wieczorek-Zeul said that a future SPD govern-. ment would support radical reforms of the EU Common Agricultural Policy, as part of the process of controlling the budget costs of Brussels. She attacked Theo Waigel, launched in March. the German finance minister, for seeking to reduce

reforms proposed in Agenda 2000, the European Commission plan for financing the EU for the next decade "Reducing the subsidies for agricultural prices... would result in a better net

said. "The position Germany

for Commission suggestions.

retary general, said trade

unions had taken an active

role in the employment

debate and were pressing

Unice to discuss issues

including access to training

and work organisation. He

Unice to "play its full role"

in the social dialogue, as its

policy appeared to be to pick

Dirk Hudig, Unice secre-

tary general, agrees employ-

ment should be a social dia-

logue priority and "that is

why we chose to negotiate

But consulting workers is

The commission wants

guidelines covering the rela-

tionship between companies

and workers during periods

of upheaval or restructuring.

It will bring forward its own

on part- time work".

not comparable, he says.

The three organisations said he would be pressing

Padraig Flynn is expected to tell the

bodies they must be more pro-active

Emilio Gabaglio, Etuc sec-

Germany's budget contribu-

tions without backing farm

the position of the British She said that Germany's campaign to curb its EU contributions could delay approval of Agenda 2000, which was essential to clear the way for the enlargement negotiations, formally

She accused the German government of a cynical campaign to delay decisions on future financing, which will have to be finalised during the German presidency of the EU in 1999 - after the German elections in Septem-

The Theo Waigel approach has more to do with the Bayarian elections [where the farm lobby is par ought to take on Agenda ticularly powerful] than any 2000 would be much closer to

rejected talks.

The employers are gam-

bling on the strong possibil-

ity that EU governments will

posals. The UK is opposed

Mr Hudig says the Com-

mission's description of

what it wants - "informa-

tion and consultation at the

national level" - is reveal-

ing. "National level" sug-

gests any proposals will

apply to companies even if

they operate only in one

country. Mr Hudig says: "If

it as at the national level

The Commission should

show more self-restraint, he

argues. "The social dialogue

tradition in Europe is to give

government a limited role.

But at European level this is

not the case because they

Commission is a dynamic

dialogue if you are under

constant stress of having

your arm twisted. We need

to consider the rules to

ensure two are not ganging

up against one.

You cannot have effective

actor which takes sides.

why should the EU have

competence in this area?"

and Germany is sceptical.



French keep reactor open for 'experiments'

By David Owen in Paris

At a little after 10pm on Saturday May 23, the eye- ing Superphénix which is on catching blue, green and yellow turbo-generator at the Phėnix nuclear reactor at Marcoule, southern France, roared into life and began producing electricity for the first time in more than three

The timing of the start-up of this, the smaller and older of France's two fast reactors. will have struck many observers of the country's extensive nuclear power-generating industry as richly ironic. Less than four months earlier, on February the Socialist-led government of the prime minister, Lionel Jospin, had confirmed that the larger Superphénix, at 1.200MW the biggest fast reactor ever built, was to be shut down for good.

This step, in keeping with Socialist manifesto commitment, was seen as a blow for France's powerful nuclear lobby.

The official justification for these apparently contradictory moves is that a tool is needed to conduct experiments that will help France decide by 2006, in line with a 1991 law, how best to dispose of the waste from its extensive network of nuclear reactors. These generate about three-quarters of France's

Some of these experiments

fast reactor. With the government committed to closthe banks of the Rhone river 200km to the north of its smaller cousin, it follows that the reopening of the 250MW Phénix was neces-

sary. Nevertheless, the decisions put cabinet unity under strain. Dominique Voynet, the Green environment minister, said she would have preferred Phénix not to be restarted. By contrast. Robert Hue, the Communist leader, said his party was against the closure of Superphénix.

Phénix will thus spend the remainder of its more than 30-year working life, until 2004, engaged on work designed to assess the suitability of fast reactors for burning plutonium, rather than "breeding" it, their original mission.

The experiments will also aim to determine how effectively fast reactors might be used for incinerating another potentially troublesome by-product of the nuclear industry, the so-called higher actinides elements such as neptunium, curium and ameri- Marcoule site near the cium that are heavier than

As officials at the 300-hectare Marcoule nuclear com- now disused G1 graphite plex point out. Phénix is a

can be conducted only in a than Superphenix.

the more advanced age of the plant will not pose problems. It dates from 1973. whereas Superphénix did not reach full power until 1986. However, they acknowledge there is no guarantee that the reactor will not again be affected by the sort of sudden reduction in the core's reactivity which happened on four occasions

between 1989 and 1990. Though they still cannot prove what caused the change, they say extensive studies have convinced the French nuclear safety authorities it has no serious

consequences. For the moment, the reactor - in its 50th cycle - continues to operate as a fastbreeder reactor, producing more plutonium than it burns in its fuel, which has between 18 and 23 per cent plutonium content.

This should no longer be the case in the 51st cycle, which is expected to start. after the plant has undergone a thorough overhaul, at about the end of next year.

The plant employs about 250 people and shares the Châteauneuf-du-Pape wine country with other nuclear installations, including the reactor, which in 1956 genermore flexible tool for con- ated the first French nuclear ducting such experiments kilowatt-hours.

Mahuad takes

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Standards board rule risks irking Congress

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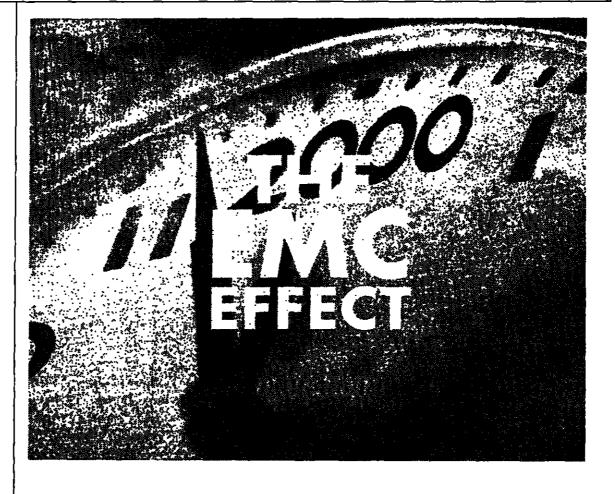
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Among accordion players and improvised street singing, the populist Liberal party candidate, Horacio Serpa, emerged jubilant in the first round of Colombia's presidential elections with a wafer-thin victory. Mr Serpa, whose main

platform is based on forging a peace agreement with the country's 15,000 leftwing guerrillas, won by a mere 25,000 votes from a total of 10.8m. His slim victory with 98 per cent of the vote now counted - over the second place candidate, Andres Pastrana of the Conservative party, came as a surprise. Ten days before Sunday's elections, opinion polls had virtually written him off, placing him 17 points behind Mr Pastrana.

The two men will now proceed to a second, decisive round of elections for the presidency on June 21. But for many observers, Sun- lation, especially in urban day's real victor was an areas, which is sick of tradiindependent candidate. Noemi Sanin. Running on an independent ticket which offered voters a change from the country's claustrophobic two-party political system,









cent of the vote, just eight points behind the two leaders. In Bogotá, the nation's capital, she won by a landslide, gaining more than 40

per cent.
"Sanin's success shows that there is a very important percentage of the poputional parties," said Andres Franco, political analyst at Bogotá's Javeriana Univer-

Her new-found support makes her a serious political

deciding who becomes the nation's next president on June 21. But Ms Sanin has so far refused to endorse either a Liberal party which is used of the traditional party repannouncing the beginning of

"Far be it from me to tell the millions of Colombians who voted for me who to vote for in the second round," she said on Sunday

a new, independent political

Her stance leaves the sec-

Ms Sanin won about 27 per force and potentially the ond round wide open, with most important element in many believing Mr Serpa has a huge fight on his

> "Serpa's victory is bad for to obtaining close to 45 per cent of the vote in presidential elections," said Juan Gabriel Tokatlian, investigator at the Institute of Political Studies and International Relations of Bogota's National University.

Throughout the build-up to the elections, Mr Serpa's weak point has been his close association with the trana is considered the busi-

dent Ernesto Samper. As a former interior minister. Mr Serpa is considered to represent a continuation of the policies of the present gov-Unemployment is now 14.5

off than when it took office four years ago. alleged entry of \$6m into President Samper's electoral campaign, have created uncertainty in the local business environment. Mr Pas-

ernment, which has left the

country considerably worse

candidate for his orthodox monetary policies and support of greater foreign

per cent of the workforce compared with 8 per cent four years ago. Growth of gross domestic product bas A series of corruption slumped from an historical scandals, including the average of 4.5 per cent to 2.1 per cent in 1996 and 3 per cent last year.

For the second-placed Mr Pastrana, the fact that two out of three Colombians who went to the polls voted

candidate represents a resounding victory for his

Together, the vote for change represents 65 per cent of Colombian voters," he said as the results came out. "Continuism cannot impose itself on the will of

the people." But experts say he is not guaranteed the support of Ms Sanin's voters. For much of the electorate, Mr Pastrana, a former newsc continues to represent the interests of the traditional Conservative party more than those of a new, more pluralistic, approach.
"Mr Pastrana is the son of

a former Conservative party president and that has not allowed him to fully convince voters of his desire to change traditional party politics," said Mr Franco.

A high turnout is not guaranteed for the second round. Contrary to expectations, Sunday's elections mustered only 51 per cent of the potential voting population. With three World Cup football matches scheduled for June 21, it is possible that many will decide to stay

guarter of 1997. The consensus has been that Canada's GDP would expand by 3.2 per cent this year, but the first-quarter results could prompt econo-Despite Mr Noboa's promists to revise 1998 growth business stance, some uncerestimates to as much as 3.5 tainty remains about his polper cent.

Canada

economy

grows

strongly

The Canadian economy grew

more strongly than expected

in the first quarter and con-

sumer prices were little

changed, lending support to

a Bank of Canada report sug-

gesting monetary conditions

need not be revised in the

Statistics Canada, the fed-

eral agency, said yesterday

that real gross domestic

product rose 0.9 per cent in

the first quarter, an annual-

ised 3.7 per cent. This was

helped by an advance in per-

sonal incomes, which were

up 1.6 per cent, the largest quarterly increase since

before the recession of the

Economists predicted that

the pace of growth would moderate in the second half

of the year as the rate of

growth in incomes declined.

Observers noted that first-

quarter income growth

reflected the effect of two

significant strikes in the last

short term.

carly 1990s

icy intentions. "There is no A recent Bank of Canada government plan or ecoreport concluded that curnomic plan," according to a rent monetary conditions former central-bank head. were broadly appropriate for the next six months in the Preliminary results from absence of further shocks. ongressional elections indi-Since increasing its key cated that the PSC had won bank rate to 5 per cent in at least five of 20 national January, the central bank deputy seats, followed by the has resisted calls for a further interest rate rise to prop each. As the congressman up the Canadian dollar which was at 68.7 US cents in midday trading.

The numbers aren't going to change the Bank of Canada's policy, particularly given the inflation numhers." said one economist.

of January's ice storm on

Mahuad takes high ground but Noboa holds the coast in Ecuador election

Quito mayor heads businessman rival after said Blasco Penaherrera, first round, writes Justine Newsome

provinces.

Jamil Mahuad will start the comfortable lead over his of Guayaouil.

Preliminary results from the first round on Sunday showed Mr Mahuad, the 49year old candidate of the centre-right Popular Democracy party, beating five others to win 35 per cent of the vote, eight points ahead of 47-year old Mr Noboa, who is backed by a coalition of populist parties.

Rivalry between Ecuador's second round of Ecuador's highland and coastal regions costly campaign". presidential elections with a is traditionally strong but Mr Mahuad, mayor of the opponent. Alvaro Noboa, a highland city of Quito, businessman from the port received substantial nation- not get past the first round. wide backing. At least a Two centre-left candidates, third of the electorate voted for him in many coastal'

> in contrast, Mr Noboa performed very strongly on the coast but was backed by less than 10 per cent of the elecprovinces, "Jamil will have

director of the Market polling company, who also predicted a " violent, hard and Both men are hoping for

backing from the other presidential candidates who did Rodrigo Borja and Freddy Rhlers, who together won 21 per cent of the vote and were strongest in the highlands, said they would consult their parties, the Democratic Left (ID) and New Country torate in many highland movement, before deciding. Jaime Nebot, leader of Ecua-

coast, has endorsed Mr Mahuad although his party will not meet to decide its position until tomorrow.

The campaign has become more aggressive, with armed attacks on the offices of a political consultancy advising Mr Mahuad and last week an accusation by Mr Noboa that his opponent's brother and campaign treasurer had links with drug traffickers.

paign of proposals without insults and attacks on other candidates. This is the stratto look after the votes he has dor's largest party, the egy which must win the sechis success in business. Both York investment banks been lent from the coast," Social Christian party (PSC), and round, said Mr are eager to bring in private a recent visit to Quito.

Mahuad. The more aggresinvestment to modernise key sive style of the Noboa camsectors such as oil, electricpaign is an uncomfortable ity, telecommunications and reminder to some Ecuadoroad-building. reans of former president Abdalá Bucaram, removed by Congress after mass protests in February 1997.

Mr Noboa presents him as an independent candidate backed by a coalition of parties, not only Mr Bucaram's Ecuadorean Roldosist party (PRE). But while the PRE Clean campaign of DP and PRE with four seats brings Mr Noboa considerable votes on the coast. opposition to Mr Bucaram will continue to undercut Mr Noboa's support, especially in the highlands.

Mr Mahuad's campaign points out his experience as a former labour minister, a postgraduate degree in public administration and two terms as mayor of Quito, while Mr Noboa emphasises

Mr Mahuad's manifesto places its emphasis on education, health and employ-

ment to combat poverty. It focuses on reconstruction of

proposals without insults'

We won in a

the coast, which has been devastated by the El Niño weather pattern, and also includes auti-corruption and public-safety measures. "Jamil has the A-team economically," said one New York investment banker on he wins the second round of

with the highest vote. Mr Nebot will become president of Congress. The counting of votes for 101 provincial congressmen is still under way, but opinion polls predicted that the PSC and DP would be the largest blocks.If these two

presidential elections

Fidel Jaramillo.

Corporate profits declined 6.6 per cent in the quarter. link up in Congress they mainly because of a drop in could give Mr Mahuad a procrude oil and natural gas reform, overall majority, if prices as well as the impact

NEWS DIGEST

DERIVATIVES ACCOUNTING

Standards board rule risks irking Congress

The US's Financial Accounting Standards Board (FASB) vesterday formally adopted its long-awaited rule on accounting for derivatives, potentially putting it on a collision course with Congress.

The question of how to reflect the value of derivative instruments in a company's accounts has proved the most vexing issue faced by the standard-setting body in recent years, and has provided ammunition for opponents in Washington who believe that accounting rules should not be left in the hands of a private body backed by the accountancy profession. Under the new FASB rule, which would take effect at the

beginning of 2000, companies which enter derivatives contracts would have to show the market value of the instruments on their balance sheets. If the derivative was being used to protect against a change in the value of any of the company's assets or liabilities, then those would also be Shown at market value.

Critics say this rule will distort a company's financial state.

ments, since the value of many underlying assets and liabilities cannot be assessed easily. Richard Waters, New York

EXECUTIVE PRIVILEGE

White House will not appeal

The White House yesterday decided to withdraw its decision to appeal against a court ruling that President BIII Clinton cannot exert executive privilege to protect aides from testify-

The dispute over the privilege – a controversial presidential prerogative normally invoked on issues of national security – has been simmering for months. Mr Clinton had used it to try to prevent two senior advisers from having to answer questions before a grand jury. However, a federal judge ruled last

week that it did not apply in this case. The White House initially said it would appeal but has now accepted the ruling. That clears the way for testimony by Sidney Blumenthal, one of the aides whom Kanneth Starr - the Independent counsel leading the investigation into whether Mr Climton had an affair with Ms Lewinsky and sought to cover it

up - is seeking to question. However, Mr Clinton is still expected to argue that his conversations with Bruce Lindsey, a lawyer who is his closest personal adviser, are protected by attorney-client privilege anyway. Mark Suzman, Washington

LOBBY GROUP

Disclosure demand ruling

The US Supreme Court ruled yesterday that a controversial lewsuit brought against the government to force it to require an influential pro-Israel lobby group to detail its political contributions was legitimate but said it was up to the relevant

federal agency to decide on its merits.

The American Israel Public Affairs Committee (AIPAC) has long argued that it is not subject to federal requirements on funding disclosure because it is not technically a political The Federal Election Commission, the agency charged with

overseing political spending, had agreed with that interpretation, prompting a lawsuit by AIPAC's opponents. The Supreme Court agreed that the lawsuit was legitimate, but said that "unusual and complex" factors meant that the FEC first needed to make a separate ruling on whether the group's spending was political as defined by law or could quality as "membership communications". Mark Suzman

Concern grows over US exports

By Gerard Baker in Washington

Two reports yesterday highlighted the tension in the US economy between strong domestic momentum and the sureading weakness in overeas markets.

The pace of growth in US manufacturing eased in May for the second consecutive month, according to the National Association of Purchasing Management, as the effects of the Asian crisis hit exporters harder. But construction spending rose for the fifth straight mouth in

April as domestic conditions remained highly favourable. The NAPM said its monthly index of business activity, based on a survey of corporate purchasing executives, fell to 51.4 in May from 52,9 in April. The reading still indicates solid growth in overall manufacturing activity, but the pace has now slowed significantly

since the winter. "Exports failed to grow in May, while imports grew, but at a slower rate than recorded in April," said Norbert Ore, the chair of NAPM's manufacturing business survey committee. There is continuing concern about the impact of the Asian economic situation on exports and imports."

The most important figure in the report - the new orders index - dropped sharply, to 52.1 in May from 56.8 in April, with no new orders export growth for the fifth consecutive month.

Meanwhile, the Commerce Department reported another sharp rise in construction spending in April, driven by the largest increase in commercial projects since last summer. The 0.8 per cent increase,

lowed gains of 0.1 per cent in March and 0.8 in February. Economists had attributed much of the strength of the construction sector at the start of 1998 to the unusually warm weather in much of the country. However, the April figures suggested that unusually rapid growth was continuing into the second

Mexico takes control of airline

By Henry Tricks in Mexico City

Mexico's government vester day seized management con-trol of one of the nation's top two airlines. Aeromexico, to stop a nationwide strike launched by flight attendants from disrupting ser-

The government's decision to requisition the airline forced Aeromexico's 1,033 flight attendants grudgingly back to work, though they said their strike continued symbolically.

'We're on strike and we're working. It's illogical," said Lizette Clavel, the union's spokeswoman. "The requisi-tioning is a violation of our right to strike, but we're cooperating because we don't want to cause problems for passengers."

Aeromexico, which is owned by the Mexican airline holding company Cintra, has been at loggerheads with the union during negotiations over pay, retirement benefits and additional staff. The company has protested that workers are seeking a 100 per cent pay rise, though the union says it would accept Aeromexico's offer of an 18 per cent increase if

"The requisitioning will last as long as the company and the union remain in negotiations," said Aaron Dichter, the deputy transport minister.

other benefits were added.

Requisitioning gives the covernment the legal right to intervene in the running of a public service if it feels there is a risk of national chaos. Aeromexico flies some 30,000 passengers a day, and is the only airline that serves some cities. The Flight Attendants

Union is one of Mexico's to a seasonally adjusted growing breed of indepenannual rate of \$630.1bn, foldent unions that have been offering workers an alternative to pro-government labour associations since 1995. Its decision to co-operate with the government suggested the bark of independent unions might be worse than their bite. It had already postponed a strike it threatened at Easter to avoid causing problems for passen-



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platz 10/12, D-76113 Karlsruhe.

Nuclear states in S Asia

China and the world's four other established nuclear weapons states have launched an intensive diplomatic drive to get India and Pakistan to stop increasing or testing their atomic

eign minister to Geneva on Thursday to meet those of the four other traditional nuclear states who are also permanent members of the United Nations Security

have never before been in such constant communication, a senior Chinese official said yesterday. Jiang Zemin. China's president, inaugurated a new "botline" link with President Bill Clinton to discuss how to stop the nuclear weapons build up in

four traditional nuclear powers met last week to discuss the crisis, through the regular partnership that Russia has with Nato. Unlike China. Russia is also a member of the Group of Eight, whose foreign ministers are to meet in London on June 12 at the Britain, which currently

The aim of the meetings would be to "press India and Pakistan to sign up to the global regime against nuclear proliferation". Mr Cook said yesterday.

The way that Chinese diplomacy has been galvanised into action shows its desire to prevent a nuclear arms build-up between India, which last month identified Beijing as a prime potential enemy, and Pakistan, one of

its staunchest allies. The senior Chinese official said he thought the issue of Kashmir, over which India and Pakistan have fought three wars, would be raised in Geneva. He said the main priorities would be to urge India and Pakistan not to cross the line of control specified under a 1972 agreement not to open fire at each other

become directly involved in Kashmir, New Delhi has long insisted that Kashmir is a strictly bilateral problem with Pakistan. It appears. however, that the Geneva meeting may seek to interna-

be persuaded not to develop missiles which could deliver nuclear warheads to key current uncertainty. Beijing did not rule out that it would never itself test nuclear weapons again.

he expected EU foreign ministers to agree a statement on Monday urging international banks to suspend loans to Pakistan and to ask the European Commission to review the country's prefer-

COST OF INDONESIAN FINANCIAL SECTOR BAIL-OUT EXPECTED TO BE MUCH HIGHER THAN FIRST THOUGHT

Banking audit 'finds irregularities'

Audits of six Indonesian canks taken over by the govrument indicate massive that the cost of the bank sector bail-out will be much higher than expected, newspaper reports said yesterday. Two authoritative newspapers reported yesterday that banks that have been taken over by a state-run bank restructuring agency. IBRA.

had revealed a gap between assets and liabilities of some Rp85,000bn (\$7.5bn). Bank analysts said the data suggested over-valuation of outstanding loans and under-reporting of deposits. which means that IBRA will have less to recover and more to pay out.

The reports, citing IBRA sources and regarded as plausible by bankers, said that the two largest banks under IBRA. Bank Dagang Negara Indonesia and Bank Danamon, under-stated their liabilities by 33.3 per cent and 33.1 per cent respectively. BDNI's loan portfolio and other assets were worth less than a fifth of what the

bank had reported. IBRA staff declined to comment and Syahril Sabirin, central bank governor, only that the Rp85.000bn figure did not. as newspapers suggested, represent the loss the government would bear. Frank Shea,



Moslem students shout anti-US slogans outside the US embassy in Jakarta yesterday. They were

dent, said the gap between the reported and audited data on deposits could be due in part to different exchange rates used: his bank dominated the market

in dollar deposits. "It must be interpretational," he said. "It can't be

Sinha disappoints investors

Either way, these figures the banks. suggest that many banks are shape than earlier reported, raising the likely cost of resbeyond the Rp102,000bn the

investment by Rs110bn and day infrastructure and com-

total spending on energy, modity stocks held their

power and telecoms by ground - boosted by the 8

At the recommendation of the IMF, Indonesia's government in January guarante all deposits and credits to cuing the banking sector the country's more than 200 commercial banks. Introcentral bank has lent to duced to revive confidence commercial banks since late in the banks, the guarantee

per cent additional levy on

imports and higher govern-

Analysts said Tata Iron

ity of India would gain from

a further 5 per cent rise in

import tariffs on cold rolled

steel. Cement companies

stand to benefit from infra-

structure and housing initia-

tives. But a small increase in

duty is unlikely to save

India's beleaguered paper

such as Hindustan Lever.

Consumer goods stocks

industry.

bank control over the banks and a full takeover of the heaviest borrowers. But bankers said that

IBRA failed to exert sufficient control over the banks and got lost in political squabbles and vested intersts. One of its directors was fired, another resigned last

William Keeling, senior adviser to Dresdner Kleinwort Benson in Jakarta, said the guarantee had only encouraged bad bank practice. "You suddenly had a huge incentive to let things get worse knowing your deposit base was secure and the government would pick up the pieces."

Meanwhile Indonesia yesterday resumed negotiations on the restructuring of its private sector debt in talks which were postponed last month owing to the political uncertainty in Jakarta.

The negotiations, which are expected to last until tomorrow or Thursday, will look at ways of rescheduling about \$80bn of dollar and ven-denominated debt, most of which is owed by private Indonesian companies to foreign hanks. The remainder includes trade finance and debt owed by Indonesian

Officials at Chase Manhattan and Deutsche Bank, which, together with the Bank of Tokyo Mitsubishi, chair the steering committee of western banks, said it was

too early to judge progress.

Concern mounts as fall again

By John Ridding in Hong Kong

Concern mounted yesterday over Hong Kong's economic prospects as shares continued their sharp decline and government measures to restore confidence faced criticism from investors and economists. The benchmark Hang

Seng stockmarket index fell 3.6 per cent_adding to sharp Cadburys India and Tata Tea | falls last week and taking it its peak at the end of March. Money market interest rates climbed during the day, with the three-month rate rising from 8 to 8.5 per cent.

Investors and economists said government measures announced last Friday were insufficient to prevent the rapid slide in the economy. which saw output fall by 2 per cent in the first quarter. They also raised concern about elements of the government's stimulus package, particularly the suspension of anti-speculative measures in the property sector.

"It sends a bad signal." said Christopher Tinker, regional head of economics research at ING Barings. He said the measures obstructed the adjustment necessary to restore competitiveness and gave the impression of pandering to property-sector

interest groups. While developers welcomed the measures, continued concerns about prospects for the property sector sent shares falling sharply. Cheung Kong, the flagship company of Li Ka-shing's business empire, fell HK\$2.20 to HK\$39.70. Bank shares were also hit hard amid growing concerns of declining asset values.

After Friday's announcement of a fall in first quarter gross domestic product, many economists yesterday predicted a fall in full-year growth, a first for Hong Kong. They also saw continued pressure on the stock market as the territory's local economic problems are compounded by regional tur-moil and the fall in the Japa-Declining confidence was

vey which showed 59 per cent of respondents believed Hong Kong would remain prosperous and stable, compared with 67 per cent in the last survey in March. Just over 30 per cent of respon-dents expressed satisfaction with the government's per-formance, down from the previous score of 48 per cent. Waning economic confi-dence and the prospect of recession has fuelled specu-

evident in a government sur-

lation about the Hong Kong dollar peg to the US cur-rency. The government insists the peg will be maintained, arguing that adjust-ment to the exchange rate mechanism could bring devastating results in terms of currency depreciation, inflation and capital flight.

Suharto assets will be probed, says Habibie

Indonesia's new president,

B.J. Habibie, gave the first official confirmation yesterday that the government would investigate the assets of the country's former president Subarto. He added that Mr Suharto and his immediate family had agreed not to leave the country. Sudjono Atmonegoro,

attorney general, said his department had assigned an official to investigate Mr Suharto's network of charity foundations. But Mr Sudjono qualified the move by saying Mr Suharto would be "presumed innocent" and would be summoned "only if irregularities were found". He did not mention the business interests of Mr Suharto's six children, which span most sectors of Indonesian busi-

Critics saw the announcement as a weak response to growing public anger in the wake of Mr Suharto's resignation on May 21 against the business privileges enjoyed by family and friends of the former president. The calls for investigation, asset sequestration and even trials

for the former first family have presented an excruciating dilemma for Mr Habibie, a long-time Suharto protegé who has himself developed a large family business Of more than 1,200 companies in which Subarto family

members are believed to hold shares, there are about 100 charitable foundations controlled by the Subarto family. At least 12 were directly controlled by the former president and, with substantial contributions from industry, formed the basis of his personal wealth. The investigation would

take a long time "as it involves many document", Mr Sudjono said, "We will summon Mr Suharto if we find irregularities and need clarification from him."

But the calls for stronger action are unlikely to abate. Siti Hadiyanti Rukmana, Every day, Indonesian media

about Suharto family wealth. Photocopied lists of the family's assets are being sold on the streets of Jakarta for the equivalent of 10 US work of family-linked companies spanning sectors from palm oil and telecommunications to construction and

Opposition activists have taken up the call. Amien Rais, a Moslem leader and opposition figure, yesterday urged the Suharto family to return some of their accumulated wealth to help Indon-Christianto Wibisono, a

private economist who heads the Indonesian Business Data Centre, yesterday estimated the wealth of Mr Suharto and his immediate circle at Rp200,000bn (\$17.7bn). But other estimates by US think-tanks have put the figure at \$46bn. Mr Wibisono said that Suharto family and friends who gained wealth through corruption and nepotism should be granted immunity from prosecution if they handed over 55 per cent of their assets to the state trea-

The Jakarta stock market fell 1.5 per cent yesterday, dragged down by heavy selling of shares in Subartolinked companies. Among the listed companies controlled by Mr Suharto's children, Bimantara Citra, a diversified conglomerate majority-owned by Bambang Trihatmodjo, Mr Suharto's second son, fell nearly 25 per cent to Rp350 against its 1997 high of Rp4,500. Bimantara surged briefly last Friday after Mr Bambang resigned as chief executive.

Astra International, an automobile group partowned by Mr Suharto's Nusamba Group, fell slightly and Citra Marga a toll-road operator controlled by Mr Suharto's eldest daughter

NEWS DIGEST

GESTURE TO PRESIDENT

Korean unions may postpone strike

The Korea Confederation of Trade Unions, the smaller and more militant of the nation's two labour groups, yesterday suggested it would postpone a general strike scheduled for

In a conciliatory gesture, the group sald it was willing to "fully co-operate (with the government) so that President Kim Dae-jung's state visit to the US will be successful". Mr Kim, who will be in the US between June 6 to 14, will meet the US president and visit Wall Street to appeal for investment in Korea. There have been fears that the recent labor unrest may scare away foreign investors from Korea.

Analysts said the KCTU appeared to be responding to lukewarm public support for Industrial action after it staged a two-day general strike that fell below the group's expectations of attracting 120,000 workers.

The series of strikes were called to protest at mass redundecies made possible by a new law that ended lifetime employment guarantees. The Seoul bourse rose 1.4 per cent to close at 336.70 after being battered last week by worries over labour unrest. John Burton, Seoul

JAPANESE POLITICS

Alliance ends with LDP

Two left-leaning parties are to withdraw from their loose alliance with the ruling Liberal Democratic party. The decision ends four years' co-operation between the LDP and the socialists and the liberal Sakigake party. The Social Democratic party and the New Party Sakigake

told Ryutaro Hashimoto, the prime minister, that they would formally and their alliance with the LDP because of differences over a political ethics law and other issues. The break-up, long expected, will not have a significant effect on the LDP, which has a majority in the powerful lower house of

The moves by the two minor parties highlight the extent to which the socialists and the liberal Sakigake party have been weakened through their association with the LDP in an alliance that forced embarassing compromises and tarnished

Both the socialists and Sakigake party appear to have decided that remaining in the alliance would further damage their chances in the upcoming national elections for the upper house. The separation of the parties also highlights the strengthened grip on government that the LDP has gained in spite of its poor public rating. The LDP has been able to ram through legislation and has emerged victorious in all of the past five by-elections largely as a result of opposition ineffectiveness. Michiyo Nakamoto, Tokyo

THAI INFLATION

Consumer price index up 10%

The Thal consumer price index rose by 10.2 per cent in May year-on-year, the second consecutive month of double digit growth, on the back of a seasonal food price surge, the commerce ministry said yesterday. Despite the rise, analysts and officials said they still believed inflation was unlikely to be a big threat to the slowing economy because sluggish demand would help cap 1998 inflation at around 10 per cent.

The government has projected that the economy will contract by 4.0-5.5 per cent in calendar 1998 against an earlier estimate of 3.0-3.5 per cent, and a 0.4 per cent contraction in

The inflation rate averaged 9.5 per cent during the first five



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initiative By James Kynge in Beijing and David Buchan in London

Beijing is to send its for-

Washington and Beijing

the sub-continent. Foreign ministers of the invitation of Robin Cook of

and to try to defuse bilateral

tionalise the issue. China hopes that India can

Under the Comprehensive Test Ban Treaty, "we are free to opt out if (an action) threatens our supreme national interests," the offl-

Meanwhile Mr Cook said

hassie-free environment for foreign investors" and aimed to double foreign direct investment in two years. But while analysts welcomed plans to reduce state shareholdings in "non-strategic" enterprises to 26 per cent, they said the budget contained little else to excite

said the government was

By Krishna Guha in Bombay

investors. Foreign insurance companies expressed "disappointto open the market only to and allow provident funds to One foreign insurance execuket and raise funds for infra-

reserves rose \$1.2bn in May

to \$207bn, indicating that the

government did not inter-

vene in the currency mar-

kets in the last month. This

suggests that the govern-

ment has abandoned

the government intervened

heavily to support the yen.

By Gillian Tett in Tokyo

promise to clear all invest-Yashwant Sinha, India's period of 90 days." Mr Sinha finance minister, yesterday said the government will appoint a dedicated civil sercommitted to creating a vant to process each application above Rs1bn (\$25m). By contrast, there were

incentives for non-resident

Indians to invest in their

country of origin - including dollar denominated securities and visa-free travel for "Persons of Indian Portfolio investors expressed surprise that the after another without any hudget did not include real off-setting revenue,"

Infrastructure investors DSP Merrill Lynch. He said per cent. received little more than a Mr Sinha had increased plan

Y139.33 against the dollar,

its lowest level for nearly

level of Y140.

points on the day.

structure spending would only be effective if ment spending, accompanied by legislative Analysts sai reforms, including better and Steel and Steel Authorregulation. Investors are nervous about plans to fund spending through increases in indirect taxes - which will only pay off if growth rises.

"It was quite sickening to

read one spending increase

Rs150bn. But higher infra-

widely touted moves to said the head of research at ment" at Mr Sinha's decision introduce share buy-backs one securities firm in Bom-Attention focused on Mr Sinha to achieve the target excise duties on branded tive said it would make it a Sinha's planned dash for fiscal deficit of 5.6 per cent. "lot more difficult" to growth "People were asking "That number is for political develop the insurance mar- for a kick start - he has consumption," said one

given a hard kick," said Sree investor, who expected the

food, chocolates and packaged tea - fell sharply, drag-Kamal Sen, economist at real figure to be more than 6 fast moving consumer goods." said Jaspreet Ahuja,

In volatile trading yester- director at Caspian Broking.

Reserves figures push yen lower The reserves figure yester- yesterday denied that the really works if the funda-

> nomic data: the government unemployment in Japan rose was further undermined by rumours that Nissan Motors, the carmaker, had incurred large losses in derivatives

attempts it made earlier this also pushed long-term interyear to stop the yen's sharp est rates down to record lows. The 182 government bond contract, the long-term In April, foreign exchange reserves fell by \$17.8bn - or benchmark, fell to 1.165 per almost 10 per cent - after

seven years and close to the psychologically important The currency weakness not intervene again. suspect that the US government has also become more willing to tolerate yen weakness. Jesper Koll, economist at JP Morgan, said; "Intercent, a total of 35 basis

day pushed the yen down to fluctuation in the reserves

pean trading the yen fell to policy towards the yen. However, some economists conmonth. cluded that the fluctuations showed that government was now ready to accept further yen falls and so would in addition, many traders

mentals are supporting it. indicated any change in its We are expecting a level of Y142 by the end of this The currency was also

dented by recent poor ecoreported on Friday that to a record 4.1 per cent in April. Market confidence vention can send a signal to trading. Nissan denied the the markets, but it only rumours.

Japan's foreign exchange a record low. In early Euro-

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FINANCIAL TIMES TUESDAY JUNE 2 1998 *

Botha under fire over SA secrets

An unrepentant P. W. Botha. the former South African president, was yesterday accused of withholding information on cross-border mur-ders of anti-apartheid activ-timisation by the AN-

in George, near his Cape from the Nationa party, coastal home, for defying a South Africa's may opposisubpoena to appear before tion party and still he home the Truth and Reconciliation of most Afrikaners Commission (TRC), which has been examining human rights abuses by all sides election four years ago.

Paul van Zyl, TRC execusaid the former president had chaired state security for the AN council meetings where unlawful state killings had been discussed. The TRC

know more about included the killing of Dulcie September, the African last Tiday. "South Africa is National Congress chief representative in Paris, as well as the parcel bombs sent to anti-apartheid activists Ruth First, Father Michal Lapsley and Janet Schoon.

mine Afrikaners by hupili- which ratify it, perhaps ating him.

He has portrayed hiself. with limited success, a Afri-kanerdom's martyr floting

So far, there is notign of Mr Botha, 82, was in court meaningful support or him

He has the suport, however, of the Afrilans press and of right-win Afrikaner before the first democratic parties. Constall Viljoen, lection four years ago.

Known to his detractors as Front, and Feli Hartzen-"the Great Crocodile" for berg, the leade of the Conperceived intolerance of servative Partywere among opposition, he faces the pos- a small group f supporters sibility of two years in jail or who turned upit yesterday's hearing.

Mr Viljoen bho was a gen tive secretary and the first eral in the partheid era, witness in Mr Botha's trial, said the TR was becoming "a propagajia instrument"

His compents, and Mr Botha's deance, highlight the long ad South Africa had access to the minutes of still has travel to achieve the council, which was a the reconfliction and healpowerful collection of secu- ing hope for by Archbishop rity chiefs and cabinet min- Desmon/Tutu, TRC chair-

Mr Van Zyl said the secret The ack of reconciliation was Mbek the deputy president in aspeech in parliament a cuntry of two nations on white and wealthy, the other black and poor. The elective of national reconciation is not being real

nd Janet Schoon.

"What the TRC would in a further reminder want to know is whether the f South Africa's bloody state security council did or ast, Ferdi Barnard was did not authorise such yesterday convicted of operations." Mr Van Zyl murdering anti-apartheid activist David Webster and Mr Botha has refused attempting to murder Justo give evidence or tice Minister Dullah Omar. the state security council Barnard was convicted on 25 saying the TRC was a "ci charges.

Kaunda free after charges are dropped

former president, sterday walked from cour a free man after the statedropped treason charges agast him.
signalling that it id taken
on board foreign:oncerns about the gov nment's deteriorating huan rights record.

"I feel simply 'eat," said the 74-year-old-pposition leader, sportir a white beard grown in tention. He later hird that he was planning t retire from active politicssaving that his Unip party ould be calling a specialcongress to

decide its futua. Within mintes of the start of the ial, the Zambian attorey general announced lat the state was withdrainy all charges against Mr kunda, who was arrested las Christmas day and accuse of failing to report a plined army coup against Prident Frederick

Chiluba. ear's putsch attempt, near-farcical episode led y the born-again "Captain clo", was crushed within ours of being launchedy a small group of junior of ers on October 28. But il authorities seized the opptunity for a crackdown othe civilian opposition. Ti arrest of more than 100 perle, declaration of a state f emergency and report of police torture were mounced by human righteroups and donor gov-

increasingly authoritarian Kenneth Kaunda, 2mbia's streak emerging from a government once regarded as a model of African democracy.

Diplomats in the capital, Lusaka, yesterday attributed Mr Kaunda's release to the intercession of Nelson Mandela, South Africa's president, who was exploiting the close ties established during the African National Congress' years of exile in Zambia.

But last month's pledging session in Paris will certainly also have played a role. At that meeting, twice postponed because of donor anger over Mr Chiluba's policies, governments explicitly linked \$530m in aid to "swift and decisive action" on human rights abuses as well as rapid progress on privatisation of the key copper industry. Zambia desperately needs those funds to plug a foreign exchange shortage, stabilise the sliding kwacha, cushion the effect of low copper production and repair the damage done by El Niño. which has hit production of maize and raised the spectre

of food shortages. Foreign governments will be watching to see whether 80 other people on trial for treason, who face possible death sentences, will be shown similar leniency. With a second meeting scheduled for later this year, donors are being careful not to surrender their most effective method of influencing government behaviour.

ILO feels its age as it tries to keep up with a changing world

After 79 ears, the UN agency is said to have lost the intellectual initiative in the new global economic climate. Frances Williams looks at the growing pressures for reform

annualconference opens today, cold do with the institution lequivalent of a

shot in the arm. At a the of rising global inequalities and insecurities, the one inited Nations body dedicate to the promotion of socia justice and the welfare of ordinary people is feelingts 79 years.

The nam criticisms of the ILO, tat it is too slow and feebl, are underscored by this year's conference ageria. Where, for instance, is ay mention of the Asian criss, now nearly a year old, whch has devastated the livlihoods of millions of

"A proposed new conventon outlawing intolerable frms of child labour, said to equire immediate action, vill be given a "first readmg" at the conference but will not be adopted until 1999, and then will be binding only on those countries vears later.

Its supporters hope the proposed convention will be more effective than its predecessor by focusing look into abuses of trade resources and attention on

Organization, whose reality is that neither the ILO's existing child labour situation convention nor a well funded technical assistance programme has had much

> this year's conference - a "solemn declaration" committing the ILO's 174 members to upholding seven core labour standards - is an acknowledgement that the organisation's traditional standard-setting system is

not working effectively. These core standards freedom to form trade unions and bargain collectively, a ban on forced labour and child labour, and non-discrimination in the workplace - are already the subject of ILO conventions and are implicitly accepted

by countries when they join

the organisation.

union rights.

Nevertheless, not all ILO members have signed up to the relevant conventions and some flout even the basic principles with impunity. The worst sanction the ILO can impose is to establish, as it did for Nigeria in March, a commission of inquiry to

the International Labour the worst abuses. But the The proposed declaration received the Nobel peace will do little to change this

Developing countries, notably Mexico, Egypt and Pakistan, fought fiercely to prevent the development of Indeed, the centrepiece of any follow-up mechanism with teeth, even ruling out the naming of countries which breach basic worker

> rights. Instead, the ILO will make a "global report" on progress in these areas - useful, possibly, but hardly a deterrent. Michel Hansenne, the ILO's outgoing Belgian direc-

tor-general, admits that "one might have hoped for better" but argues that it is important to create a mechanism that allows regular discussion of the issues.

Still, a minimalist result will not satisfy trade unions and others which pressed for a more World Trade Organisation ministers in 1996 refused to incorporate labour standards in enforceable global trade

Set up in 1919 after the Russian revolution to show workers elsewhere that capi-

prize in 1969 and won international plaudits for its principled stand on freedoms in Poland, the Israeli-occupied

territories and South Africa. But the end of communism in Russia and eastern Europe, and the powerful economic forces unleashed by globalisation, have left the ILO struggling to keep

Juan Somavia of Chile, Mr Hansenne's elected successor, who takes over next March, will need to address some fundamental problems facing the organisation, in addition to much-needed management reform:

■ Its central standard-set- tional voice in the ILO. ting role needs rethinking. The core conventions apart. many of the ILO's 180-odd standards have been ratified by only a few governments. ■ Its unique tripartite system, which gives trade robust ILO stance after unions and employers' organisations equal status with governments in ILO bodies, is less and less repre-

sentative. Trade union membership is shrinking, and in most countries accounts for a still chanting the mantra of that the ILO will have to minority of workers; many "full employment" and respond quickly to meet talism cared, the ILO employers organisations advising governments to these challenges.

Child labour high on the agenda

Hundreds of children will converge on the International Labour Organisation today at the end of an historic Global March against child labour that began five months ago in the Philippines and has since traversed five continents,

The children will take part in the opening session of the ILO's annual conference, which this year will discuss a now convention to tackle the worst forms of child labour such as slavery, child prostitution and

labour, outlining a senes of measures its 16 member organisations are being urged to take to combat the problem also have selective and unre-

presentative memberships. Unemployed and non-unionised workers have no institu-Nor do the world's powerful multinationals, still less the many small and medi-

create most of the world's It has lost the intellectual initiative in the new global

economic climate. employment, rising unemployment and the growing participation of women in the labour force, the ILO is

introduce insurance-based social security systems founded on the notion of the full-time male breadwirner. On current issues such as

pornography, and hozardous

international trade unions and

employers' organisations are

Launching their own initiative

against child labour, estimated

aged between live 5 and 14

ol Employers yesterday

to involve some 250m children

The International Organisation

published a handbook on child

work. At the same time.

'workfare", the ILO has said little or nothing. It has allowed other interum-sized companies which national agencies, such as the IMF and World Bank, to push their own agendas for social and labour reform by failing to respond quickly and effectively to crises such in a world of flexible as the current economic turthat, the collapse of communism in castern Europe. Mr Somavia is well aware

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Senator Jesse Helms, the conservative chairman of the Senate Foreign Relations condemning the deal. He

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Benjamin Gilman, chairman of the House International Relations Committee. "You have the two chairmen of the two key committees saying this is a non-starter. said a Congressional staff member. "This is probably the way it's going to be unless there is a tremendous change in Sentiment."

The law permits Cuban Americans to sue foreign companies which invest in property they owned in Cuba before it was expropriated by the Castro regime. This pro-

vision has been consistently waived by the administra-tion, but the EU accord calls for amending the law to provide a permanent waiver. This has annoyed Helms Burton supporters, who say the Europeans would then feel free to invest in Cuba.

The EU-US deal also calls for giving the US administration the power to waive Title IV of the law, under which officials of companies investing in Cuban expropriated property, and their families, can be denied entry to the US. To calm EU sensitivities.

the administration has not enforced Title IV against has furthered angered Senator Helms and others.

"This proposed (EU-US) agreement would amount to nothing more than a dilution of Helms-Burton in exchange for a lot of hot air," said Senator Helms, Congressman Gilman complains the US-EU accord, which would set up a registry in Europe of expropriated properties. has "no teeth". He called Stuart Eizenstat, the State

to testify before his committee tomorrow. Newt Gingrich, House speaker, has also indicated he will not support amendments to Helms-Burton. Mr Gingrich has made a point in recent weeks of attacking administration for-

eign policy. Greg Mastel, an economic and foreign policy analyst with the Washington-based Economic Strategy Institute, said it will be increasingly difficult for the administration to work with Congress as the autumn mid-term elections approach, but there

could be "a wirlow of oppor-tunity" early net year. "It's possible to get hings done in Congress whip Mr Helms opposes: it happens all the time," he said. but it isn't easy, particularly on issues like this, where his willing to fight."

The passage of the Helms Burton law provoka an outcry from US tradig partners, and the EU b complaint to the World Trade Organisation That complaint was dropped but could be resurrected if the US-EU deal falls apar

UNITED STATES

world, which are now the

In Quebec's asbestos

region, there is a strong

sense of an era coming to a

close, in spite of new invest

ment. J. M. Asbestos, which

underground operation to

years. The underground Bell

mine in Thetford Mines is

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CANAD

Growth in PCs **forecast** in Europe contract

By Paul Taylor in London

The market for personal computers in western Europe will continue to grow by around 14 per cent in unit terms this year, but falling PC prices mean revenues will grow much more slowly, by around 4.1 per cent. according to a forecast by International Data Corporation, the market analysts.

IDC expects PC shipments to remain bouyant for the rest of this year but says a significant drop in the average spending on a PC means revenues will grow much more slowly than the 8.5 per cent growth recorded last

In the short term, this neans better than ever price/performance for PC buyers, according to Terry Ernest-Jones, senior consultart with IDC's European Personal Systems research grop. But in the long term, isthe largest vendors who will benefit, as fewer and fewe smaller companies are able o compete, and will drop ut of the market. "The dynancs of the PC market in Wetern Europe have change," he said. "As typical busiess configurations operates the Jeffrey mine, is for deskip and portable PCs spending C\$125m on an fall furger and faster in price, it i projected that the extend its life for another 20 average fespan of a business PC vil shorten. So the frequencyof upgrades and

ously expectd." tion for at least 10 years. The third mine, an open-pit oper-Lower eny-level pricing, ation at Black Lake, also has improved piduct and support/service ackaging and Yet everywhere there are more effectie marketing signs of decline. Last year's will also encurage homes closure of the British Canaand small busiesses both to dian mine at Black Lake upgrade a lite more frequently an purchase systems for ne users. Sub-\$700 PCs, inclding monithe mineralogy college is tors, are alredy being well subscribed - but the advertised. IDC argues that students see few prospects locally. One said: "I know the top-tier glob) PC venasbestos is safe, and I would dors shipping large/volumes like to stay in the area - but will have a clear ayantage in western Europe od will continue to gain share

the markt growth will

increase beand levels previ-

Smiths

Smiths Industries of the UK has won a contract from Southwest Airlines, the leading US low-cost carrier, to

The deal to re-equip 208 Southwest aircraft is thought to be worth about \$20m. If the UK avionics, medical systems and industrial products group wins contracts to refit the worldwide fleet of 1,600 "classic" Boeing 737s, the additional business could be worth about \$200m. The older 737s carry Smiths' earlier generation of computers.

The new generation Smiths flight management computers, which are manufactured in Grand Rapids, Michigan, allow the older aircraft to plot their positions using satellite-based global navigation systems. They also allow aircraft and ground control to exchange information about weather and flight plans electronically, rather than by radio.

Smiths is also hoping to win contracts to re-equip other models, including military transport aircraft. which is a Boeing 747.

of a Boeing 737.



install new flight management systems in the carrier's older Boeing 737s.

Smiths won the contract to place its flight management system in Air Force One, the US presidential aircrast, Smiths said the system was fitted after the death in 1996 of Ron Brown, the US

commerce secretary, and 32 other passengers when their military transport aircraft crashed in Croatia. That aircraft was an adapted version Outside the Boeing 737 market, Smith will be com-

peting with Honeywell of the US to fit modern computers in older aircraft. Smiths, a long-established Boeing supplier, also managed to establish a footbold with Airbus Industrie when it agreed earlier this year to supply flight management systems to Sextant Avionique of France.

Tarnished 'white gold' causes Canada trade policy dilemma

Canadians are concerned that an adverse WTO ruling might lead to more countries banning asbestos, reports Andrew Bolger

town called Asbestos ciate the mineral only with occupational illness and contaminated buildings. However, people in Quebec are deadly serious about defending the substance they know as l'or blanc - white gold.

The last 20 years have seen a steady reduction in global production of asbestos and a rise in international hans on the use of the more dangerous blue (crocidolite) and brown (amosite) forms. Yet Canada remains the world's second largest producer, after the former Soviet Union, of white asbestos, chrystolite, most of which is used in cement building products.

But chrystolite, too, is increasingly being banned. When in 1996 France suddenly announced a ban on all asbestos products, it became the eighth European Union country to do so. Quebec politicians pressed Canada to ask the World Trade Organisation to rule on whether the ban is permitted within world trade rules. Canada has been wary, fearing an adverse ruling might lead to more countries banning the material.

Canadian production of 320 metres deep. This Jeffrey chrystolite peaked in 1981. Mine, which has been

might sound like a sick First step in challenge to French ban

Canada last week look the first step to put France through the World Trade Organisation's disputes procedure over its ban mposed last year, Andrew Bolger writes, Raiph Goodale, natural resources minister, said: "The government's objective is to maintain market access for

2km across and more than

chrystolite ashestos omducts which are sale when used properly." Martin Cauchon, economic development secretary, said: "Canada wants to counter the impact of the French measures on the development of this industry and on the survival of related

when eight mines produced worked since 1881, now has a 1.3m tonnes of fibre and the workforce of about 700 industry supported 18.000 down from a peak of 2,800. It jobs. This year, output is remains the main employer likely to fall to just over in a town that suffers unem-400,000 tonnes - worth about ployment of 15 per cent. C\$200m (US\$137m). Today However, politics ensures about 6.000 Canadians are the asbestos industry will reliant on the asbestos not fade away quietly. The industry - but only 2,000 are provincial government run directly involved in mining. by the Parti Quebecois is

There are just three mines committed to holding a fourth referendum on sepaleft, all in small towns close to the border with New ration from Canada. Since Quebec's "asbestos region" England - Asbestos, Thetford Mines and Black Lake. is mainly French-speaking, "I don't think it would be the federal government is a town without asbestos," anxious to be seen doing all says Louise Moisanit can to defend an impor-Coulombe, mayor of Asbestant industry. tos, which is perched on the Not that the French conrim of what is claimed to be nection has proved all that the largest open-pit asbestos helpful to Quebec's asbestos mine in the world - a crater industry. Canadian officials

concern over a contaminated blood scandal, "mad cow" disease and the discovery of asbestos insulation at Jussieu University in Paris. "Of course we were very angry about the way France banned asbestos," says Denise Carrier Perreault, the Parti Quebecois provincial minister of natural resources.

UK trade unions and antiasbestos pressure groups were alarmed that Canadian lobbying was succeeding when Britain's governmentfunded Health and Safety Commission recently failed to propose a ban on asbestos British officials insist

that the UK remains small, the asbestos produccommitted to restricting the import and use of white asbestos, but say that the scientific case must be

ent mineral from blue and brown asbestos but has similar physical and chemical properties. It is less "biopersistent", in that the body can break down and remove the fibres. However, it has been known since the 1930s to cause asbestosis, a crippling respiratory disease. Its role in lung cancer and mesothe lioma is suspected by some experts but as yet unproven.

Last year the UK imported only 5,000 tonnes of white asbestos - a figure that has halved in the last two years and compares with a 1973 peak of 190,000 tonnes. But although sales in the UK are ers fear the loss of the UK market - or even worse, an EU-wide ban - because of the potential symbolic effect on Asia and the developing ing. It's over.





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Finance Initiative, a contractual arrangement, in all probability through a single prime contrator, it is intended that the arrangement will be an innovative one, with opportunities for potential suppliers timake proposals covering the range of services currently provided at the Hayes site. The provision of a chimuing records management service for all interested current users will be required.

It will be open to potential suppliers to suggest opportunities for the re-engineering of esting business processes and rationalisation of facilities and services. Potential suppliers may also include uggestions for additional value for money activities using, where appropriate, the skills and expertise of staff an spare capacity There will be a Bidders' Conference, to brief all interested potential suppliers, at the Bourne venue site on

Wednesday 1 July 1998. To register your interest in this business opportunity and to receive an vitation to the Bidders' Conference please contact:

MOD (PE) Central Purchasing Room 206 Wellesley House 103-109 Waterloo Street Glasgow G2 7BN Tel: (0141) 224 8353 Fax: (0141) 224 8350

A pre-qualification questionnaire will be issued on receipt of a written request to CP(PI). Evaluation of the completed questionnaires will be based on evidence of the potential supplier's financial capacity to supprit such a contractual arrangement, capability to support the extensive customer base, practical experience implivering similar solutions to large organisations (preferably including some in the public sector), the size and sicture of the potential supplier's organisation and details of the quality processes within the organisation.

Completed questionnaires must be received by CP(PI) by 12.00 hrs on 4 August 1998. Any questionnaire received after this time may not be included in the evaluation process. A minimum of 3 potential suppliers will be invited to negotiate provided a minimum of 3 potential supplier meet

the pre-qualification criteria. No special legal form is currently required but if a contract is awarded to a consortium the MOD may reque the

consortium to form a legal entity before entering into, or as a term of, contract.

No deposits are required, but guarantees, and in particular parent company guarantees, may be required the The contract duration will be subject to negotiation. Current thinking is that it should be in the order of $\sqrt{25}$

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77/187 may apply to this project. The MOD reserves the right not to proceed with the project at any stage of the tender process.

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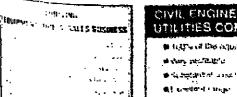
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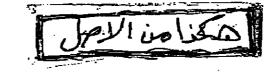
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For full details, contact: Mike Rollings at Ernst & Young. Wessex House, 19 Threefield Lane, Southampton SO14 3QB. Telephone: 01703 230230

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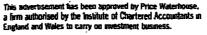
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Data show export demand still falling

By Robert Chote, Economics Editor

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UK manufacturers are suffering the sharpest fall in orders since 1995, as export demand continues to decline in response to the strength of sterling.

Manufacturing activity declined for a second successive month in May, according to the latest monthly survey from the Chartered Institute of Purchasing and Supply. Official figures may show the recession in the factory sector continuing.

"After two years of steady inflationary pressure in the dropped sharply and compa-rowth, the question now labour market. dropped sharply and compa-nies also found themselves halt in April as manufacturgrowth, the question now facturing economy will slip further in recession or level out," said Peter Thomson, institute director-general. The survey will provide food for thought for the mon-

City of London economists

central bank, which begins

The Bank provided further evidence of the relatively robust performance of the service sector, with figures showing steady growth in

ing in the economy. But etary policy committee of strong growth a year ago the Bank of England, the UK meant that the annual rate of increase slipped from 6.8 After adjusting for sea-

the amount of cash circulat-

expect interest rates to sonal patterns, new orders remain at 7.25 per cent, with dropped for the second

losing domestic orders to cheaper imports in demand of recent months.

BRITAIN

One in four firms reported a fall in export orders as the strength of sterling eroded the competitiveness of UK in five months. In part this goods. Sterling has been weaker in recent weeks, but this is not expected to offset its earlier strength for some time. Weaker demand from Asia was also a negative influence.

The survey respondents dropped at their fastest rate reported that factory output since February. One in five sector offsetting signs of the CIPS. Export orders was stagnating. Output firms reported that they natural wastage.

finished goods fell for the ers reduced capacity in sixth successive month. sponse to the weakening

Firms reduced their pur-

chasing for the fourth time

anticipating a further slow-

Stocks of purchased mate-

down in activity.

Sterling's strength also imported materials and components, while the Asian crisis continued to depress costs by holding fewer at which input prices are falling slowed slightly. stocks. But they were also Manufacturers shed jobs

for the third successive month and at a faster rate rials and components than in April Companies said they were reluctant to fill vacancies created by **NEWS DIGEST**

BENZENE POLLUTION

Soft drinks sector sees 2m cans taken off market

More than 2m cans of soft drink and thousands of bottles of carbonated mineral water were taken out of the UK market yesterday after being contaminated by benzene, the carcino-

Results from further tests on drinks made with carbon dioxide from a factory near Bristol, in south-west England, will arrive at manufacturers this morning. They could lead to the removal of millions more drinks and mineral waters from supermarket shelves across the country. The alarm - reminis cent of the 1990 scare that led to the destruction of 160m bottles of Perrier water - follows routine tests last week that discovered benzene levels of up to 20 parts per billion in a batch of a mineral water. This is twice the World Health Organisation's recommended safety level.

Britvic, the division of Bass that makes and distributes Pepsi and 7-Up in the UK, is removing 2.5m 330ml cans of soft drink - about two days' worth of production - from the supply chain. Earlier, retailers Boots, J Sainsbury and Tesco ordered the removal of Brecon Carreg sparkling water from their stores, although Sainsbury pointed out that the brand was available only in 12 stores in south Wales. Bottles of Maivern sparkling water - a Cadbury Schweppes brand - were also taken off the market.

The British Soft Drinks Association insisted the discovery did not raise public health concerns. The agriculture ministry said it was in touch with the drinks industry and was satisfied appropriate precautions were being taken. David Blackwell

POLITICS

Conservatives unveil reshuffle

William Hague, leader of the opposition Conservative party, yesterday sought to breathe life into his party with a far-reaching reshuffle. A host of rightwingers were promoted and Peter Lilley, shadow chancellor of the exchequer, was moved out of the political front line. Mr Hague decided drastic surgery was needed on a frontbench team which barely registered in the public consciousness. He brought in five new faces to the shadow cabinet in an attempt to sharpen the party's attack on government policy, particularly on the key areas of health and education. Peter Lilley, blamed by some Conservatives for failing to land many blows on Gordon Brown, the chancellor of the exchequer, has been given a backroom job with the new title of deputy leader, heading the party's comprehensive policy review. George Parker

'MAD COW' DISEASE

Agriculture ministry defended

Government cost-cutting while details of BSE - mad cow disease - were emerging did not impede the agriculture ministry's ability to carry out its duties, the inquiry into the outbreak was told yesterday. Sir Michael Franklin, permanent secretary at the ministry until October 1987, made the claim in evidence to the inquiry, which is examining the handling of BSE and the linked new variant of Creutzfeldt Jakob disease, a fatal human brain condition. He said he did not want to appear complacent in view of

the tracedies, but said: "I don't think I can but my finger on a particular organisation or weakness that made the problem

The inquiry re-opened yesterday to take evidence from gov ernment scientists and administrators. It heard that shortly after ministers were told of the problem on June 5 1987, they were told to avoid unduly alarmist publicity until scientists

CITY OF LONDON

Banker hits at new regulator

A leading investment banker warned yesterday that the Financial Services Authority, the new super-regulator, was in danger of offering "the worst of all possible worlds" with its proposals for the City of London. Hans de Gier, chief executive of SBC Warburg Dillon Read, the investment bank, also criticised the existing system of regulation for appearing "arbitrary" and called for greater transparency and certainty. He said consultation papers produced by the FSA on its proposals suggested a combination of "high-level principles interpreted and applied separately from detailed rules designed on a 'one size fits all' basis". Such a mixture would fail to offer any advantages, he said. Jane Martinson

WATERWAYS

Canal franchises considered

The government is considering selling franchises to private sector operators in a bid to revitalise 2,000 miles of ageing British canals and waterways. Operators would be expected to manage and fund improvements to sections of waterways in return for being allowed to develop along part of the route. The scheme, one of three possible options for the nationalised British Waterways, would be similar to proposals by John Prescott, deputy prime minister, for the privatisation of London Underground. The Department of Environment Transport and the Regions, headed by Mr Prescott, said yesterday franchising was one choice being considered. Other options were to leave British Waterways under state control or allow it to become a charitable trust so it could raise private-sector

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Minister to unveil venture capital scheme

Gordon Brown, the chancellor of the exchequer. will today announce details of a £120m (\$200m) venture capital trust to help hightech start-up companies, backed by the European Investment Bank.

The Treasury said the scheme would be targeted at high quality projects generating wealth and jobs, with a particular emphasis on the high-tech sector". Some 80 per cent of the EIB funds will be earmarked for UK companies, with the remainder open to companies from other European Union coun-

Mr Brown will unveil two trusts involving public and private funding. The funds will be supported by the European Investment Fund as well as the EIB. One of the funds will be managed by Baring Private Equity Partners, the development capital firm.

The EIF administers the £85m European Technology Facility. The EIF will use today's conference to UK venture capital fund. possibly Amadeus, the fund up by Hermann Hauser the Cambridge-based information technology entrepre-

The European Commission has plans for the EIF to administer funding worth £100m to £125m for venture capitalists investing in highgrowth businesses at an early stage. Dominique Strauss-Kahn,

the French economics minister, will also address the London conference. At a briefing yesterday

Geoffrey Robinson, a Treasury minister, outlined the nced for greater venture capital fund investment to bring Europe up to the levels seen in the US. According to the Treasury, venture capital funding for small businesses in the US was £36bn last year, compared with £1.6bn in the UK.

The size of UK venture capital funds outstripped the rest of Europe. But Mr Robinson said that "we don't need to kid ourselves" the situation was rosy. He said more investment in the UK needed to be directed at the high technology start-up sectors. US venture capitalists invested around 70 per cent in high technology sectors, while the UK's sector only received around 10 per cent. |

NORTHERN IRELAND CONSERVATIVES ACCUSE GOVERNMENT OF GOING BACK ON 'UNEQUIVOCAL ASSURANCES'



Pressure intensifies over arms handover

By Liam Halfigan.

Pressure on the government over controversial arms handovers in Northern Ireland increased yesterday as the opposition Conservatives said Tony Blair, the UK prime minister, gave "unequivocal assurances" that giving up weapons would be a precondition of the paramilitaries sitting on the executive of the region's proposed assembly.

recent referendum campaign for the approval of the peace held on June 25. agreement - had convinced many wavering unionists to Mo Mowlam, chief Northern support the deal.

decided to vote Yes when he gave unequivocal assurances that decommissioning would erence to holding ministerial office." he said.

published during the "more unhelpful politicians"

Many of them finally be integrated into the legis- rather than insisting on lation [implementing the weapon handovers as a preagreement), with specific ref-requisite of holding office.

when assembly polls are hardline Democratic Union-His statement contradicts

Ireland minister in the UK government, who has said paramilitaries holding executive office must be "signed up to decommissioning", Mr Blair returns to North-

Mr Mackay said it would est phase of his efforts to Andrew Mackay, Northern be "a tragedy" if the assur-generate support for the executive. announce an investment in a lireland spokesman for the ances were not in the forth- agreement. Half an hour has Conservatives, said Mr coming bill, warning it been set aside for each of the Blair's handwritten pledges would lead to the election of parties involved in the nego-

ists and UK Unionists, which House of Commons support both walked out last sum- for the Good Friday agreemer and campaigned for a ment - which received 71 per cent backing - was an Peter Robinson, DUP dep-

tiations - as well as the to vote for the deal " he said.

it was "time to pay up", asserting the prime minister had indicated "a clear linkage" between prisoner releases and decommissioning and Sinn Féin, the politiern Ireland today in the lat- cal wing of the Irish Republican Army, sitting on the "With stunts like hand-

written promises, many unionists were encouraged

'emphatic endorsement from uty leader, warned Mr Blair all sections of the community". She said a bill on prison releases would "shortly" be introduced to parliament, to become law by the end of the month. A second hill, enacting the

Ms Mowlam told the

assembly, will then be brought forward with the aim of transferring powers to the new assembly.

Editorial Comment, Page 15

parts suppliers

By Juliette Jowit

Mercedes-Benz will today warn UK automotive components manufacturers they must become more customer risk losing business. The German company has

increased purchasing in the UK to £200m (\$334m) annually, but still only uses 60 of the country's 2,400 components manufacturers. according to Ray Smith, UK purchasing manager. "If they do certain things they can have a better chance of gaining more business," he

Among Mr Smith's criticisms are submitting bids late or not to specification, and inward-looking cultures. which may mean, for example, not employing German speakers. He will tell a meeting of suppliers in Birmingham, in central England, they need to be better organised, monitor quality more

carefully and adapt more readily to future models and improved products.

friendly and proactive or me it's a matter of covering more if supplies improve.

Gary Turner, of Coopers & Lybrand's automotive industry unit, which is organising the seminar, said suppliers often had quality products but their way of doing business was at fault.

"Most companies will be

spending time on one of these points, but it seems to all of them in one proactive approach," said Mr Smith. who believes Mercedes-Benz's annual UK purchasing could reach £300m or

manufacturers have warned that UK components purchasing could fall because the strong pound has pushed up export prices. Mr Turner believes cur-

Several big automotive

rency fluctuations are less important in long-term supply decisions than good sup-

Mercedes warns | Channel tunnel rail link plan to be confirmed

and George Parker

John Prescott, the deputy prime minister, is tomorrow expected to approve a rescue package for the £5.4bn (\$9bn) high speed rail link between London and the Channel Mr Prescott is scheduled to

make a statement in the House of Commons and contracts could be signed Under the deal, London &

Continental Railways, the project's troubled sponsor. would receive financial backing from Railtrack, the rail infrastructure group, to build the link.

be about £700m, compared with the £1.2bn Mr Prescott rejected when LCR's first attempt to build the link collapsed in January. The government has already agreed to contribute £1.8bn.

The Eurostar high speed train service would be operated either by Richard Branson's Virgin group or a consortium led by National Express, the bus operator. and British Airways.

The National Express-BA consortium has received backing from SNCF and SNCB, the national rail companies that operate the French and Belgian ends of Eurostar. The competition between

the two potential operators is said to be still too close to call but a decision is expected to come tonight. BA and National Express have been forced to reorgan-

ise their bid to side-step pos-The government's additional subsidy is expected to from the UK and European competition authorities. The move follows concern that the bid would be challenged because of BA's strong position in the London-Paris air travel mar-

ket, which would have been

Under the original proposal, BA and National

Express would have each taken 40 per cent stakes in Eurostar. The revised plan envisages a two-stage approach, whereby BA's stake would initially be cut to 10 per cent, with the company relinquishing any management involvement in Eurostar. But if the competition

authorities approve the deal, the share structure would be restructured so that BA and National Express ended up with about 35 per cent each, while SNCF would hold 20 per cent and SNCB 10 per Under the plan. LCR

would build the link in stages. Railtrack would agree to buy the first phase from the Channel tunnel to Ebbsfleet in north Kent - at a price reflecting the cost of

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Battle rages for share of the home loan market culator that I would like to credit quality could soon four months were 6 per cent Fierce competition has prompted fears

about lending practices and poor deals, reports Christopher Brown-Humes

ar has broken out in the mortgage market - and the winners are the building societies mutually owned savings institutions. That, at least, is the message that society executives - meeting for their annual conference at Bournemouth on the southern English coast last week - were anxious to con-They are taking a far big-

ger share of the market than their size would suggest, and their former brethren - the societies whose members mutual status to become In particular, Halifax and

their traditional market

But the intensifying competition has led to some lenders fearing that "unfair" mortgage lending will soon catch the attention of politicians and the Office of Falr Trading.

The plethora of discounts and "cashbacks" available on new mortgages means lenders will not make profits on the business until well discounts mean existing borthe losers are invariably rowers invariably subsidise new ones and lenders are being forced to apply voted to ditch their redemption penalties extending well beyond the discount

Christopher Rodrigues, Abbey National, the two big- chief executive of Bradford gest mortgage lenders, are & Bingley building society, struggling to win enough says: "Some lenders either are being beguiled by the new mortgage business to seem to have access to free current benign market conbring them anywhere near funds or an interesting cal-

buy. They will not make money in the lifetime of some of these deals."

Other signs of increased competition are the higher procuration fees being paid fees paid by lenders to intermediaries for intro-duced business - and a rise in under-the-counter deals, in which lenders offer betterthan-advertised rates to certain customers to stop them defecting.

Meanwhile, some lenders are offering mortgages equal to the house purchase price. rather than requiring deposits. Mortgages are also being granted on higher salary multiples than previously. Some lenders, such as Woolwich, are dipping their toes into the non-status market of credit-impaired customers, which is not an area the main lenders have traditionally entered.

The worry is that lenders ditions to the point where property sales in the first

deteriorate. The nightmare scenario would be any re-run of the late 1990s boom which produced the early 1990s housing market bust. Brian Davis, chief execu-

tive of Nationwide building society, pointedly warned last week: "It is at this point in the economic cycle in the past that mistakes have been made, as memories of the previous recession recede and there is no evidence yet of the next." ompetition is rising because house sales are

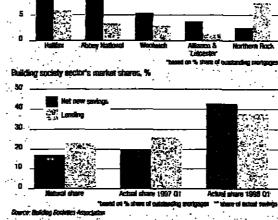
falling, new companies are entering the market and some banks have begun to chase business more aggres sively now that the distractions of conversion are over. Too much capital is chasing too few assets," says Mark Abbott, chief executive of Future Mortgages, a specialist lender Nationwide reported last

below their level a year ago. This helps explain why remortgaging has increased sharply - it accounts for some 25 per cent of lending - even though margins on this type of business are So far, however, lenders'

margins are easing back, rather than plunging. That could change if the building societies-turned-banks decided to launch a full scale price war to regain market bare. The question is, will they? The building societies believe the banks dare not do anything that would hurt profits and dividends to their shareholders.

They argue they have an enduring advantage over the banks because they do not have to pay dividends and can therefore give their cus tomers better deals. Halifax, which converted to a bank last year, retorts that the building societies cannot week that UK residential sustain their rates indefi-

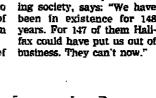
Banks at bay Market shares of building acciaties which have converted to banks. %



For the moment, though, the building societies have the upper hand. Indeed, a fundamental restructuring of the market is under way, savings. with the new banks increas-

ingly talking of diversification away from mortgages to more profitable areas of business, such as long-term

executive of Skinton build-



John Goodfellow, chief business, They can't now,"

enter price as it

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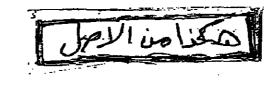
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TECHNOLOGY GENETIC ENGINEERING Jack could soon get his giant beanstalk

Victoria Griffith On special challenges. the genetically engineered garden plants coming on to the market

Have you ever wished the grass on your lawn would grow more slowly? That orchids were as easy to cultivate as weeds? That carna- ably planting these species tions came in polka dots, year after year because they that geraniums needed as little water as cacti, or that Neal, vice president of techtulips smelt as sweet as nology for Scotts. "But they

Through genetic engineering, such fanciful desires easier-to-grow roses or may soon become reality. orchids, that's when we The first genetically engineered flower product - a mauve carnation by Florican be determined, seed gene - made its debut in companies may not know Australian flower shops last the genes responsible for the year. Ball Horticulture Company of the US has developed a scented geranium for home gardeners, although problems with shipping have held up marketing of the

Sanford Scientific, another US company, says it is close to completing genetic research on disease-resistant poinsettia and fragrant geraniums. Kirin and Sapporo, the big Japanese groups best known for their beer, are working on orchids that are easier to cultivate. The Scotts Company, Sanford's parent, says it hopes to launch in the next few years a slower-growing transgenic grass, aimed at consumers who would prefer to mow their lawn less fre-

quently. Genetic commercial crops such as corn, soybeans and tomatoes have already become commonplace. A few pany, a subsidiary of the plants. French company Limagrain - are even thinking of marrative plants, genetic englneering has been practised lars. for decades through tradiods, but using modern transgenic concepts holds cies, scientists are forced to

instance, to pinpoint which plants and traits gardeners want. Seed companies know pansies, petunias and marigolds are best-sellers in North America but that does not mean transgenic versions of the same plants

would be equally

popular. "Home gardeners are probare easy to grow," says John may be sick to death of them. If we could offer them might hit the jackpot."

Even if consumer desires desired traits. "Our market research shows people want grass with drought and shade resistance," says Mr ket for transgenic commer-

"But I don't know the gene

or more likely, group of genes - that controls those mechanisms. We know more about slowing growth, so that is the product we are going after first."

The market for horticul-

The genes horticulture

cial crops.

reject any DNA that looks

The trick is to fool the

DNA is part of its natural

give-and-take process in

which researchers try to get

rid of DNA "junk". The sim-

pler the sequence, the better

the chances the plant will

accept it. The danger in

whittling DNA down is that

the desired trait will be inad-

vertently edited out as well.

Scientists use various meth-

ods to sort out the essential

bits of genetic infor-

mation from the truly dis-

In spite of the challenges,

modern methods do have

advantages over traditional

cross-breeding, which often

at the expense of another.

to combine characteristics.

scented geranium by insert-

Introducing transgenic

species to home gardens,

however, may present an

ecological threat. The US

Department of Agriculture

developing two-dimensional

codes where the widths will

end. That means much more

be slightly different at one

information can be stored.

allowing nictures to be used

foreign.

cardable.

plant into thinking the new companies know most about are those for resistance to diseases and insects, a qual-structure. That involves a ity highly valued by farmers. The gene that causes plants to produce Bt bacteria, which secretes a substance tural plants is extremely dif- poisonous to the European fuse. While the retail value corn borer caterpillar, may

'Gardeners are probably planting species year after year because they are easy to grow. But they may be sick to death of them'

in the US alone, according to the University of Hawaii, groups - such as Monsanto sales are spread widely and Harris Moran Seed Com- over a large number of tomato are close genetic rel-

Companies sell \$1.5bn in corn seed every year to US keting such products for the farmers, but the entire home vegetable and fruit annual spending on petunia garden. In the world of deco- seeds, for example, adds up to just a few million dol-

tional cross-breeding meth- amount of money available for research on any one spe-

of ornamental plants is \$3bn yield important clues to insect resistance in home plants, for instance, And because the petunia and Transgenics allows scientists atives, information about John Sanford, founder o one may help research on . Sanford Scientific, developed the other.

Genetic engineering for ing genes for shape into ornamental plants follows existing - but ugly - wild the same scientific principles scented geraniums. as for commercial crops. Scientists discover the gene Because of the limited responsible for a certain trait then try to insert it into the plant. It is not a simple surgicalprocess. says concern about genes

gerated. Scientists insist such worries are groundless. "People say you might put genes for fast growth into roses, but the genes will escape to the weeds and pretty soon you've got monster weeds enveloping the country," says Tom Monaco, professor at North Carolina State University. "That's silly. There's little evidence that will happen."

In fact, seed companies hope to promote geneticallyease-resistant plants to reduce the amount of harmproduces one desirable trait ter as human beings if we catalogues soon.

pick up clues from the mar- Plants are pre-conditioned to escaping into the environdidn't have to use so many ment are legitimate, if exagpesticides." says Paul Zorner, head of product development for the group. Transgenics gives us a way to have our cake and eat it Mixed feelings about trans genic plants are understand

able. Our folklore is full of stories of magic plants whose growth gets out of hand - think of the fairy tale Jack and the Beanstalk, or the story James and the Giant Peach, by Roald Dahl. Yet our desire to fill our garengineered plants as dens effortlessly with beauti-environment-friendly. Myco-ful, fragrant flowers is powgen, a pesticide group, is erful enough to hold the working on insect and dis- promise of sweet rewards for companies that pursue the dream through genetic engiful pesticides gardeners use. neering. We can expect to "I think we could all feel bet- see transgenic plants in the

IT INTERNET BROADCASTS

Tap into the sound of the superhighway

on a device that enables web users to download and play back 'netcast' audio

The world wide web has become a great place to listen to music, executive speeches, news broadcasts and even talking books - but many people feel silly sitting in front of their computers to hear them. It is, of course, also inconvenient to remain rooted to the spot.

listen to such entertainment without being tied to your desk? If you could listen station, battery, power while you were taking the supply, headphones, serial

Simply using a tape recorder would be one way to achieve this, but it would not give you the same quality as the original file from the internet. You would also have to record the entire file in real time first, staying connected to the internet for the duration of the broad-

MobilePlayer - a \$199 handheld, battery-operated device, weighing less than 3.5 ounces and developed by US-based Audible to allow the storage and playback of up to two hours of "netcast" You start by connecting the device to your PC to

download web-based audio broadcasts. You can either listen to them on beadphones or, with an adapter. plug the Audible Mobile-Player into your car's cassette player and listen to it through the car speakers. Audible says it takes as little as five minutes to download one hour of audio into the device via a 56 kbps

(kilobits per second) connection. The desktop PC portion of America.

Geof Wheelwright its software also enables audio programmes to be downloaded automatically for example, when you are asleep and your phone line is not being

11

As well as using the MobilePlayer to carry portable copies of interpet broadcasts, the company believes customers will be prepared to buy "audio books" over the internet for use with the device.

It is offering spoken books available for download from the internet at prices it says are far lower than those for But what if you could traditional books on tape. The Audible MobilePlayer package includes docking to work, for cable, cassette adapter and



Enter the Audible The Auxilia Mob

leather

The device is available only from Audible's web site (www.audible.com) at the moment - and for users outside North America there is a catch. The company is not shipping outside the US and Canada, and if you live elsewhere you will have to get someone with a US address and credit card to buy it for

include Intel, Compaq Computer and AT&T Ventures says it hopes to be able to rectify this problem soon. but it adds that it is struggling to keep up with demand for the MobilePlayer from customers in North

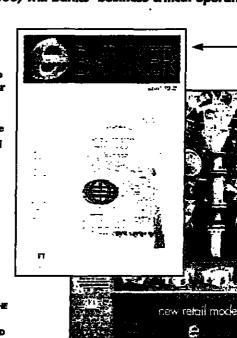
With computer systems the world over having to shut down to adjust their dates ready for the year 2000, will banks' business critical operations be ready?

All you need to know is in E BANKER - THE BANKER'S special technology supplement featuring an survey of the Top 1000 world banks on the Year 2000 issue.

Regulators have insisted that banks be ready by this date so thorough testing can be fully completed during 1999 before that fateful day.

However occording to the results of a survey of the Top 1000 banks published this month in E BANKER, THE BANKER's new technology supplement, many banks' critical systems will not be 100% compliant by 1999.

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Reading between the lines

Widely used by retailers, barcodes will soon become part of consumers' daily routine. Peggy Hollinger reports

FT GUIDE TO 25th ANNIVERSARY OF BARCODES

Barcodes? What can possibly be interesting about barcodes? You would be surprised. For example, did you know that some of the earliest barcodes used in Europe were not the striped rectangles we have learned to ignore on our daily purchases? They were bull's eyes - a design used by Migros, the Swiss retailer, which made it easier to scan the product from any direction. The first barcode in the UK appeared on a box of Melrose tea bags in 1978. And some 4bn items are scanned every day in the US

How did these things come

Barcodes were invented 25 years ago this spring by international Business Machines at the behest of US supermarket groups who were looking to cut costs. American readers will remember the days when bagboys used to pack groceries in supermarkets and then curry the bags to the car. Well, the barcode and scanner meant the cashier could both work the till and pack the bags. That left the customer carrying the bag - but halved labour costs on the till. It also put an end to the tedious business of sticking price tags on everything.

So the barcode has been an higher prices on the scanner than they advertised on the shelves. Several states introduced regulations requiring cashiers to announce every price as it

went through the scanner. Eventually the bright sparks at ICL, which manufactures If barcodes have been

scanning equipment, invented a talking scanner to take the burden off cashiers' vocal chords. now?

What exactly does the barcode do? See how the lines are of different widths? The lines to the left tell the scanner the country of origin, the manufacturer's identity and sometimes product category, such as book or newspaper. Those on the right stand for the manufacturer's product number for a particular

But where is the price? Don't they carry price information? Nope. The scanner's laser (which covers about 10,000 inches a second) simply reads the width of the lines, converts the pattern to a number and sends the figure to a database. The database then matches the number to a product file that includes any information the retailer wants, such as price, size,

flashed back to the till and added to the customer's bill.

for the first time. Think around for so long, surely what benefits this has for the security industry. The they must be outdated by next time someone tries to Not really. There are use your credit card they'll experiments with radio have to have had plastic surgery to get away with it. frequency tags, which might eventually mean no unloading at the checkout.

This would obviously be welcome news to hardworked cashiers who on average swipe between 2 tonnes and 3 tonnes of goods per shift across their scanners. But radio tags are

still too expensive to use on commodity products. The barcode has the advantage that it is almost free, since the packaging has to be printed anyway. And the barcode is moving with the times. Soon it will be able to store photographic information.

How on earth is that possible? The traditional barcode can be read at any point from top to bottom and it will

hold the same information.

But some companies are colour, etc. The data are

OK. But why should it matter to me? Simply because barcodes are almost certain to become part of your daily routine as a modern consumer. So far, they have been used largely for the benefit of retailers and manufacturers by, for

example, letting them know what products have been sold from their inventories. Soon, however, you may find vourself using a pen-sized combination telephone, personal computer, and scanner to capture codes on products and transfer the order to a retailer. .

It sounds brilliant! Where can I get one? You may have to wait a few vears for that sort of technology, but supermarket groups such as Safeway in the UK and Delhaize of Belgium already allow customers to do their own scanning in store. It is not inconceivable that they will allow their most loyal customers to take scanners home to scan products as they use them. The scanners will then be able to send in orders electronically. You

may never have to go grocery shopping again.
But remember: barcodes were invented for manufacturers and retailers not customers. The more information they collect, the more likely it is that they will be able to influence

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RI FINANCIAL TIMES

PRODUCT LIABILITY EUROPE

Industries are alarmed by the extension of a product directive, says Robert Rice

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The European Commission s consistent the sion to extend the ity directive in the light of the BSE crisis to cover primary agricultural products and game has proved relatively uncontroversial. However, in considering

the Commission's proposal. the European Parliament's Committee on the Environment. Public Health and Consumer Protection has proposed several changes to the directive which are causinsurance and manufactur-

UNICE, the European employers' organisation says rules across the European the committee's general Union, on compensating objective of strengthening people injured by defective consumer protection is not products. Since it was radically extending the scope of the Commission's initial proposal on agricul- the incorporation of contural products and game par- sumer protection and health ticularly considering that protection into the treaties when the Commission exam- as tasks to be undertaken by ined the directive in 1995 it the EU, which, says the Parsaw no reason to amend it.

In a letter last month to Dagmar Roth-Behrendt, the rapporteur of the environsumer protection committee. UNICE's secretary-general. by the committee would ship between the two. result in substantially increased costs and particularly insurance costs in cerinnovation: reduce European more difficult. competitiveness: adversely future of small and medium-

sumer choice.

According to Christopher Hodges, a partner of UK law firm, Cameron McKenna, and one of the UK's leading product liability defence lawbelieved not to be in favour of any of the amendments proposed by Parliament's

for a period of conciliation involving the Council of Ministers where the Comdisagree over legislative proposals, industry cannot afford to ignore the issue, he

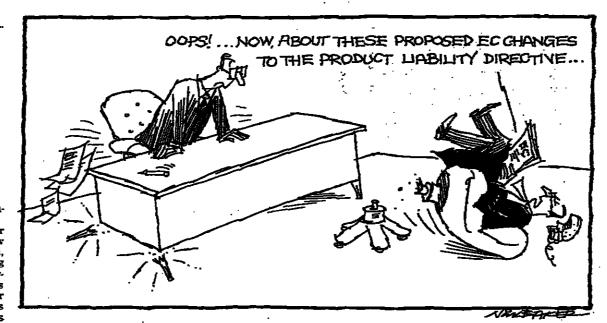
The outcome might be very uncertain. It would certainly be worthwhile for industry to take these proing great concern within the posals extremely seriously,"

The purpose of the directive was to harmonise the adopted in 1985, however changes in EU law, such as liament's committee, justify the changes it is proposing.

The first change relates to the burden of proof. ment, public health and con- Although the directive imposes liability without Zygmunt Tyszkiewicz, fault, the injured person has to prove the damage, the said the changes proposed defect and a causal relation-

The committee says normally consumers have little difficulty proving damage, tain high-risk industry sec- but find proving the defect would inhibit and the causal relationship

"Consumers rarely have affect employment; put the the financial and technical sized enterprises at risk; and defect, especially in the case escape liability for a defector including mental illness



But as the rules provide of technically complex products, such as chemical products or medicaments. The producer has far greater resources available to prove that his products are not defective." it says.

The committee proposes that where the existence of a defect and the causal link between the defect and damage can be inferred, it should be enough for consumers to prove simply that damage occurred. It would be up to

tive product because the "state of scientific or technical knowledge at the time the product was put on the market was not such as to the existence of a defect."

The committee says this transfers to consumers all tion of new products. Logically, producers which enjoy the profits of putting a successful innovative product the manufacturer to produce on the market, should bear

UNICE responds that it

has always opposed liability

for development risks

because those risks are per

se unknown and almost

additional costs entailed in

covering unforeseeable risks

would act as a significant

disincentive for European

The third change is to

extend liability to cover

mental injury. At the

moment the directive speaks

only of material and "physi-

cal injury". The committee

says the EU's responsibility

health is a strong argument

The outcome might be very uncertain. It would certainly be worthwhile for industry to take these proposals extremely seriously'

evidence to the contrary. UNICE says reversing the burden of proof would be an unacceptable departure from The manufacturer would have to prove that a product impossible to insure. The which was not even in its possession was not defective a regime which does not. exist in the US. The change would also affect all the firms to innovate. national product liability laws of the states when there is no evidence of sig-

den of proof arrangements. The second proposal is the abolition of the "development risks defence". That for safeguarding consumers' means required to prove a allows manufacturers to

nificant problems with bur-

within the directive's scope. UNICE says there is no justification for amending

the directive on this point. In severalstates, Germany, for example, mental injury is covered by the way the directive has been transposed into national law. The employers' organisation argues that the product liability laws of other states should be tested first to determine whether they too already cover mental damage before the step of amending the directive is taken

The remaining changes refer to abolition of the Ecu500 lower damages threshold, the Ecu70m cap on total damages and changes to the limitation periods within which claims must be brought.

Claims have to be brought within three years of the consumer becoming aware of the damage or defect, and all rights to claim are extinguished 10 years after the product was put into circulation. The committee wants limitation period extended to five years and the 10 year block on claims removed. With medicines and foodstuffs it can take many years for defects to emerge and for causes of damage to be established.

UNICE says that if the threshold for damage were deleted, insurance costs would rise. The upper limit on compensation has never been reached, so there is no obvious need to remove the

cap, in addition to which, small claims below Ecu500 and most do not have a cap on total damages.

The limitation periods are designed to ensure that after a given period of time the risk of court proceedings is removed. As the directive imposes strict no-fault liability on manufacturers, it is only fair, UNICE argues, that manufacturers can be sure that after 10 years they will no longer be liable if their product has not caused any damage in that period.

Christopher Hodges said: "These proposed amendments go right to the heart of the balance achieved when the directive was negotiated in 1985. That balance would be completely upset if any or all of the amendments were adopted. There would be the spectre of increased litigation and increased insurance costs. It seems inevitable that there

over these proposals." The proposed changes are due to be considered by the European Parliament's Legal Affairs Committee this week. According to UNICE, that committee is likely to ask the Commission to make an economic impact study before deciding whether to support the amendments.

will be a major argument

A Legal Affairs Committee vote is expected towards the end of June, but the Parliament is not expected to take a plenary vote before Sep-

Principles on appeals



In two connected appeals. the European Court of Justice laid down the general principles governing the scope of its powers of review vhen hearing appeals from he Court of First Instance. Two UK tractor compa-

ies, John Deere and New Holland Ford, had appealed against the CFTs judgment European Commission that the UK Agricultural Tractor Exchange agreement was European competition rules.

Under the agreement, data relating to tractor registrations was shared between competing manufacturers und/or importers.

The Commission found that the exchange of detailed data allowed each competitor's sales to be identified. It effect of restricting competition by increasing transparency on a highly concentrated market and by raising the barriers to

The parties to the agreement applied to have the Commission's decision annulled by the CFL Their applications were rejected and they appealed to the European Court.

Before deciding the points raised on the appeals, the Court recalled general principles applicable to appeals and in particular to the extent of its appellate jurisdiction.

First, the relevant empowering provisions of the Treaty of Rome and the Court's statute made it clear that appeals were to be limited to points of law which had to be based on the grounds of lack of competence of the junior court, breach of procedure which adversely affected the appellant's interests, or infringe-

ment of European law. It was clear that an appeal had to indicate precisely the judgment which the appel-

lants sought to have set aside, as well as the legal arguments advanced in support of the appeal.

satisfied by an appeal conucing word for word the pleas in law and the arguments previously submitted based on facts expressly rejected by the lower court.

Insofar as an appeal did not contain any arguments specifically contesting the judgment appealed against, it amounted to no more than a request for re-examination of the application submitted to the lower court which the ECI did not have jurisdiction to undertake.

It was also clear that an appeal could only be based on grounds relating to the infringement of rules of law, to the exclusion of any appraisal of the facts.

The CFI had exclusive jurisdiction to establish the facts, except where the substantive inaccuracy of those findings was apparent from the documents, and to assess those facts.

The senior court therefore had no jurisdiction to establish the facts nor, in principle, to examine the evidence which the CFI accepted in support of those facts.

Provided the evidence had been properly obtained and the general principles of law and the rules of procedure in relation to the burden of proof and the taking of evidence had been observed, it was for the CFI alone to assess the value which should have been attached to the evidence.

The appraisal by the CFI of the evidence did not con-Applying the principles

set, many of the pleas advanced by the appellants were inadmissible. The others were unfounded and the appeal was dismissed. C-7195P and C-8195P: John

Deere Limited and New Holland Ford Ltd v Commission, ECJ 5CH, May 28 1998.

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PEOPLE ON THE MOVE

Gold Fields searches for new chairman

Gold Fields, the South African company formed last year to consolidate the gold mining interests of GFSA and Gencor, has started an international search for a new executive

Gold Fields said it believed that the company's future strategy would be best served if an individual with significant international experience" could be appointed. An international eadhunter has been taken o to identify potential candidates to succeed Brian

Gilbertson, 54. Gilbertson, who is also chairman and chief executive officer of Billiton, the mining group, said when the company was formed last November that he wanted to end his tenure as chairman

during 1998. He said: "Normally these searches are conducted discreetly but we decided to go public on this occasion to ensure that we have the videst possible choice of potential candidates.

This is also indicative of

the new thinking within the

company and the way in which people are responding to the new challenges. Neither Alan Wright, the deputy chairman of Gold Fields and chief executive officer of GFSA, nor Richard Robinson, the incumbent chief xecutive of Gold Fields, want to be considered for the post. Robinson, 45, was appointed director of the gold division of GFSA in July last year and in October was designated as chief executive of Gold Fields to take the company through the first stage of the

estructuring. Three weeks ago Robinson ecommended that Alibertson's successor should have significant international experience and should take on substantial executive responsibilities. He subsequently agreed to stand down as chief executive

Kenneth Gooding officer to enable the directors to offer a clear field to potential candidates. Gold Fields said that in the language lacks a ready

focus on its key priority of improving the efficiency of its South African gold mining operations and that Tom Dale, currently executive director. operations, would become managing director with effect from June 1, 1998. The company said it had also

wide international and industry experience to support the management. Lisa Wood

appointed a group of

non-executive directors with

Directors retire at Rio Tinto

Rio Tinto, the world's biggest mining group, is losing two directors through retirement and has appointed a new one

Lord Holme, the Liberal Democrat peer, and John Uturig, chairman of Rio Tinto Limited, the Australian arm of the group, are leaving and Oscar Groeneveld is joining the board.

Uhrig was chairman of CRA, the Australian natural resources group, before it wa effectively merged with RTZ in 1995 to form Rio Tinto. He was one of the main proponents of the merger an promoted the idea that it . Could be done via a dual sting for the UK and

Bob Wilson, chairman of Piro Tinto, will also take on the chairmanship of Rio Tinto Limited but the group promises to appoint another Australian based non-executive director later this year.

Lord Holme joined the Rio

board three years ago as director responsible for external affairs and human resources. He reaches retirement age at the end of June and will leave the board. Groeneveld is a mining engineer who joined Rio in 1975. At present he is head o technology with responsibility for the group's technical, health, safety and environmental engineering and

Baldassarre ioins NatWest Even though the Italian

equivalent for the concept of

"rainmaker", perhaps because networking is a way of life not a speciality, Greenwich NatWest, the global debt markets arm of National Westminster Bank, has caucht a prize one.

Antonio Balda

commission for the Milan stock exchange, is to be chairman of Greenwich NatWest's Italian executive committee. He is also a professor of constitutional law and former president of Italy's constitutional court. One of Baldassarre's roles will be to develop the bank's relationship with Italian clients He will work closely with John Maciliana, a Greenwich NatWest managing director

president of the supervisory

and NatWest's general manager in italy. Magliana said the firm had searched for a pre-eminent person with in-depth crowledge of Italy and its position in the global economy" and Baldas was the ideal choice.

Moving places

Clay Harris

 SANWA BANK has announced that three forme managing directors of BZW/ Barclays Capital have joined Sanwa Financial Products (UK). All three have been appointed as executive rice-presidents of SFP (UK), with the brief to build Sanwa's European and Asian operations into a major derivatives force in the global capital markets. Mohammed Syed, 35, was formerly head of derivatives Asia and Japan at Barclays Capital Constantine Thanassoules, 45 was formerly global head of derivatives at Barclays Capital and Teilt Bath. 33, was formerly head of derivatives

essociation for independent financial advisers, Berlin-based FINANZDIENSTLEISTUNGEN, has appointed Steven McAulay as their offshore product consultant. McAulay, a Scot has been working as an independent financial adviser in the UK. German

Germany's largest

and Dutch markets for 15 years. ● ING BARINGS has

promoted Richard Johnson to managing director, head of emerging markets exed-income sales for the

Americas region. He joined

ING Barings' fixed-income

sales group in 1994 from Chase Manhattan. ABN AMRO has announced that Mathew Welch has joined its Asia Pacific regional headquarters as senior vice-president of strategy and acquisitions. Formerly he was a senior engagement manager with the international consulting firm. McKinsey & Co. based out of its Hong Kong and Kuala Lumpur offices, and an international officer with HongkongBank, Welch will be based in Singapore.

 CITIBANK has announced the appointment of Michael Kirkwood as country corporate officer for Citibank in the UK. He will also continue in his current role as market manager for Citibank's Global Corporate Banking Business in the UK. He succeeds ian Cormack who has been country corporate officer since 1993 in addition

to his broader responsibilities as head of Citibank's Global investment industry and international. Connack will in future focus exclusively on the growing demands of the investment industry. Phil Knights, formerly director of marketing and sales in the SKF Asia Pacific

Division, has been appointed new executive director of the division. SKF Asia Pacific Division headquartered in Singapore. Knights succeeds Gunnar Gremlin, who has been appointed managing Gremlin also will be responsible co-ordinating certain areas between SKF's European umbrella compenies. Gremiin will continue to be a member of SKF's group management. Business advisers ERNST & YOUNG has appointed Joseph Tanega, 44, a senior ssociate member of St Anthony's College Oxford and

former Princeton academic, a director in its business risk consulting practice. The SEAGRAM SPIRITS AND WINE GROUP, a unit of The Seagram Company, has promoted Donard Gavnor to senior vice-president finance

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William Packer on 1995

Andrew Clark 1 .r.

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September 1 - 1 - 25 Belant B. Beritten. • MOEN-BADEN ंडिंग बाह्य Ber Gereite Comment of the far blooming by the

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Dautsche Open Marine by Marin Become to do any That Halling to 1 test of the Atlanta

meantime it was continuing to

BALLET IN TOULOUSE

I went to Toulouse last week to

see its Ballet du Capitole in

Giselle - I reported a couple of

years ago on a fine staging of Balanchine's Liebesliederwaltzer,

that apotheosis of three-four

time with this same ensemble.

Nanette Glushak, who directs the troupe, danced for Balan-

chine, then moved to American

Ballet Theatre where among

other roles she danced Myrtha.

Queen of the Wilis, Her Giselle Is

in essence the old ABT produc-

arena setting of the Halle aux

Grains, a grain store which has

been beautifully re-built as a

Giselle

comes

alive

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EXHIBITION THE QUEST FOR ALBION

Royal interest in painting

emergence of a British national school

The Quest for Albion is the rather arch title to a perfectly straightforward and engaging exhibition. Who now, in our unpoetical age, still understands "Albion" to the Academy and buy major mean "Great Britain"? And modern pictures, albeit by Leigh-where the quest for it comes in is modern pictures, albeit by Leigh-ton, Dyce and Lady Butler. They a further puzzle. Visitors expecting a clutch of evocative landscapes, or images of burgeoning nationhood taken from inspiriting episodes in British history, are likely to be disappointed.

The essential subject, however, simple enough the emergence of what can properly be termed a British national school in the course of the 18th century, with the foundation of the Royal Academy in 1768, under the active patronage of George III, giving it a particular focus and identity, and the degree to which that development has been registered in the Royal collection.

What emerges quite clearly is that over some four centuries, from the time of Henry VIII to the death of Queen Victoria, successive monarchs had an active interest in what they fancied to be the best of contemporary art: many artists we now count safely among the greatest of old masters were very much alive and painting when our kings and queens first bought their work. If Cromwell's high-principled clearance-sale during the Commonwealth of the collection of Charles I was one of the great cultural crimes against our national patrimony, the loss of all those then recent, modern works of Rubens and Van Dyck is to be regretted quite as much as earlier masterpieces by Titian,

Tastes change of course, judgment grows cautious, and nerve Michael Wright. His Charles II,

William Packer on the fails but while no one would now set a Landseer or a Frith against Holbein, Van Dyck or even Lely, to say nothing of the contemporaneous competition of Millais or Whistler, Sickert or Sargent, the point remains the same. Queen Victoria, and Prince Albert when he was alive, did at least go along bought Frith's "Ramsgate Sands - Life at the Seaside" after seeing it at the Summer Show of 1854. and far from being mere genre and anecdote to be condescendingly dismissed, it remains one of the great social documents of the mid-century, a technical tour-deforce and a visual delight.

The show opens not with a

royal portrait, but with a monu-

mental half-length of an eminent

courtier, Sir Henry Guildford, whom Holbein painted in 1527 during his first stay in London. well before he himself was taken up by the Court. Then comes the cultivated eroticism of Van Dyck's magnificent vision of the sleeping Psyche, somewhat rumpled and deshabille, discovered by Cupid beneath the trees. It is the artist's open homage to Titian. but made with all the lively, knowing suavity of the late-1630s and the high baroque. It could be by no-one else. Post-civil war. with two of Lelv's ripe "Windsor Beauties" of Charles II's Restoration Court, the Ladies Rochester and Richmond, heavy-eyed and full-bosomed in their silks and satins, the hedonism resumes while reinforcing the point that the foundations of the British School were laid more upon adopted than on native talent. As for Albion, so far the only intimation of statehood is in the one great state portrait, which dominates the entire gallery, a huge canvas by the Scottish painter.



A splendid equestrian portrait by George Stubbs: "Leetitia, Lady Lade"

crowned and robed, is almost Queen's breasts clearly by now medieval in its iconic frontality

and richness With the 18th century the English come at last into their own, increasingly so with the arrival of the Academy - for all that Allan Ramsay, principal painter to George III at his accession, and David Wilkie, a generation later, were Scotsmen, Beniamin West an American, and Johan Zoffany a German. Hogarth is represented by a rather awkward early conversation piece of the Popple and Ashley families, and Reynolds, who George III couldn't stand, by an ambitious if somewhat histrionic

more heaved than heaving; and a lived. fine self-portrait.

There are also a charming mid-1740s view of the fashionable Mall beside St James's Park, by the otherwise obscure Joseph Nickolls; and a splendid equesaptly-named Lady Lade – she was, apparently, quite often. Hoppner gives us the actress, Mrs Jordan, prolific mistress of William IV, and Lawrence an extravagant early view of George "Death of Dido", the poor lotte, who would have been ends. Where are the Sickerts, the

Queen after her father had she

The Victorians are altogether more decorous. The works on the whole are more intimate and evening promenade, along The charming than arresting, or stir some noble sentiment, such as Lady Butler's Crimean "Roll Call". The only regret is that trian portrait by Stubbs of the such positive intentions to support the currency of the British School set out by George III. followed with distinction by his talented if unreliable son and continued at least until the death of Prince Albert, should have faded IV's notorious wife, Caroline, as into the present-giving and odds-Princess of Wales, with her and ends with which, in the early much-lamented daughter, Char- 20th century, this exhibition

Spencers, Johns, Nashes, Suther ands, the Weights and Freuds, Hodgkins, Hockneys and Auer bachs? But that is another story

The second second second

In my review on Saturday of this year's summer show at the Royal Academy, I suggested that Stephen Farthing, one of the three new Academicians elected last week, had not submitted his work to the Academy before. I now realise I was quite mistaken, and unreservedly withdraw the imputation.

The Quest for Albion - Monarch and the Patronage of British Painting: The Queen's Gallery, Buckingham Palace SW1, until October 11.

theatre and concert hall. A wide stage, a superb acoustic, are grand advantages. But scenery is a problem - there is no fly-tower for scene changes and this version of Giselle is given an odd look by the designer. Nicolas de Lajartre's

decision to indicate location by two vast gold-framed (as in a museum) chunks of medieval masonry. Giselie's simple home looks like the entry to an abbey; Albrecht's traditional Wendy house has ideas vastly above its station in matter of stone-work. The forest for act II is assorted and framed greenery into which Hilarion stuffs a home-made cru-

None of it works. The place is dear old Folie de Grandeur rather than Thuringia, and it denies a certain charm to a production which is well-reasoned, and most fetchingly decked out in costumes by Joop Stokvis. The text, slightly edited, is clear. The orchestration, even given some over-julcy rethinking by an unnamed hand, sounds wonderfully well from the splendid Orchestre du Capitole under Claude Cugillière. (The playing of the unnamed viola soloist during the great second act adage was superlatively good. The ecstasies of the dance were there in the

music, too.) The impression given by the ensemble was uniformly good: clean dancing, excellent manners, real involvement in the drama - the tensions among the dancers as Giselle falls into madness almost tangible. The Hilarion, Leon Pronk, was serious in his passion; Myrtha, Evelyne pagnol, led her vengeful sprite: with icy determination. Giselle was the Dutch dancer Marieke Simons, making her debut. It is a fearful experience every decent apprentice ballerina has to go through, and Simons - blonde, charming in technique and style – made a pleasing first sketch. There is an innate lightness in her dancing, something delicate in her way of uttering and shaping movement, that bode well for her future in the role. I thought

her a happy find. Her Albrecht was Minh Pham. born in Hanoi, trained in Kiev, who has a bright edge to his dancing and plenty of technical resource. He makes a nervously impassioned prince, and the progress of the drama is the gradual awakening of his sense of remorse and agonising Romanticism. The role was alive. Indeed, the ballet, despite its alienating decors, was alive and more truly so than in many more pretentious stagings Nanette Glushak has done this with a company of 35 dancers. No mean achievement.

OPERA IN PARIS THE FIRST WORLD PREMIERE AT THE BASTILLE

Andrew Clark has reservations about Philippe Fenelon's new work, 'Salammbô'

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Almost 10 years after its inauguration, the Bastille has had its first world premiere. The Opera National, as the Paris Opéra now calls itself, was never going to be a haven of the new or experimental - not with 2,700 seats to sell each night, nor with the reputation for financial profligacy it had until Hugues Gall took control. But with the repertoire comfortably re-stocked and the theatre now enjoying a popularity no one could have predicted five years ago, it was time to dip a toe into the waters of contemporary opera.

And the temperature has been far from cold. Philippe Fénelon's Salammbo has enjoyed a healthy run at the box-office. At the performance I attended last week, the audience listened patiently and appreciatively. Francesco Zambello has furnished a serviceeble production, and the music is in the dependable hands of Gary Bertini. The result is a succes d'estime, which must encourage Gall to try his luck with something less tradition-bound. Fénelon (b.1952) is one of several middle-generation French

Boulez school. Salammbo is his second opera (the first, Le Cheva-Châtelet in 1993). Vaguely based on one of Flaubert's lesser-known novels, it is a symbolic study of the struggle for power in ancient

Carthage. There are parallels with the biblical story of Judith: Salammbo, daughter of the Carthaginian ruler, crosses enemy lines to foil an attack, falls in love with the enemy leader, is rejected by her own people and crushed by political expediency. The plot's originality lies in the way it examines the legitimisation of power through ideology, symbolised here by a mantle covering a stone goddess.

In a programme article, Fénelon and his librettist, Jean-Yves Masson, portray Salammbô as a tale of individuals overwhelmed by forces they were instrumental in unleashing. That's not how it appears on stage. The characters never develop beyond archetypes. and what we are left with is a ritualised drama, austerely imposing in outline but unyielding in close-up. It lacks dramatic energy. You can't blame Masson for this: the text is spare and purposeful, the dramaturgy makes sense. The problem is

composers to have established a Fénelon's music, which never ished opera on the same subject) reputation independent of the gets beneath the skin of the pro- and, at the end, a musical apoca-The style is approachably

and sometimes early beautiful, like an extended modernist nocturne with brief electro-acoustical eruptions. The vocal lines are lightly accompanied, gently declamatory and always a devil to pitch, above all in the dense choral set-pieces. No Sprechae-

The cast seems possessed of greater

artistry than the material deserves

sang, no ugly scoops or leans, but

acres of "grey" arioso that Germans such as Reimann and Matthus have handled more purpose-Faced with 130 minutes of this

you quickly begin to long for a greater variety of pace and colour, for a hint that the composer might have the courage quietly to jettison his modernist formulas and surprise us with some recognisable tonality. That moment never comes, though there's one brief choral echo of

lypse reminiscent of Die Solda-

lithic to break the monotony. Robert Israel's single set - a mish-mash of fractured wall and classical temple - is split on two levels, so that the choral processions are horribly constricted. The only relief comes from Marie-Jeanne Lecca's costumes - an eye-catching fashion show, with a tonne of fantasy thrown into the high priests' hooped shoulder-guards and blue skirts. Zamhello marshalls the ensembles dutifully, but fails to personalise the drama.

As so often in such enterprises, the cast seems possessed of greater artistry than the material deserves. Having taken over the title role at short notice, the American soprano Emily Golden gave a performance of immense poise and authority. She may not have the sensuality of Kathryn Harries (whom she replaced), but her singing was beautifully sustained and her French impecca-

As Hamilcar, Salammbo's brutal father, Gidon Saks served notice of his growing stature, filling the Bastille with his rich bass and commanding the stage with Musorgsky (who wrote an unfin- relish. The two rivals for Sala-



Immense poise and authority: Emily Golden in the title role

mmbo's affections were lustily this case, Paris had a safe pair of sung by Stephen O'Mara and Pat- hands. Bertini's beat could not rick Raftery, and Kenneth Cox's High Priest had imposing gravitas. Of the minor characters, LeRoy Villanueva made his mark as the informant Spendius, whose poetic cantilenas reminded

me of lopas in Les Troyens.

Large-scale world premieres like this often stand or fall by the quality of conducting - and in

sounded more confidant. As if to demonstrate that Salammbo is not just a token bow to the new. Gall has programmed a revival in 2000, and a Philippe Manoury opera based on Kaika's The Trini will be premiered in 2001. www.metmuseum.org

Clement Crisp

INTERNATIONAL

Guide

AMSTERDAM

EXHIBITIONS Rijicsmuseum Tet: 31-20-673 2121 The Secret Unlocked: German Furniture Opened, Nine pieces duting from the end of the 16th to the end of the 18th century. chosen from the museum's collection of cabinets, and opened to reveal secret compartments and hidden drawers, includes four places by the cabinetmakers Abreham and David Roentgen; to Aug 30

Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Slegthed: by Wagner, New production conducted by Hartmut Heenchen in a steging by Pierre Audt Jun 5

BADEN-BADEN OPERA International Festival 7et: 49-711-780 4166 The Royal Opera, Covent Garden:

Die Agyptische Heiena, by R.

Strauss. Christian Thielemann conducts a production starring Deborah Voigt in the title role, with Reiner Goldberg and Lyuba Kazarnovskaya, on the opening night of the festival, in the new Festspielhaus; Jun 6

BERLIN CONCERTS Tel: 49-30-203090 Berlin Symphony Orchestra: conducted by Wassilij Sinaiskij in works by Stravinsky and Tchaikovsky, Jun 4, 5, 6 Rundfunk-Sinfonieorchester Berlin: conducted by Alan Gilibert in works by Karmon, Mozart and Copland, with clarinet soloist Sharon Kam; Jun 3

Philharmonie Tel: 49-30-2548 8354 Berlin Philharmonic Orchestra: conducted by Lorin Maszel in works by Maazel and Mahler. With cello soloist Rostropovich; Jun 5

DANCE Deutsche Öper Tel: 49-30-34384-01 La Sylphide: revival of a production designed by David Walker and directed by Peter Schaufuss, after August Bournonville; Jun 6

OPERA Deutsche Oper Tel: 49-30-34384-01 Manon: by Massenet. New production conducted by Jiří Kout in a staging by Cesare Lieve. With sets by Margherita Palli and costumes by Luigi Perego;

FLORENCE **OPERA**

Maggio Musicale Fiorentino Tel: 39-55-211158 www.maggiofiorentino.com Wozzeck: by Berg. New production by William Friedkin, conducted by Zubin Mehta; Teatro Comunale; Jun 3. 5

GLASGOW OPERA

Scottish Opera, Theatre Royal Tel: 44-141-332 9000 The Queen of Spades: by Tchaikovsky. Conducted by Richard Armstrong in a staging by Yannis Kokkos: Jun 3

GLYNDEBOURNE OPERA

Glyndebourne Festival Opera Tel: 44-1273-815 000 Cosi Fan Tutte: by Mozart. New production by Graham Vick, conducted by Andrew Davis. Cast includes Alan Ople and Barbara Frittoil. With the London Philharmonic Orchestra; Jun 4, 6 Katya Kabanova: by Janáček. Revival of Nikolaus Lehnhoff's production, conducted by Yakov Kreizberg, with designs by Tobias

Hoheisel Cast includes Amanda

Philhermonic Orchestra; Jun 3,

Recordit. With the London

HELSINKI **OPERÁ** Finnish National Opera

Tel: 358-9-4030 2211 Siegfried: by Wagner. Conductor Leif Segerstam, director Götz Friedrich and designer Gottfried Pitz continue their collaboration on the Ring with this new production. The title role is sung by Stig Andersen; Jun 2, 5

CONCERTS Barbican Hal Tel: 44-171-638 8891 London Symphony Orchestra: conducted by André Previn in works by Copland, Barber and Gershwin: Jun 7

LONDON

EXHIBITIONS

Royal Academy of Arts Tel: 44-171-300 8000 Summer Exhibition: held every year since the Academy's foundation in 1768, the world's largest open exhibition displays work by established painters and sculptors alongside that of younger and less well known artists; from Jun 2 to Aug 16

OPERA Barbican Theatre Tel: 44-171-638 8891 L'Orfec: by Monteverdi. American choreographer Trisha Brown makes her debut as an opera director with this production, which is designed by Roland Asschilmann and conducted by René Jacobs: Jun 3, 4,

English National Opera, London Tel: 44-171-632 8300 Carmen: David Ritch and John

Tel: 1-212-879 5500

La Bouchardière direct a revival of Jonathan Miller's production. conducted by Noel Davies. The title role is sung by Sally Burgess; Jun 3, 5

production by David McVicar, designed by Tanya McCallin. Rosa Mannion sings the title role and the conductor is Paul Daniel: Jun 4. 6 MILAN

Teatro alla Scala Tet: 39-2-88791 www.lascale.milano.it Manon Lescaut: by Puccini. Production by Liliana Cavani conducted by Riccardo Muti; Jun 5

OPERA

MUNICH CONCERTS Philharmonie Gasteig Tel: 49-89-5481 8181 Munich Philharmonic Orchestra: in chamber music by Barrière, Haydn, Boccherlni, Dragonetti, Rossini, Weber and Mozart: Jun 7

NEW YORK EXHIBITIONS Tel: 1-212-423 3500 www.guggenheim.org

PARIS China - 5,000 Years: highlights include Neolithic jades, Shang and CONCERTS Zhou bronzes, tomb ceramics, and Salle Pleyel a collection of Buddhist stone sculptures; to Jun 3, then transferring to Bilbao

Jun 3, 4

(1758-1823): first American retrospective of work by the French court painter and draftsman, who won acclair during the years spanning the Revolution, the Empire and the Restoration for his allegories and portraits, includes 60 paintings and 100 works on paper; to Jun 7 Sir Edward Burne-Jones: first American exhibition devoted to the 19th-century British artist, comprising more than 200 works. including tapestries and jewellery as well as paintings. A second generation Pre-Raphaelite, Burne-Jones also had a lifelong working relationship with Willia Morris, for whose firm he worked as a principal designer: from Jun 4

have been clearer or better bal-

anced, nor could the Opéra

orchestra and chorus have

Museum of Modern Art Tel: 1-212-708 9480 www.mome.org Bonnard (1867-1947): transferring from London's Tate Gallery, this major retrospective focuses on works produced between the 1890s and 1940s. Includes over 100 paintings - landscapes, still lifes, a series of nudes, and several self-portraits; from Jun 1 to Oct 1

to Sep 6, then travelling to

Europe

Tel: 33-1-4561 6589 Orchestre de Paris: conducted by Sylvain Cambreling in works by Boulez and Messiaen, With soprano Françoise Poliet;

Théâtre des Champs Elysées Tel: 33-1-49525050 Orchestre des Champs-Elysees: conducted by Philippe Herreweghe in works by Berlioz and Schumann. With mezzo-soprano Brigitte

WASHINGTON CONCERTS

Kennedy Cente Tel: 1-202-467 4600 National Symphony Orchestra: conducted by Leonard Statkin in Mahler's Symphony No. 3. With mezzo-soprano Wendy White: Concert Hall; Jun 4, 5, 6

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CNN International

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19.30: World Business Today

22.00: World Business Today Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20;

10:20; 11:20; 11:32; 12:20; 13:20; At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the

London market opens.

and liability substitution.

public debt is being

Companies are being forced

to generate cash. Meanwhile

substituted for private debt;

institutions are replacing

debt owed by the banks.

of dealing with the crisis, in

on the borrowing countries,

must make the plight of the

private sectors worse. Much

of Thai private business will

Third, export-led growth is

be still weaker next year

far more difficult for the

whole of east Asia than for

Thailand alone, particularly

with the Japanese economy

further deterioration in the

terms of trade - and rising

America and Europe - are

This crisis has not even

beginning. Worse, Thailand's

painful recovery when panic finally subsides. If one thing

emerges from this calamity,

it is that mistakes made by

greedy lenders and foolish

shadow. For all its efforts,

Thailand still lies in the

Martin, WolfaFT.com

experience suggests there

will remain a long and

worrying dangers ahead.

reached the end of its

protectionism in North

and the yen in decline.

Partly for this reason.

than it is now.

which huge adjustments fall

years. Thus Thailand must

Behind these adjustments

run faster merely to stand

in imports and exports lies

investment. As a share of

mere 16 per cent between

1996 and 1998. In 1996, the

private sector had an excess

of investment over savings

of 11 per cent of GDP. In 1998

this is expected to become a

investment of 9 per cent of GDP. Meanwhile, the public

ector has shifted from a

investment of 3 per cent of

Simple national income

arithmetic says that if the

savings surplus is 20 per

cent of GDP and the public

GDP, the external balance

do. Nobody should be

investment (and import)

adjustment of so vast a

end up much bigger.

aggregates? A ruined

incredible 30 per cent.

sector offset is 5 per cent of

must improve by 15 per cent

of GDP - as it is expected to

surprised that the price of an

magnitude should be a sharp

fall in GDP. This is expected

cent this year. It could easily

to be between 4 and 5.5 per

What lies behind these

banking industry is part of

the answer. One estimate of

the non-performing loans of

the banking industry is an

Another is a private sector

in which those companies

that are not bankrupt are

starved of credit. Worse,

with negative economic

growth and real interest

today will be bankrupt

responsibility for the

to increase its foreign

tomorrow.

rates of at least 7 per cent.

many that are still solvent

Meanwhile, the public

domestic liabilities of the

banking system, as was

sector is not only assuming

inevitable. It is also forecast

liabilities, from \$17bn in 1996

What is happening then is a mixture of debt-deflation

www.FT.com

swing in the private sector's

GDP to a modest forecast

surplus of savings over

surplus of savings over

GDP, this is expected to

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्रेड प्रमुख्य के एक अस्ति होता है। इ.स.च्या १९५० के स्थानिक स्टब्स

LETTERS TO THE EDITOR

Europe can compete with US even with higher hourly wage costs cent above the European

average, and 54 per cent

above the US rate, while the

UK receives an approving

nod for having a rate \$4

below. Nowhere does he find

and the UK together have a

massive trade deficit. while

Germany, France, Italy and

Japan all have surpluses

which, taken together, are

even more massive (both

well over \$200bn in the last

12 months). Does it occur to

Mr Roach to wonder why

people (especially in the US)

are buying such quantities

of European (especially Ger-

man) and Japanese goods if

Also, while US progress is

undeniable it is still a fact

that all these countries are

catching up, Japan rapidly

they are so uncompetitive?

private loans, and medium-term debt is replacing sbort-term debt. Sir, On October 22 1996 The government not only you carried a Personal View recognises the mistakes its predecessor made, but is by Stephen Roach, the main determined the country will message of which was that not repeat them. It is doing he doubted whether the European Union countries space to mention that the US exactly what the IMF wants As a sign of satisfaction, the could emulate the "massive latter is allowing Thailand to headcount reductions" and run a fiscal deficit of 3 per real wage compression" cent of GDP this year. As the which lay behind the "sucexchange rate has stabilised. cessful restructuring experi-Thailand has also been able ence in the US". The main to cut interest rates. feature of this article was a Yet the fact that Thailand comparison of US. Japanese is the IMF's blue-eyed boy and European, particularly reveals at least three German, wage rates. These problems with the wider nandling of this crisis.

ranged from \$17 to \$32 per hour, in the same order. First, what is most lacking In his new Personal View is a swift and efficient way 'Europe's dilemmas revisof eliminating the overbang ited". May 27), he devotes of bad private-sector debt. two-thirds of his article to There is too little pressure the same - with respect, on foreign lenders to write absurd - notion that "comoff foolish loans; official petitiveness" is inversely international finance is related to hourly wage rates. going to pay off imprudent

short-term lending, and the government is nationalising Second, the orthodox way

27) thinks William Hague,

UK Tory leader, is 10 years

out of date because "the tide

has shifted against the idea

of ever greater centralisation

(up from 65 per cent to 83 per cent of the US level of Germany is again berated gross domestic product per Over. for having wage costs 40 per head in purchasing power, in Cambridge CB4 5NE, UK Hague right about power of EU institutions Lionel Barber

with networks of national officials - "experts" - who ("Blurred power lines", May work alongside the Commission to "run" Europe.

This is naive nonsense. There is nothing remotely democratic about a sovereign nation handing the funin Europe built round the damental powers involved in European Commission". He Emu to unaccountable offithat power increasingly lies tralisation, whether to the

European Central Bank. The power of European Institutions has increased, is

increasing and ought to be

diminished, William Hague

many steadily (up from 71 to

77 per cent), the rest more slowly (EU15 up from 68 to

70 per cent). And this pro-

speeded up somewhat during

the decade of US "restructur-

for the "widely perceived" turnround in relative perfor-

unparalleled competitive

begemony", as cited in Mr Roach's concluding para-

graphs. Mr Roach's data are

no doubt correct, but they

add up, with other unmen-

tioned factors, in a more

complicated way than be

acknowledges. Final export

price is determined by more

than an hourly labour cost.

Walter Stanners.

49b Fep End.

So there is no factual basis

J. C. Stott, Bleak House, Stafford ST18 9BW, UK

Stoiber giving Bavarians what they want

From Mr Erik N. Dunlaevy. wrong track ("Bavaria flirts crime victim twice in his want. with 'zero tolerance'", May young life. 25). He criticises Bavaria's ther by implying that 5,816 against crime is the offences per 100,000 inhabitants is low enough. But that He has forgotten or never means that one out of every learned in his liberal educa-17 people was victimised last tion that the nurrose of elecyear. Or that if he lived in tions is to give the people Bavaria for 17 years he control over their govern-

would be a crime victim. ment He condemns Edmund

Judging by his picture, he Stoiber's government for giv-Sir, Ralph Atkins is on the would already have been a ing the people what they

His explanation for the elitist view; don't give the effort to reduce crime fur-increased government effort people what they want, give them what we, their superiapproach of state elections. ors, know they need, I say Mr Stoiber is on the right

Erik N. Dunlaevy. 141 Centre Island Road. Oyster Bay, NY 11771, US

Number One Southwark Bridge, London SE1 9HL

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Uphill struggle

Thailand has made huge efforts to resolve its crisis, but the overhang of internal and external debt is crippling the economy

It is almost a year since the triggered the Asian financial crisis. I. for one, vastly underestimated the chaos that was to ensue. A small consolation is that I have been in good company. Few envisaged the turmoil of the

A visit to Bangkok last week showed how far this story is from being over. The most significant lesson i combination of mistaken exchange-rate management. poor regulation and idiotic foreign lending helped turn economic calamity. Also obvious was the fact that the debtor countries, such as Thailand, are paying the

heaviest price. In Bangkok, half-finished buildings are everywhere, their construction abandoned when money dried up. Yet, in what had long been a dynamic not that surprising. More troubling is the impact of the foreign lenders. Much the most important short-term fact about the five most troubled Asian economies - South Korea. Thailand and the Philippines - has been the speed with

which this lending has The table from the Washington-based Institute for International Finance gives the overall picture: between 1996 and 1997 the adverse shift in net private capital flow was \$109bn more than 10 per cent of pre-crisis aggregate gross domestic product. Between 1996 and 1998, the change in current account deficits is forecast to be \$56bn - close to 9 per cent of pre-crisis GDP. In the UK, such a swing in the current account would amount to £70bn

(\$117bn). If Britain had to make such a huge external adjustment within three years, its economy would be prostrate. No wonder the turnround is causing severe recessions in the affected

Asian countries. Thailand is the crisis in microcosm. Its devaluation marked the beginning. It had the largest current account and is now being forced to make a particularly massive

What is remarkable is how well it is doing: according to the macroeconomic forecasts that accompanied the Thai ntent to the International Monetary Fund, released last week, the current account deficit is forecast to shift from a deficit of 8 per cent of GDP in 1996 to a surplus of 7

per cent this year. This surplus will, it is expected, facilitate a net repayment of short-term capital of between \$18bn and \$20bn this year, after one of \$22bn in 1997. The repayment of short-term debt over the two years amounts to about a third of GDP. As offsets to these

currencies of Thailand and

many of its competitors, dollar prices have tumbled. Between 1996 and 1998 the unit value of exports (in dollars) is forecast to fall by nearly 13 per cent and the unit value of imports by 7 per cent. Under these issumptions, the country will have experienced a 6 per cent loss in the purchasing power of its exports, in terms of imports, in just two

outflows, disbursements of

official assistance were only

\$10.2bn by the end of March

managed to make so buge an

proximate cause has been a

external adjustment? The

\$20hn fall in imports from

\$71bn in 1996 to the \$51bn

forecast for this year,

combined with a modest

increase in exports, from

\$55bn to \$58bn. But these

imports and exports provide

a misleading picture of true

performance: the volume of

imports is expected to fall by

close to a quarter between

exports is forecast to rise by

1996 and 1998, but that of

an impressive 19 per cent.

With the decline in the

changes in the value of

How has Thailand

Crisis and adjustment

Som	1994	1995	1396	1937e	19980
Current account balance	-34.5	-41.4	-55.2	-27.1	39.8
External financing, net	45.2	84.5	95.2	18.1	25.9
Private flows, net	37.8	79.2	97.1	-11.9	-03
Equity livestment	12.1	15.4	18.7	2.1	16.4
Direct equity	4.7	49	5.3	6.4	6.9
Porticijo equity	7 <i>A</i>	10.5	12.4	-4.3	9.5
Provide creditors	25.B	63.8	78.4	-140	-16.8
Commercial banks	23.4	49.9	55.7	-26.9	-19.8
Non-bank private creditors	24	13.8	22.7	12.9	3.0
Official flows. net	73	5.4	-1.9	30.0	26.2
int'i Snancai institutions	-0.4	-0.3	-2.0	22.5	23.2
Bilateral creditors	7.3	5.8	0.1	7.5	3.0
Resident landing/other, nei/	-15.2	-29.2	-21.5	-30.5	-45
Peopres excl. gold (- = marease)	-5.4	-14.0	-18.4	39.5	-51.9
Memo: short-term credits, net	7.3	49.4	38.5	-41.7	42.8
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SDm	1984	1995	1395	1937e	1998
Current account balance	-34.5	-41.4	-55.2	-27.1	39.8
External financing, net	45.2	84.5	95.2	18.1	25.9
Private Novis, net	37.8	79.2	97.1	-11.9	-0.3
Equity investment Direct equity Portiolio equity	12.1 4.7 7.4	15.4 4.9 10.5	18.7 6.3 12.4	2.1 6.4 -4.3	16.4 6.9 9.5
Private creckbors Commercial banks Non-bank private creckbors	25.8 23.4 2.4	63.8 49.9 13.8	78.A \$5.7 22.7	-14.0 -26.9 12.9	-16.8 -19.8 3.0
Official flows net Int'l Seancel Institutions Bilateral creditors	73 -0.4 7.7	5.4 -0.3 5.8	-1.9 -2.0 0.1	30.9 22.5 7.5	25.2 23.2 3.0
Resident landing/ather, nef*	-15.2	-29.2	-21.5	-30.5	-45
Perserves excl. gold (- = uncrease)	-5.4	-14.0	-18.4	39.5	-51.9
Memo: short-term credits, net	7.3	49.4	38.5	-41.7	42.8

to an estimated \$32bn in 1998. The letter of intent suggests that, though Thailand's indebtedness will

stay stable in dollar terms, it will rise from 50 per cent of GDP in 1996 to 73 per cent in 1998, merely because of the huge devaluation.

Braced for invasion

Travelers' deal with Nikko has shocked Japan's financial world. But fears of an outright onslaught by US institutions are overdone, argues Gillian Tett

foreign capital, especially US capital, under way. A type of colonisation of Asia has

That was the assessment of Hiromu Nonaka, secretarygeneral of Japan's ruling Liberal Democratic party, in a speech last week. Then, his comments passed almost unnoticed. Yesterday, they gained new resonance. In a deal that startled Tokyo's financial world, Travelers of the US announced it would spend \$1.6bn on a 25 per cent equity stake in Nikko, Japan's third largest broker. The two groups also plan an investment banking joint venture, capitalised at more

than \$1bn. At \$1.6bn, the deal is three times larger than anything invested by a western financial institution in a Japanese alliance. And the 25 per cent stake Travelers will acquire is far bigger than most observers ever thought possible in Japan's closed financial world. Until yesterday, the nearest comparable deal was a 1 per cent cross-share-United Bank of Switzerland and Long Term Credit Bank of Japan. Though a flurry of looser cross-border alliances has emerged over the past year, most remain limited in

scope. The Travelers deal has a neat historical twist. Almost exactly 10 years ago, the US was braced for an onslaught on Wall Street by cash-rich Japanese banks. But as Mr Nonaka's remarks indicate, the question concerning of all our investors ... we some Tokyo circles now is whether Japan will itself be overrun by US institutions. People used to say that we were the invaders," says one senior banker. "Now we ask if we will be invaded." Such concerns are not

without foundation. The pressures that drove Nikko into Travelers' arms are present throughout Japan's financial sector. Back in the 1980s, Nikko – like many other Japanese groups tried to expand its international operations. But its senior management had begun to acknowledge this even before yesterday's deal, (which has the rare distinct lights is not simply the one.

Market capitalisation May 29 1998 (Son) Citigroup" Merrill Lynch Nomura Securities Daiwa Securities Nikko Securities

about alliances

Japanese brokers: outgunned

is in limbo in global terms. It is too large to resign itself to tional capacity to back it up being a niche player, but not we might consider tie-ups." with the big US and European groups. "This deal is about capital," says James Fiorillo, analyst at ING Barings in Tokyo, "Nikko realise that they need more capiholding agreed between tal for technological and strategic investment."

> even within its domestic market Nikko is losing ground to foreign rivals. This is partly because Japanese clients are demanding the better research skills and advanced financial products that Nikko's western rivals provide, As Masashi Kaneko. Nikko chairman, said yesterday: "As one company alone we cannot satisfy the needs need global partners."

> The spotlight will now fall on Nikko's rivals. Nomura, Japan's largest broker, says it is big enough to survive on its own. The group recently announced a loose alliance with Industrial Bank of Japan to present a domestic front against foreign rivals. Daiwa, hitherto Japan's second largest broker. is in a much weaker position, particularly since it will be overtaken by the joint venture between Travelers and Nikko.

Smaller brokers are also Kokusai, the fourth largest

Nikko had been sounding tion of being profitable), out other western groups could be a tempting partner. "Kokusai has strong domeswe could have more interna-

large enough to compete says Koichi Kane, managing Western institutions are certainly looking for opportunities. Japanese companies offer the distribution networks needed to tap into the fast-expanding retail market. The other reason is that attractive for reaching medium-sized Japanese companies, which are expected to develop a taste for western

investment banking products in the coming years. Groups such as Goldman Sachs and Morgan Stanley appear determined to remain tree of local relationships in Japan, for now at least, But American Insurance Group, like several foreign insurance companies, is considering an acquisition. Other investment banks and asset management groups are seeking partners among brokers, banks and life assurance companies. Some recent product-based alliances could deepen: a recent tie-up between HSBC Securi-

able interest. Travelers is unlikely to be the last alliance. But that does not quite add up to Mr Nonaka's fears of a fully mulling their strategy. fledged invasion. What the

ties and Chuo Trust to sell

investment funds, for exam-

ple, is attracting consider-

accounting. Many non-Japanese groups have been reluctant to purchase large equity stakes in Japanese groups because they fear unrevealed losses. Instead, they have tried to ringfence alliances from existing problems. GE Capital, the US financial group, recently spent Y72bn on a joint venture with Toho Mutual, the life assurance group, but it avoided investing directly in Toho itself. The Travelers' deal may

motives for alliances, but

One of these is the issue of

also the problems.

suggest this attitude is changing. But the fact that 15 per cent of its equity stake in Nikko will be via convertible bonds suggests that even Travelers is being careful. Many western bankers are more wary still. "I don't think we would want One reason is that Nikko tic retail operations, and if to expose ourselves to these risks," says one.

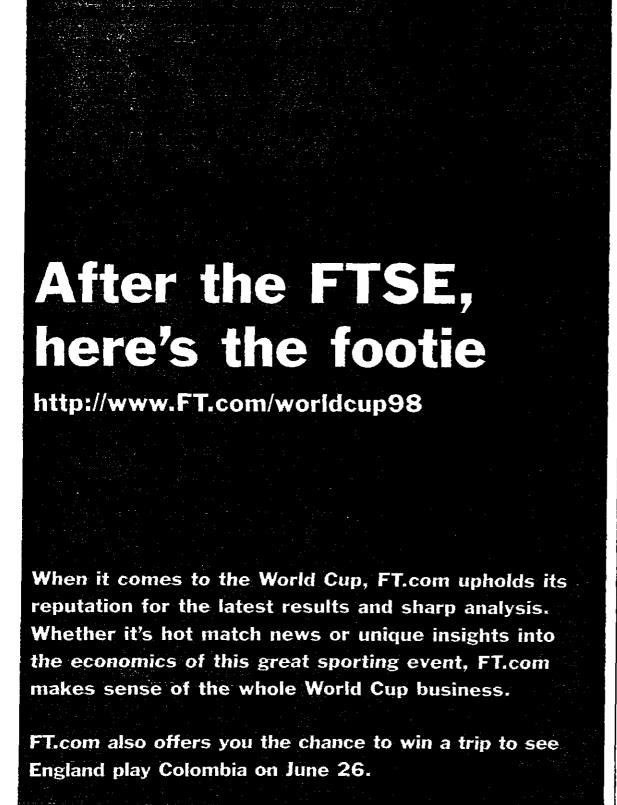
Contract

A second problem is cultural. Joint ventures have been very difficult to manage in Japan because of differing management styles. Nikko and Travelers yesterday indicated they would overcome this by imposing a "global" management style, Though this may imply They are also particularly Travelers will have the upper hand, the US group with only a 49 per cent stake in the joint venture - may not find it easy to impose its will. And notwithstanding its 25 per cent stake in Nikko, it has only one board member. "We are the junior partner in this," says Sandy Weill of Travelers with uncharacteristic humility.

Some observers say such a stance reflects a desire to avoid provoking a nationalist backlash. Others believe Mr Nonaka's comments do not reflect prevailing attitudes. The Ministry of Finance has thrown its full support behind the deal, and says it will encourage other alliances or acquisitions.

tinue to be a factor. "This is not a country where you are companies or even an outright takeover." says one banker. "People are treading warily."

The Travelers deal marks a change in the rules of engagement. But the contest Travelers-Nikko deal high- will be a long and stealthy



FT.com France 98 In association with Hewlett Packard PACKARD

Tuesday June 2 1998

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The BJP's lack of

own radical view of how to reform the Indian economy, without too much fear of criticism. But yesterday's budget passed up this opportunity in favour of a policy which, whilst perhaps boosting growth in the short term, gives an extremely worry-ing indication of how the BJP intends to take India forward. In deciding his budget, the Indian finance minister, Yashwant Sinha, had two macroeconomic aims. One was to boost output growth, which last year flagged to 5 per cent and is now further threatened by sanctions.

The other was to keep the budget deficit under control. He clearly chose growth as his priority. Government spending is projected to rise by 14 per cent in nominal terms this fiscal year, including a 35 per cent rise in infrastructure spending. His decision to increase import duties by a massive 8 percentage points should also help India's trade account. However, the extra spending may not boost growth as quickly as he is hoping; infrastructure projects in India take a painfully long time to get started. Surprisingly, he appears to have increased spending without

provide the ruling BJP party

with a window of political oppor-

increasing the deficit. The new target for the fiscal deficit is 5.6 per cent of gross domestic product, compared with 6.1 per cent last year. But many of the planned sources of income are doubtful. Mr Sinha set a target for disinvestment proceeds of past. Revenues also depend on a as ever.

teach all its children, including

its 1.4m Spanish-speaking pupils,

beyond the narrow educational

issue of whether California

should scrap its controversial

Spanish-speaking children are

taught first in Spanish, transfer-

ring only gradually to English.

It pulls into focus the accelerat-

ing growth of Latinos as part of

US society, set to reach a quarter

of the population by 2050 but to

form the majority in California

and Texas long before that. It

also highlights the imperfections

of California's plebiscite popu-

lism as a way to run government.

at least as practised in California

- is evidenced by the awesome

school drop-out rates for Hispan-

ics and the opposition of many

Latino parents who see the pro-

gramme as economically disad-

vantaging their children, cutting

them off from the language on

which the world of business, not

just in the US but increasingly

globally, turns. There is equally

the argument that to remain one

That bilingualism has failed -

reforming vision India's nuclear tests, odious plan to increase the number of though they were, did at least people paying taxes through people paying taxes through more stringent monitoring. And at a time when many economists tunity. With its popularity riding high, the BJP could set out its this year can exceed last year's 5 per cent, Mr Sinha appears to have factored 6.5 to 7 per cent growth into his assumptions. Last year's fiscal target was sixnificantly overshot; there must

> same will happen this year. But this budget had a wider significance than its immediate macroeconomic impact. More importantly, it was a chance for the BJP to set out how it intended to use its power to liberalise and reform the structure of India's economy. It was here that it was most disappointing.

now be serious worries that the

The budget did contain some measures on privatisation. The government announced its intention to sell off a majority stake in one leading company, Indian Airlines, and said that it plans to sell off or even close down other non-strategic public companies. This small advance, though,

was completely overshadowed by the backward moves on trade liberalisation. The increase of 8 percentage points in most import duties takes India's effective maximum tariff to over 50 per cent, among the highest levels in the world. The budget also contained no significant measures to open the economy to foreign particination.

India had been inching away from protectionism since the early 1990's. The reversal of this liberalisation process is of deep concern. Indian industry will only become more competitive if the economy is opened up - but Rs50bn (\$1.2bn), but such targets this budget has shown that the have often been missed in the BJP is as far from accepting this

well it may offer very marginal

advantages - than to the fact

that California's school system is

underfunding that the pro-

gramme cannot possibly function

effectively. Pupils, as a result,

are getting the worst of both

That in turn, however, has

resulted from the voter-driven

plebiscites, which starting with

the tax-limiting proposition 13 in

1978 have increasingly crabbed

and constrained California's pub-

lic services. Its schools, once a

pride of America, are not only

among the worst-funded but

worst-performing. Plebiscites, as

with proposition 227, have proved

blunt instruments, offering vot-

ers "take it or leave it" solutions

to often complex issues. In a

state where the gap between rich

and poor is widening dramatic-

ally, and where the rich and

childless vote disproportionately,

they look a worryingly imperfect

form of democracy - even if the

management level." Sir David Barnes, chairman of Zeneca, believes that to be an Californians vote today on retain one language, something it proposition 227 - a proposal has achieved through countless Bilingualism's failure may be due less to the programme what limited good-quality evi-It is a vote which resonates dence there is suggests that done

> Of all the companies involved or last longer on shop shelves.

> Once viewed as a rather stodgy chemicals business based in St Louis, the group split off its chemicals interests as an independent company, called Solutia, last year to concentrate on the life sciences. Its sales ex-Solutia stand at around \$6bn a year, with roughly half coming from agricultural products and the remainder from the Searle pharmaceuticals unit and from food

> Both before and after the Solutia disposal, Monsanto had been ploughing billions of dollars into life sciences. In 1997, it spent

From corn to cancer

Clive Cookson and Nikki Tait ask whether the merger of Monsanto with American Home

Products marks a new phase for the life sciences sector

As John Stafford, AHP chairman, said yesterday: "It is becoming more and more costly to take advantage of the new technolo gies, the new biology that is available in both the medical and agricultural field. [The merger] will enable us to have the resources to be able to pursue these new technologies and turn them into products that will be helpful to the medical profession. consumers, agricultural research and other constituents."

he buzz about "life sci-

pitch yesterday, when Monsanto

announced a proposed merger. The combined group would

have worldwide sales of about

\$28bn (£14bn) a year, ranging

from human health to agricul-

ture, drugs to seeds. It would

lead a growing pack of global

companies that have pinned their

colours to the banner of life sci-

ences, which apply biology to a wide variety of businesses. Oth-ers include DuPont of the US,

Novartis of Switzerland, Hoechst

and Bayer of Germany, Rhone-

Poulenc of France and Zeneca of

They are approaching from dif-

ferent directions. Some are mov-

ing away from the low earnings

and poor growth prospects of

heavy chemicals, while others

are looking for non-medical appli-

cations of biotechnology. All sub-

scribe to the strategy that a

research base in the biological

sciences can best be exploited by

covering the health and well-

being of humans, animals and

the UK_

ences" in the chemical

and pharmaceutical

This "life sciences" strategy contrasts with the policy of many mainstream pharmaceutical companies, such as Glaxo Wellcome, SmithKline Beecham and Merck. They have chosen to concentrate on human health.

Views differ as to which is the better approach. "The so-called synergies claimed by life sciences companies are a fantasy," said one drug company executive who did not want to be named. "We don't want to be distracted by farming at the research or the

outdated view. "The agricultural and medical market places are very different but at the research level there is growing commonality," he says. "Technologies such as gene sequencing, combinatorial chemistry and highthroughput screening are as relevant to the agricultural as to the human health sector."

in life sciences, Monsanto has made the most aggressive push into plant genetics - changing crops to make them resistant to diseases or pests or taste better

about \$1.3bn on "growth-related"

expenditures, such as research 20 or 30 years, we need to double and product development. Last month alone, it agreed to spend DeKalb Genetics and Delta & diet." Pine, two US companies in which

nots such as insect-resistant cotton and herbicide-tolerant soya Several of Monsanto's competitors said they could not have justified paying so much for the two seed companies. But Henrick Verfaillie, the company's president, defended the scale of investment in a recent interview.

cal shift in world farming tech-"We clearly have moved faster and more aggressively than any other company because we believe in the concept of life sciences." Mr Verfaillie said. "It is clear that food production needs of population growth and because, especially in the developing countries, people are starting to change their diets. If you travel in China, people are eating chicken or meat where

talking about the need for a radi-

need a much higher production "We believe that over the next

OBSERVER

before they were eating rice and

vegetables. And immediately you

the amount of grains produced worldwide to keep track of the about \$4bn to take control of population and the change of

The world's farmers are expecit already held minority interests. ted to sow more than 30m acres It had been working with these this year with genetically engiare spreading through all the main food-producing regions except Europe, where a strong

> 'The agricultural and medical market places are different

> but at research level there is growing

consumer resistance movement is holding up regulatory approval of transgenic crops.

commonality'

Add to this the need for more food a growing obsession with "healthy eating" as the baby boomer generation ages, and con-cerns over sustainability.

This underlying belief in the need to increase world food production is only part of the argument for crop engineering. One of Monsanto's biggest revenue successful Round-up herbicide,

which is due to move out of patent protection in the US

Although the company plays down the potential revenue threat, it bas put considerable effort into the the sale of "Round-up Ready" tolerant seeds companies to commercialise vari-ous genetically engineered prod-ton, soya beans and maize. They effect it has converted Round-up may bid for a second-tier US from a broad-spectrum to a cropspecific herbicide: when the farmer sprays the field with Round-up, all the weeds die, but the cron itself thrives

Mr Verfaillie made clear that the company saw itself as racing both to take advantage of the rapidly shifting technology and to get products into the marketplace. The rationale for taking full ownership of DeKalb and D&P was simply "speed", he

Yesterday, Robert Shapiro, Monsanto's chairman, made the same point. "All this is being driven by the unprecedented discoveries going on in the biotech-nology field," he said. "To make sure you have a lead, you have to a lot of cashflow and organisa-

The competitors agree. Pioneer Hi-Bred, the Iowa corn seed company in which DuPont bought a 20 per cent interest for \$1.7bn last year as part of its push into life sciences, says the farm sector is increasingly producing not just commodity goods, but products tailored to end-users' demands. Agricultural genetics is making it possible to develop specialised crops such as grains enriched in particular nutrients for the food-

processing industry.
Even so, Charles Johnson, Pioneer's chairman, warns that some developments that are becoming technically possible are not necessarily of immediate commercial value - making it essential for companies playing in this field to have deep pockets.

Producing vitamin-enriched bananas, for example, may not necessarily be the most efficient way to deliver dietary supplements to children. "How much extra are you going to pay for that? Is it the best way to get vitamins to children?" Mr Johnson asks. "I think there are real values in all of this, but the whole question requires much more attention."

AHP too has been a life sciences company since 1994, when its acquisition of American Cyanamid brought it a substantial business in animal health and crop protection products. But this has focused on more traditional agrochemicals, rather than on the biotechnology-driven areas such as crop engineering.

To some extent, the rationale behind the AHP Monsanto deal may be similar to that of the last great life sciences merger - the coming together of Ciba and Sandoz to create Novartis in 1996. In both cases, a company that was relatively weak in pharmaceuticals and strong in agricultural products (Ciba and Monsanto) found a partner that was strong in drugs and weak in agrochemicals (Sandoz and AHP).

Everyone expects corporate consolidation in the life sciences business to continue. Most speculation involves DuPont, which spent \$2.6bn last month buying out Merck's 50 per cent stake in the two companies' pharmaceutical joint venture,

DuPont plans to sell off Conoco, its oil division, raising around \$20bn which will be used to expand its life sciences interests. Chad Holliday, DuPont's chief executive, wants to increase life sciences from 20 per cent of group sales today to 35 per cent

Monsanto had been seen as a potential takeover target for DuPont - and DuPont could vet make a counter-proposal to the pharmaceutical company such as Schering-Plough.

Zeneca is another potential target for merger or acquisition. The UK company's drugs business has been performing very well but it has not been investing as much in agricultural biotechnology as most of its competitors.

Even Dow Chemical, a US chemical company without a pharmaceutical business, is moving cautiously into biotechnology. It is working on insectresistant plants and sees a role for itself in the genetic engineering of crops to produce industrial materials such as plastics.

In Germany, observers say consolidation is inevitable - perhaps extending as far as a merger between the two German giants, Hoechst and Bayer. At the least, Hoechst and Schering will have to sort out the future ownership of their agrochemicals joint venture, AgrEvo.

The range of possible alliances is long. Life sciences will remain a buzz phrase in financial circles for years to come.

Guns for votes

country amid ever increasing ethnic diversity the IIS needs to should probably be yes.

California Blues

bilingual programme - where in such a state of disrepair and

requiring the state's schools to -waves of immigrants.

On the road to peace in Northern Ireland, there are many possibilities of failure. One would be renewed argumen, about whether those linked to paramilitary groups hold office in the new assembly without first ensuring that terrorist weapons were handed in.

Last week, Lord Cranborne, the Conservative leader in the Lords. accused Tony Blair, the prime minister, of ratting on his promses that paramilitaries could not hold office unless the scrapping of weapons had begun. This followed indications that the law to enact the Good Friday peace agreement might place more emphasis on the renunciation of violence than on actual decom-

First, it has helped to revive Unionists' fears. Second, because Tory co-operation is essential if the new law is to be enacted

before the summer. than the modalities of decommis-Studing While the paramilitary they will continue to leave their ent this is the best hope for though that might not less long if Runs at home. Suppose that in Northern Ireland.

five years no weapons nad been handed in, but peace prevailed. This would be a good outcome if not the best. The agreement tacitly recog-

nised this, requiring that officebolders in the assembly should be fully committed to nonviolence, making provision for them to be removed if they are not, and enjoining them to do their best to secure decommissioning. Everyone knows that persuading terrorists to give up their weapons will be difficult. The timetable envisaged is two years, whereas elections for the assembly are in 23 days' time.

There may be risks in holding the elections so soon, even before the UK government has enacted its bill to give force to the agreement, but the risks of stalling are has been doubly unfortunate. greater. The Tories should there recognise the practical politics of

decommissioning.
The government, for its part, must stick closely to the terms of the Good Friday agreement and towards peace is more important emphasise the importance of tions of terrorism by those standing for election. Such promises bilities of power through the bai-

Much Italian business is still done the family way, for all the talk about globalisation and the shift to Anglo-Saxon-style capitalism. So it's no surprise to find a father-and-son team at the helm of one of the country's leading industrial holding companies especially when the name is

Paternal

publisher

Since Cesare Romiti announced In January that he would let go of the steering wheel at Fiat this month, there has been press speculation about his next move on a scale matched only by papal elections. The media have always had the

neaking suspicion that the forceful Flat chief fancied himself as a newspaper tycoon. There was talk that he might go into banking or another large industrial group, or even enter politics to revive the centre-right. But what better power base in taly - or Indeed anywhere - than control of an influential newspaper?

So today Romiti is set to be appointed chairman of the RCS-Rizzoli publishing empire owned by the HDP holding company - which is managed by his son Maurizio, a position, many unkind tongues say, the younger Romitt largely owes to papa. RCS, they say, can now stand for Romiti Chalimen and Son the group's publishing side is spun

off, leaving Maurizio with the fashion businesses.

At Rizzoli, Romiti senior will control Milan's Corriere della Sera, Italy's leading daily, and the Gazzetta dello Sport, the country's top-selling newspaper, as well as a bunch of magazines and a book publishing business. At Flat, Romiti could influence

three newspapers: the financial daily II Sole 24 Ore owned by the Italian employers confederation; La Stampa owned by Fiat: and Corriere since Fist is still the single largest shareholder of HDP.

it used to be said that one of the treasured perks of Giovanni Agnelli, the Flat family patriarch, was to appoint the editor of the Corriere. So it looks as if one Italian tradition might not last much longer.

Gaining altitude

Philip Chen's rise through the ranks of Cathay Pacific to his new post of chief operating officer has been in inverse proportion to the recent foctunes of the company he may one day lead.

Hong Kong's de facto flag carrier is less of a high-flyer these days with revenues facing headwinds and expenses soaring into the clouds - for a start, moving to Hong Kong's spanking new airport won't be cheep.

Chen, 43, is Hong Kong born and bred and an alumnus of the prestigious Hong Kong University. He's little-known outside the company but seems to have got

years with the company included a spell with its parent, Swire Pacific. As the call for localisation grew louder, Chen was groomed to take up the reins traditionally held by expatriate Brits.

His profile was given a boost last year when, as deputy managing director, he launched the two-for-the-price-of-one ticket offer which was Cathey Pacific's contribution to the tenttory's post-handover tourism drive.

Shareholders may like the idea that Chen's appointment puts Cathay Pacific at the head of the British-backed pack as far as localisation is concerned - as long as it also helps to turn round the airline's flagging fortunes.

Wings of love

June is the traditional wedding month in the US, where it's also traditional to find some new fad to mark the yows to love, cherish, honour and even sometimes obey.

Years ago, doves were set free at the more levish shindigs. Then there was a fashion for balloons, but environmentalists objected. People started throwing bird seed, until guests started slipping on the stuff, then they used rice, but birds thought it was bird seed and rice isn't good for birds.

Apparently 1998 is the year of the butterfly. Companies put caterpliars in boxes at the right age so that they hatch out just before the wadding. When guests noticed by his superiors - his 22 open their boxes, a multicoloured

cloud of wings ascends. There has been some trouble with cascades of dead butterflies when someone got the timing wrong, but the fashion is expected to take off. After all, with its brief ifespan, a butterfly seems an appropriate symbol for the modern

Can do

tion.

Boozy mountaineers have forced Nepal Into a drestic decision: peer-lovers who live near Mount Everest will have to take their pleasure from cans rather than hnttles.

some feaming tipples among the pitons, crampons and ice axes. and have left more than 60,000 empty beer bottles lying around. Vehicles can't get in or out of the remote region of Khumbu, and It would cost \$45,000 to airlift the 20 tons of glassware out. Nepalese beer producers, who normally recycle the empties, say they're not stumping up.

Apparently climbers like to pack

A Nepalese official says a new law banning bottled beer in Khumbu is "on the anvil". Cans will be allowed, as they can be recycled locally. Watch out for lots of abandoned ring-pulls on the

Numberless

An economist speaks: there are three types of economist, those who can add up and those who

Financial Times 100 years ago

Trade Outlook in Japan

The go-shead and impetuous nation of Japan has of late evinced an inclination to live beyond its means; its anxiety to adopt the fabric of modern civilisation without a moment's loss of time has led to the adoption of a gold standard - a step necessarily involving far-reaching economic changes; and last, though perhaps not least, its business principles have not been quite up to the approved standard, and have evoked serious rebuke from consular and other authorities. The accumulation of adverse trade balances which commenced in 1896 has

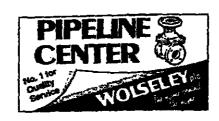
50 years ago

continued unchecked.

Airline Buys Lockheeds Advertisement: "Air India international last month purchased a fleet of high-speed Lockheed Constellations for international service. The famous Lockheed transport is already used on more global air routes than any other high-altitude plane. Air India international will be the 14th major airline to inaugurate Constellation flights on important routes. Constellations currently serve every continent of the world under the flags of ten different nations."

FINANCIAL TIMES

TUESDAY JUNE 2 1998



THE LEX COLUMN

Mammoth indifference

American Home Products/Mons

in a land of dinosaurs, a mammoth does not look that exciting. That may explain why the merger of American Home Products and Monsanto failed to catch the market's imagination yesterday - the first time in years a large pharmaceutical deal has not been greeted with soaring share prices. With a combined market value of nearly \$100bn, the as-yet-unnamed company will be big, but not as big as Merck or Pfizer on their own. Nor does it look as powerful as the Glaxo/SmithKline merger that fell apart this spring.

70

in

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In such a deal-crazy industry, it is hard to believe that either has ended up with its partner of choice. For AHP, which nearly merged with SmithKline, this is clearly not the case. And while Monsan-to's drugs unit, G D Searle, has a strong pipeline, its current sales are barely a third of AHP's, its shareholders may thus want to question whether buying Monsanto at over 50 times earnings and suffering dilution of 15 per cent in the first year is a price worth paying. Monsanto's investors, meanwhile, face being taken over by the much slower-growing AHP - which will end up with 65 per cent of the new entity – for virtually no premium

The two companies did not help themselves yesterday, by announcing yet another joint chief executive arrangement and forecasting \$1.5bn of cost savings. much of which is merely "cost avoidance" or money they will no longer have to spend rather than cost cuts.

This combination is not all bad. Pushing Searle's new drugs through AHP's infrastructure makes sense and will save money. And the new company will threaten Novartis' leadership in agrochemicals and seeds, though Monsanto was doing so anyway. But the market's lack of enthusiasm means there is a chance for a third party to come in and spoil the deal.

American News

The World Cup is building up into as on the football pitch. While straitened French truck drivers have shied away from strikes during the tournament, the pilots - who lack the truckers' popular that such action will make these well-paid employees even less popular should

strengthen the management's resolve to

Not that chairman Jean-Cyril Spinetta should need much encouragement to grasp this nettle. Last week the group reported its first net profits for several years. So it should have after heavy restructuring. But it has burst into the black at quite an advanced point in the airline profits cycle. So for the pilots to refuse to accept FFr500m cuts because of these earnings smacks of unreality. This is rammed home when comparison is made with British Airways, which is on the way to cutting its cost base by £1bn by 2000. Air France's competitors keep sing the cost-cutting stakes.

With the strike clearly threatening profit progress this year, those preparing Air France for semi-privatisation are losing part of the recovery story. The airline should instead aim to come to the market with its biggest labour cost problem solved. This means not only the management standing firm but also the government, despite the temptation to save France's blushes during the World Cup.

Features

Percy Barnevik is shaking the tree at fascinating a contest at Air France as it is Investor. Pushing Stora, the underperforming Swedish pulp and paper group, into the Finnish Enso's arms shows he is dealing with Investor's laggards firmly. With around 20 per cent of the merged support - have weighed right in. The fact group, investor should have no compunction in selling out completely of the

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Bonds, Bond futures and options

Short term interest rates

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It is therefore a shame the Finnish gov ernment will be a major shareholder in the new entity through its stake in Enso, which, to the detriment of other shareholders, it wields as a tool of industrial policy. Shares in the new entity would presumably also attract a higher rating if a unified share structure were introduced that reconciled votes with capital.

Taken with the sale of a stake in Saab aerospace to British Aerospace and various corporate governance reforms, Mr Barnevik's chainsaw is whirring. Whether he will take it to the share structures that allow the Wallenbergs to wield power beyond their capital - perhaps sawing off the very branch he is sitting on - remains

The vertical lift that once characterised Veba's shares has faded into the sluggishness typical of diversified utilities. Veba has now larged behind the German market by 32 per cent since 1997 and, like Viag - which appears to be contemplating fresh blood in the boardroom - needs revitalising. To some extent, a degree of disenchantment with the Ulrich Hartmann management story is only to be expected after the initial euphoria. But with the easy cost-cutting done, a 30 per cent discount to break-up value demands radical action.

Spinning off businesses such as chemicals, oil and trading would release most of that value. Steps along this road have been taken by merging a restructured Huls with Degussa. But Veba will still own some 65 per cent of Degussa-Huls: ideally, it would demerge the whole chemicals operation once it has been put into a position of strength.

Postponing the partial float of the Stinnes trading arm is disappointing, but the restructuring necessary should prompt Veha to considering floating all of it. Meanwhile, its plans to merge the companies' two upstream oil operations and clarify their ownership structures are sensible. Only once that is done will the entire oil division, recognised as non-core, be ready for a stock market listing. Left with a restructured, cash-generative electricity business and promising telecoms assets. Veba would be in a position to outperform again.

FI.com

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via FT Electronic Publishing

The Archive: online archive of back issues paper since July 1996. http://www.archwa.FT.com

Atyline: how to get share prices and marust reports by telephone and fantrack.

Surveys: details of forthcoming editorial

/如://www.FT.com

India's BJP announces high-spending first budget

India announced a high-spending and protectionist budget yesterday -the second step in what it said was a national renaissance triggered by the decision to carry out nuclear tests three weeks ago.

"A new India is rising," pro-claimed Yashwant Sinha, finance minister, laying out the Hindu nationalist Bharatiya Janata party's first budget. The measures are designed to

revive growth through big rises in government capital expenditure, while meeting domestic industry pressure with the imposition of a broad 8 percentage-point rise in import duties. However, markets gave Mr Sinha's

budget a thumbs-down. India's benchmark BSE-30 index fell sharply in late trading to close down 95 at

The budget raised defence spending by 14 per cent and increased by 68 per cent the funds available to the Department of Atomic Energy. On defence, Mr Sinha said he would "consider further increases ... a 5-10 percentage-point rise in import Editorial Comment, Page 15

added: "There can be no compromise in our defence preparedness.

The state-monopoly insurance sec-tor would be opened up to the private sector, he said, but apparently only to Indian companies. The budcontained few direct incentives for them. Mr Sinha said India aimed to double this year's \$3.1bn of direct investment by 2000.

He promised to accelerate privatisation, including a majority sale within three years of Indian Airlines, the domestic carrier.

More sweepingly, he said the gov-ernment would cut holdings in public companies to 26 per cent, while closing down some lossmakers. Mr Sinha said the government

would proceed with equity sales in four big public enterprises, IOC, Gail. VSNL and Concor, which had been approved by the previous United Front government, He simed to raise Rs50hn (\$1.2bn) through dis-

Industry groups which had urged

during the course of the year". He tariffs were rewarded by the broad 8 point rise, which makes Indian tariffs the highest in Asia. "This duty should not be viewed as a protection ist measure, but only as a respon to a legitimate demand for a level playing field," Mr Sinha sald.

He promised an 18.8 per cent rise get contained few direct incentives
for loreign investors, although it
promised "hassle-free" procedures
ing, the second biggest proportionate ing, the second biggest proportionate rise in a decade - notably on agriculture, infrastructure (up 35 per cent). welfare and education. Mr Sinha also set a lower target

> for India's high fiscal deficit at 5.6 per cent of GDP, compared with last year's 6.1 per cent, counting on growth of up to 6.5 per cent and revenues from disinvestment, better tax compliance and a revenue bounty from a slew of excise duty increases and the 8 per cent rise in import tariffs. But Mr Sinha said he aimed to raise by 50 per cent the number of taxpayers, currently a dismai 1.25 per cent of india's 960m population.

Sinha diasopoints investors and Nuclear initiative, Page 5

Holocaust survivors' lawyers to file against Swiss central bank

and Richard Wolffe in Washington

US lawyers will file a class action this week against the Swiss National Bank, Switzerland's central bank, on behalf of holocaust survivors.

The action represents a significant escalation of the international campaign to extract compensation from Swiss banks for their alleged failure to return stolen goods to victims and their descendants after the war. The news comes before today's

expected publication of a US State Department study that says about \$300m of looted Nazi gold (worth \$2.6bn in today's prices) was spent on war materials in the neutral countries of Spain, Portugal, Sweden and Turkey. Three-quarters of the gold was channelled from Germany via the Swiss National Bank, US officials are expected to confirm. State Department sources rejected

reports yesterday that their findings were an attempt to shift blame from the Swiss to other neutral countries.

tion of the financial mechanics of tried in Switzerland. the Nazi war effort published last year by the State Department.

Lawyers have been in negotia-

tions, mediated by the State Department, with the hig three Swiss commercial banks - UBS, Credit Suisse, and Swiss Bank Corporation - over a possible global settlement to a class action launched early last year. The class action has not so far covered the Swiss National Bank, which is a government-run organisation.

Michael Hansfeld, of the Cohen Milstein Hausfeld & Toll law firm in Washington, who jointly leads the class action against the commercial leunched against the central bank entity in New York. this week. Like the action already in Bershad, Hynes & Lerach.

Swiss bankers are likely to dismiss the action as a publicity gesture, because the Swiss National Bank does not have operations in the US. They believe any case against the

Wheel.

this a more efficient vehicle fleet, for example, over the last

0345 65 60 65

issues, following a similar investiga- bank would eventually need to be

But Mr Hausfeld said the lawvers had "plaintiffs all over the world". Swiss bankers are also likely to point out that the State Department's findings do not differ substantially from the findings of the so-called Bergier Committee of Swiss historians, which produced a report on the issue at the end of last year.

UBS and Swiss Bank Corporation face another potential obstacle in the US on Thursday when the New York State Banking Commission holds its monthly meeting. The two banks announced plans to merge last year but have not been cleared banks, said a lawsuit would be to set up an office for the merged

The New York State Banking progress, it will also be led by the Department opposed the merger ear-New York firm of Milberg, Weiss, lier this year, on the basis that it could distract from attempts to compensate holocaust victims. Its move was applauded by George Pataki, the state's governor, who appoints the majority of members of the commis-

Lease Plan 🗇

A fair deal in an unfair world

INSIDE

outch banks' battle signals end to friendly relations



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Yen drops on Asian recession fears the part to written mant of YF40 against the send of concerning data from Japain growth figures for the first the first the first the first and Malernia. Page 28

NTT to issue domestic bond

Carry of Tilleon (\$770m) demonic .: " on that highlights the growing The same of the section of the same of the And the funds. Page 25

GOVERNMES IN THIS ISSUE

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MARKET STATISTICS

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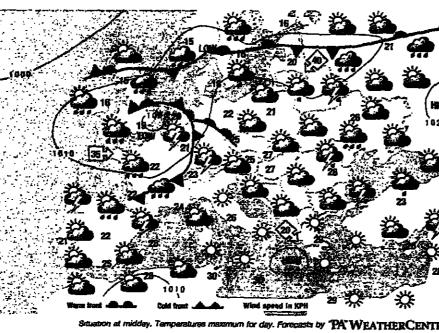
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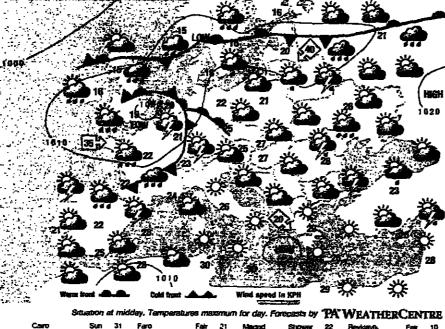
Europe today North-west Europe will have heavy showers, with thunderstorms likely, especially over France and the Low Countries. The Iberian penansula will stay unsettled with showers. some thundery, although the south should stay dry with sunshine. The rest of the Mediterranean will be sunny and hot. The Balkans and much of central and eastern Europe will stay fine, but, from northern Turkey to the Baltic Five-day forecast

on yesterday issued a disester declaration. Report, Page 5

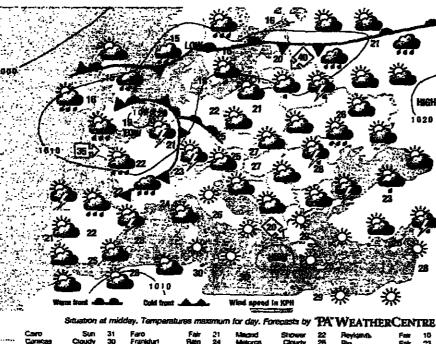
The Iberian peninsula will have thunderstorms from Thursday areas, Sunshine will follow, but showers may return later. Scandinovia will have some weekend. The Mediterranean will



continue sunny and hot. Sercetor Bearg Bearg Belgrack Bermuck Bermuck Bogota Bombay Brussela Budapes C Jagon















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FINANCIAL TIMES -

COMPANIES & MARKETS

TUESDAY JUNE 2 1998

SURPRISE

INSIDE

Dutch banks' battle signals end to friendly relations



Arnro, the Dutch bank, and Fortis, the financial services group, for Générale de Banque of Belgium shows that the osy corporate culture in Europe is under threat. ABN Amro's attempt to vertum a virtually done deal - contrary to chairman Jan Kaiff's (pictured eft) repeated view that

western European banks were too expensive - is without precedent in Dutch banking. Page 21

Russian fallout hits Polish stocks The Russian fallout has hit Poland's stock market and stopped the seemingly inexorable rise of the zloty. Since it had been casting a cloud over exporters' prospects, the softer zloty has been welcomed. But local observers are less sanguine about the setback for the share market. Page 40

Japan's fuel stations go self-service Some Japanese oil companies have introduced self-service fuel pumps as a way of improving profitability. The abolition of bowing teams of attendants at filling stations is a reaction to tough times in the oil sector. Page 19

Diamond prospectors scour Alberta Diamond prospectors are stepping up interest in Alberta, long known for its oil and natural gas deposits. Junior mining groups have staked out claims to much of the Canadian province, forcing the diamond establishment to take note. Page 30

Internet record sales set to rise The internet music market is set to grow far faster than expected, according to a study by Market Tracking international, the research consultancy. But will the increase in online sales affect the balance of power in the music industry? Page 18

S&P slashes Pakistan's credit rating Standard & Poor's has slashed Pakistan's sovereign credit rating by two notches to B minus. The move, which puts Paldstan on a level with the least creditworthy countries in the world, follows international condemnation of Pakistan's decision to conduct six nuclear tests last week. Page 28

Yen drops on Asian recession fears The yen dropped to within sight of Y140 against the dollar, hit by bad economic data from Japan and surprisingly gloomy growth figures for the first quarter from Hong Kong and Malaysia. Page 29

NTT to issue domestic bond NTT. Japan's largest telecommunications company, is preparing a Y100bn (\$770m) domestic bond issue in a move that highlights the growing trend among Japanese corporations to look to the capital markets for funds. Page 28

COMPANIES IN THIS ISSUE

COMPANIE	O I	14 11110 100
ABN Amro	21	JustSystem
Aeromexico	5	Кrupp
Air France	3	MAS
: American Home Prods	1,20	Marzotto
· ENFL		Memil Lynch
Berclays	36	Monsanto
Bertelsmann	18	Monument Oil and Ga
CBS Corp	17	More Group
Canal Plus	18	Nikko Securities
		Nuces

20 OTE Chicoro Pathé Clear Channe Pirelli PolyGram Crecit Suisse Powerscreen Premier Oil **RCS-Rizzoli** Regent Pacific

17 Thyssen

21 Travelers

Ense Oy

Superflort Royal

FISHERA World endoes

If the consensus at the June 12 meeting is in favour of an IPO, the vote could be immedi-22 ate, with the offering sched-SBC uled for the autumn. But some within the firm said a vote could come later. A partnership meeting is expected to Slebe take place in October, provid-SmithKline Beecham 20,36 ing another potential forum 18,19 for a vote. There are still "a Sony bunch of possible outcomes," 1,17 36 Stora said one Goldman employee. Goldmen Sachs 17 Swiss National Bank

Sentiment in favour of flotation is believed to have increased since it was last raised in 1996, as a result of the quickening pace of consolidation in the financial services industry, the firm's recent strong profitability and high valuations on the US stock market. However, there is still some opposition, particularly outside the US. "There could be an international split on this. We see this as coming

"This is a top of the market phenomenon," said one execu-

as co-chairman and co-chief executive officer. He has been president and chief operating officer of the firm since 1994. In a statement, Goldmans said the move "continues the long tradition of joint leadership based upon shared strategic

Tokyo backs Nikko alliance By Gillian Tett in Tokyo

and Tracy Corrigan in New York

Travelers' deal in line with big bang reform

The Japanese government yesterday threw its weight ehind a new alliance between Travelers Group, the US finanstock in three years. cial services group, and Nikko Securities, Japan's third largest broker.

A senior finance ministry official said: "We support this pecause it is in line with our big bang reforms and the liberalisation of capital markets. We expect more alliances to

The news came as Travelers announced it would spend \$1.6bn on a 25 per cent equity stake in Nikko, 9.5 per cent through a direct equity buy and 15.5 per cent through the

Goldman

By Tracy Corrigan and William Lewis in New York

Sachs IPO

Jon Corzine, co-chairman and

the firm's 11,000 full-time

employees that the listing of

Wall Street's largest remaining

partnership on the stock market would be discussed at a

meeting of partners in New

In a speech accessed by

employees through voice-mail,

Mr Corzine said "consideration

of this issue will quickly come

to a head". This was inter-

which could value Goldmans

take place at or soon after the

June 12 meeting. He told staff:

"It's going to be decided by the

Mr Corzine added that an

initial public offering "been

looked at many times over 25

position of strength, which he

described as "infinitely prefer-

could be worth as much as \$30hn, although it is unlikely that the whole firm would be

floated in one offering.

to "be patient".

tion of relative weakness.

entire partnership".

preted as an indication that a

York on June 12.

purchase of convertible bonds, exchangeable for common market place." Nikko also said that it would take a small This makes Travelers the largest shareholder in Nikko stake in Travelers, expected to cent owned by Nikko and 49

and represents the biggest equity stake taken by a nonthe open market. Japanese group in a Japanese bank or broker. Until recently it was widely assumed that the Japanese government would not permit a foreign company to purchase a large part of a Japanese financial group.

Sanford Weill, Travelers' chairman, said: "This is something new . . . It shows our confidence in Japan ... and that what is happening with big \$1bn, with the chairman and a unchanged, the company said. Deal maker, Page 20

total Y10bn-Y50bn (\$72m-\$360m), by buying shares in The companies plan to cre-

ate an investment banking joint venture, merging Nikko's institutional and corporate business with the Tokyo operations of Salomon Smith hanking arm.

The joint venture, Nikko winner. Salomon Smith Barney, will have capital of more than tic retail operations largely

about 300 in a few years.

The agreement provoked a bang will lead to growth in the chief executive from Nikko flood of speculation about and another chief executive from Salomon. It will be 51 per per cent owned by Salomon. However, Masashi Kaneko, Nikko chairman, insisted the

split had been decided for accounting reasons. "This is an equal partnership in every sense. The Japanese big bang is a reality and we are witnessing the global consolidation of Barney, Travelers' investment the financial industry . . . we need partners to be a global

The deal left Nikko's domes-

\$441.1m

\$597.1m

Horld's lan

Pre-tax profit

number of retail outlets to

other deals. The share price of Daiwa Securities, Japan's second largest broker, rose Y23 to close at Y550 and Kokusai Securities, fourth largest, rose Y40 to close at Y1315.

Nikko's shares were also heavily traded, rising Y46 to close at Y482. Their price surged strongly ahead of yesterday's announcement. prompting the Tokyo Stock Exchange to launch an investigation into whether insider dealing had occurred.

\$5.8ba

\$311.7m

\$420.4m

Early bids in for US group's nuclear businesses

Three groups are understood to have submitted preliminary nuclear businesses last week. The groups bidding are believed to include one led by British Nuclear Fuels and another by the French staterup companies Framatome and Corema.

The operations are being sold by CBS Corporation, as the former US industrial conglomerate Westinghouse Electric was renamed. CBS is disposing of its remaining industrial businesses after remodelling as a media group. BNFL, the UK's state-owned

nuclear fuel and waste processor, is believed to have bid with Morrison Knudson, an Idaho engineering group. The French consortium is

understood to have teamed up with Fluor Daniel, a Californian engineering concern. There is also thought to be a US-led consortium.

The Westinghouse nuclear business includes a government services division whose activities include servicing nuclear weapons and an energy services operation providing utilities with nuclear fuel. Its technology is behind a third of the world's nuclear

The US group is expected to choose a preferred bidder within the next two weeks.

Siemens, the German conglomerate, which last year bought Westinghouse's conventional power generation business for \$1.52bn, has not made a formal bid but has a partnership arrangement with

The two groups have been in discussions for some time over combining Siemens' nuclear business with BNFL's nuclear fuel fabrication and uranium trading operations.

Analysts have estimated that Westinghouse's conventional power generation and nuclear businesses would together raise about \$2bn.

Last week's bids coincided with CBS's announcement on Tuesday that it had agreed to sell its Westinghouse Process Control division to Emerson Electric for \$265m. BNFL, which reprocesses

most of the UK's spent nuclear fuel, declined to comment yesterday on whether it had bid.

Paper producers on a roll **Partners** will vote The merger of Stora and Enso may To the top of the tree soon on

signal consolidation in the industry

By Tien Burt in Stockholm The forthcoming merger of

Stora of Sweden and Enso of Finland, two of Europe's leading forestry companies, signals an acceleration in the number of consolidations taking place in the international pulp and co-chief executive officer of paper industry. Goldman Sachs, yesterday told The enlarged company will

overtake International Paper of the US to become the world's largest manufacturer of paper and board, with a chined output of more than 12,000 tonnes a year. But the deal - the first

between ton-rank Kinnish and Swedish industrial groups - is likely to be only the start of an intense period of mergers and acquisitions in the sector. Unlike other industries, pulp

and paper is fragmented. vote on taking the firm public Together the five largest proat up to \$30hn - was likely to ducers account for only 13 per sent of world output "In other areas such as car-

making or aerospace, the top five contribute 40 per cent of total output," one Enso official said yesterday. "We believe that paper must follow suit." Certainly, rivals such as

vears, under vastly disparate circumstances", noting that it UPM-Kymmene, Europe's top had often been considered manufacturer, will not sit by while Enso and Stora reap the when the firm was in a posibenefits of combining their It was last considered in 1996 financial firepower in an but abandoned before a formal industry notorious for overvote by partners. Now, Mr Corzine said, the firm will be stretched balance sheets and high investment costs. looking at the option from a UPM-Kymmene has already

signalled its international ambitions by acquiring Blan-

azine grade paper. It has also forged a fine paper alliance with Asia Pacific Resources International of Singapore.

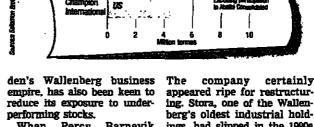
"We have already seen the consolidation process start, but a Stora-Enso combination would go far beyond anything we have seen so far," a paper analyst said yesterday.

The enlarged group would have a commanding position in most grades of paper but particularly in LWC, coated magazine grade, where its market dominance could be used to stabilise prices. The industrial logic looks

compelling. In one leap, Enso will extend its exposure in emerging markets through Stora's existing alliances mainly in Latin America. Stora, meanwhile, will be able to exploit Enso's domicile in a Euro-member country to reduce its transaction and invoicing costs, even though Sweden is not joining the European single currency at

the start. However, that raises questions over exactly who is propelling the deal. The initial agreement may have been reached between the largest shareholders of the companies rather than their senior management_

The Finnish government, which sold off most of the capital in Enso in the early 1990s, has been looking to reduce its voting stake of 47 per cent for some time. Investor, the main din Paper, one of North Amer- investment vehicle of Swe-



the Swedish industrialist to begin his overhaul of the Wallenberg empire at Stora.

appeared ripe for restructuring. Stora, one of the Wallenberg's oldest industrial holdwhen Percy Barnevik ings, had slipped in the 1990s arrived last year as the new chairman of Investor, many commentators expected — behind Finnish rivals UPM-Kymmene and Enso.

Lex. Page 16

able", highlighting the absence of "business or leadership stress." He also exhorted staff **GRE** reinforces According to people close to the firm, there was no decision position in US at a senior management meeting last weekend on what form an IPO would take, if approved. Last month, estimates suggested that an IPO would value the firm at with \$1bn buy between \$22bn and \$25bn, but some partners now think it

acquisition to date, joining a wave of restructuring in the insurance sector.

The UK insurer is buying the US property and casualty business of ING for \$1.15bn while the Netherlands-based financial services group will pay \$375m for Guardian's Canadian arm. The acquisition will

strengthen Guardian's position in the US Midwest and north-east, offsetting its exposure to the competitive UK market. The group has been February. under pressure to respond to restructuring by its domestic rivals, which have created businesses with more broadly based global operations. The addition of ING's subsid-

iaries, Indiana Insurance and Peerless Insurance, will make Guardian one of the top three property and casualty insurers in the eight states that will contribute 70 per cent of the group's US revenue. Guardian had been seeking

gets were too high, said John Robins, Guardian's chief executive. The ING businesses earned net written premiums of \$728m last year. They specialise in selling commercial insurance to small business as well as personal motor and household insurance. Guardian, which has been seeking to build criti-cal mass in key overseas mar-

kets where it operates, said 400 jobs would be lost.

The reduction in staff num Guardian Royal Exchange bers would contribute to projyesterday made its biggest ected annual savings of \$50m by 2000. The ING property and casualty operations made pre-tax profits of \$96m last year and had net assets of \$587m. Guardian was looking for a return on its investment of

12.5 per cent after three years. The deal was Guardian's third significant acquisition in recent months. It bought PPP Healthcare, the UK's second biggest health insurer, in December for £435m (\$726m) and acquired a South African personal lines insurer in Those deals were followed

by a £189m share buyback programme. Mr Robins said the group now had an "adequate" level of solvency. But he indicated that Guard-

ian could still benefit from an acquisition in Britain's personal motor insurance market. For its part, ING will become

one of the biggest insurers in Canada, acquiring a business that made pre-tax profits of C\$47m (\$33m) last year on preto expand its non-standard mium income of C\$525m and had net assets of C\$225m. The motor business as well, but the asking prices of potential tar-Dutch group retains a significant life assurance and savings operation in the US, having ought Equitable of Iowa for \$2.2bn in July last year.

Shares in Guardian slipped from 388p to 382p. ING, which did not trade on the Amsterdam stock market because of a holiday in the Netherlands, closed at Fi 138.1 on Friday.

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17 Yamaichi Securities "CROSSWORD, Page 30 MARKET STATISTICS Emerging Market bonds 28 FISE Actuaries share Indices 36 Foreign exchange pai foliapse and options bad prices and yields Citis prices London store sendos London state service
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Recent Issues, UK
Recent Issues, UK 28 Short-term int rates 28 Stock markets at a glance 37 US marest mass

20 UBS 20 UPM-Kymment 22 US Stee predominantly from America," said one London-based banker.

tive just below partnership level. "My reason for joining was to make partnership, but this would styrnie that." Mr Corzine confirmed the appointment of Hank Paulson

vision and complementary per-sonal talents and experience".

Strong interest for PolyGram films

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Dozens of US and European companies have expressed interest in PolyGram's film division, which is to be put up for sale if Seagram's \$10.6bn bid for its parent company is successful.

The sale process is expected to start later this month. once a formal valuation has been completed. However, PolyGram's own estimates are understood to value the film company's hard assets

as Trainspotting, Four Weddings And A Funeral, Fargo and Bean.

European companies, including Canal Plus and Pathé, the French media have publicly groups. affirmed their interest in the company, which is Europe's biggest film producer and distributor. However, Pierre Lescure. Canal Plus chief executive, told investors last week that he was not willing to pay \$1bn for it.

Bertelsmann, the privategroup, which has extensive

backed such box office hits music and books interests, is also regarded as a potential purchaser as is Kirch. another of Germany's large media companies.

Several US investors are also interested, including nies already involved with the entertainment industry. However, the PolyGram film business, which has yet to break even, is not seen as a suitable candidate for a leveraged buy-out bid.

Over the past seven years, PolyGram has invested over The business owns a 1,500- ly-owned German media \$1.2bn of the profits from its record labels in building up

business in a bold attempt to Génerale Bannon. create the first Europeanowned rival to the US movie studios

Seagram is acquiring Poly-Gram to take over its record labels and would fold the film business into Universal. its Hollywood studio. Rather than risk a political row in Europe, Seagram has agreed to sell the film subsidiary.

Goldman Sachs has been appointed to handle the sale for Seagram and Philips, from which it is buying a 75 per cent holding in Poly-Gram. The PolyGram camp

a Los Angeles-based film is represented by Société Grant and Julia Roberts.

One component of the film \$300m of revenue owing from pre-agreed deals on existing pictures such as Bean. The Borrowers and The Game.

Another element is the \$200m of revenue PolyGram expects to earn over the next nine months for films which have been made but not yet released, such as Elizabeth, with Cate Blanchett as Queen Elizabeth I, and Not-ting Hill. the Four Weddings follow-up starring Hugh

The 1,500-strong film cash a year which, on an average industry multiple of ten times cashflow, values it at \$650m. After deducting \$250m of off-balance sheet financing, the company's hard assets are valued at

 Seagram is expected to announce that Doug Morris, head of its Universal Music subsidiary, will run its expanded music interests following the completion of the

NEWS DIGEST

PHOTONIC TECHNOLOGIES

Pirelli settles patents dispute with Ciena

Pirelli, the Italian tyre and cables group, said yesterday it had reached a settlement in its legal dispute against Ciena of the US for infringement of Pirelli's optical transmission systems patents. The agreement provides for the payment by the US company of \$30m to Pirelli and running royalties on future Clena sales. Pirelli said the two parties also agreed on a nonexclusive cross-patent licence.

Pirelli, which has been a pioneer in photonic technologies for advanced telecommunications networks since the early 1990s, launched the lawsuit against Ciena in December 1996 in Delaware, asserting that Ciena products were infringing several of its patents in optical transmission systems. Giuseppe Morchlo, chief executive of Pirelli's cables and

systems division, said yesterday the settlement confirmed the "international value of Pirelli's Intellectual property". Pirelli, he added, currently had a 15 per cent share of the \$1bn fast-growing world photonics market involving complex optical communications systems. Paul Betts, Milar

TEXTILES

Count Marzotto steps down

Count Pietro Marzotto vesterday announced he was stepping down after 16 years as chairman of Marzotto, the textiles and clothing group which is one of Italy's oldest family-controlled companies. Count Marzotto will be replaced by Jean De Jaegher, a Belgian who is the company's deputy chairman.

The decision marks a break with history at the company, which has been headed by a Marzotto for the past 150 years. it also reflects the company's transition from family ownership to a public structure. Count Marzotto also told the company's annual shareholders meeting that consolidated group sales had grown by 13.8 per cent in the first four months of this year to L985bn (\$561m). He said the group was expected to report double-digit sales growth this year. In 1997, group sales totalled L2.400.5bn. Profits this year would also be boosted by the disposal of non-strategic assets expected to produce a net capital gain of L24bn. Based in the north-eastem region of Vicenza, Marzotto also controls the German Hugo Boss clothing business. Paul Betts

ISRAEL

Discount Bank chief quits

Avraham Asheri, managing director of Israel Discount Bank, Israel's third biggest, resigned yesterday. The resignation followed pressure from the board over the bank's poor results and his failure to settle a labour dispute.

Discount's net profits plunged 50 per cent in the first quarter of 1998 to Shk33m (\$9.03m), from Shk66m last year. Excluding results from its subsidiaries, Discount incurred a Shk45m loss during the quarter. For the past four months, a labour dispute has paralysed the bank after Ane Mientkavich, Discount chairman, launched a campalon to introduce reforms and break the bank's powerful workers committee.

Some analysts warn that the bank - which is 60 per cent owned by the state and is on the government's privatisation list - may collapse without radical restructuring. Discount officlass declined to comment on the resignation of Mr Asheri, who served as managing director for six years.

Internet sales could become key to the music industry Alice Rawsthorn reports on the threat to the 'big five' which are struggling to compete in a new environment sk a record executive to sidiary. Seagram's \$10.6bn involved with direct downidentify the burning deal to buy PolyGram will issues facing the music turn the "big six" into the Music sales via the Internet loading until adequate legal and technical safeguards "big five". The market could have been implemented to become even more consoliprotect their music from

issues facing the music industry and, apart from pontificating on Seagram's plans to restructure Poly- dated if Bertelsmann suc-Gram, they would almost cessfully renews its efforts certainly say the growth of to acquire the troubled EMI internet record sales.

It is now generally accepted that the internet will become an increasingly important distribution vehicle for music but no-one knows how important it will be. A new study by Market Tracking International (MTD, the research consultancy, addresses that issue by estimating that the internet will account for 0.1 per cent. or \$87m worth, of records sold worldwide this year, and 7.3 per cent, or \$3.9bn. in 2005.

MTI's findings suggest that the internet music market will grow far faster than previously expected. The critical question for the world's record companies is whether the increase in online sales will affect the balance of power in the music industry.

Since the late 1980s, nearly 80 per cent of the global music market has been controlled by six companies: PolyGram. Sony. Warner. EMI. Bertelsmann and Sea-

The rationale behind these acquisitions is that, at a time when the growth in global record sales is slowing, if companies operate on a larger scale they can cut costs and enhance profitability. Yet developments in the internet music market could imperil that strategy.

At present, the online market is composed of internet record stores. These are run by established US retailers. such as Tower and Camelot: record labels, including Sony and Warner; and internet specialists, notably CD Now and Music Boulevard.

Consumers e-mail orders to these sites and their merchandise is delivered by post or courier. It is also possible to download music directly from the internet in the form of digital signals delivered to the consumer's computer. which can then be recorded on a tape or compact disc

established record labels and retailers Zappa and the Grateful Dead

multi-currency check receivable

a) A Japanese bank in New York

b) An English bank in Singapore

c) An American bank in Tokyo

d) None of the above

where all the benchmark transactions come from?

piracy. Except for a few experiments, it is still the preserve of pirate jukeboxes, which post up unauthorised copies of albums, or legal internet sites dealing with Once legal and technical protection is in place, the

"big five" stand to benefit from the growth of internet sales. By selling directly to consumers, they can keep the proportion of the retail price now ceded to retailers, and direct downloading will enable them to reduce manufacturing and distribution costs. MTI forecasts that direct downloading could account for up to 15 per cent of internet sales by 2005. But there is a risk that,

while the "big five" wait for the necessary legal and technical changes, pirate juke-boxes will proliferate. Another is that musicians will increasingly choose to bypass record labels by releasing their own material over the internet. There has always been a

strong anti-establishment tradition in music. Frank gram's Universal Music sub- are wary of becoming launched their own self-run

securitization deal in the world?

L1 12 45 12 24 41 42 43 72 record labels in the 1970s. The internet's emergence as vehicle will make it cheaper and easier for other musiclans to do so in the future, particularly young ones who have grown up with comput-

3000

Another problem for the pliers may well provide yet "big five" is that digital another source of competian alternative distribution downloading could encourage new investors from related sectors to diversify into music. MTI suggests that telecommunications companies, technology spe-

tion for Seagram and the rest of the "big five". Net Gains For Music On Line is published for £149 by MTI Ltd. 7 Archway Busi ness Centre, London N19 cialists and electricity sup- 4RU. Tel: 0171-263 1365

OTE posts Dr45.1bn for quarter

No comparable figures for

Greece's fixed-line network

OTE estimates that digitis-

Analysts said the impact of a 12 per cent devaluation of the drachma in mid-March

Recommended Cash Offer

CTBC Wood Gundy Securities Inc.

results will also be affected holds a 49 per cent stake in partnership with Telecom The Serbian currency, the

The operator said denar has depreciated by 80 per cent since Jan-

OTE, which owns 20 per cent of Telekom Serbija, has already decided not to exercise an option to buy

interest in the

has a defluing in Singapore

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ror the period 23 May 1998 to 28 August 1998 the notes will bear interest at 7.6% per annum. Interest payable on the relevant interest payment date 28 August 1998 will amount to \$1.894 79 per \$100,000 note.

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It said digitisation of quarter. OTE's consolidated Serbian operator, in which it

By Kerlo Hope in Athens

OTE, Greece's public telecommunications operator, yesterday reported net profits of Dr45.1bn (\$148m) on consolidated turnover of Dr207.5bn in its first quarterly reporting of results.

1997 were published, but the company said operating revenues increased 12-15 per

was being stepped up, with 700,000 new digital lines due to be installed by mid-year.

ation, which allows calls to be time-charged, increases revenues per line by an average of 15 per cent.

would be felt in the second

by a six-month delay in launching Greece's third cellular network.

CosmOte, its mobile telephony subsidiary, cut firstquarter operating expenses by Dr3.6bn and expected to have 70,000 subscribers by

OTE also faces problems another 4 per cent from Telewith Telekom Serbija, the com Italia.

Lindsey Morden Acquisitions Limited a wholly-owned subsidiary of Lindsey Morden Group Inc. Hambro Insurance Services Group PLC

CTBC Wood Gundy Securities Inc. ("CTBC Wood Gundy") aurounces on behalf of Lindsey Morden Acquisitions Limited ("Lindsey Morden Acquisitions"), a wholly-owned subsidiary of Lindsey Morden Group Inc. ("Lindsey Morden"), a recommended cash offer (the "Offer") to acquire the whole of the issued share capital of Hambro Insurance Services Group PLC ("HIS") not already owned or contracted to be acquired by Lindsey Mo

On 8 May 1998, Lindsey Morden agreed to acquire 33,990,664 shares in HIS owned by Hambros PLC, representing 52.15 per cent. of the issued share capital of HIS, at a price of 132 pence per HIS share. Accordingly The Offer is being made under Rule 9 of the City Code and is wholly unco

The full terms of the Offer (including details of how the Offer may be accepted) are set out in the offer document which was dated and posted yesterday (the "Offer Document") and in the Form of Acceptance. Terms defined in the Offer Document have the same meanings in this advertisement.

An HIS Shareholder who validly accepts the Offer will receive 132 pence in cash for every HIS Share.

The Offer values the whole of the issued share capital of HIS at approximately £86 million. Lindsey Morden has received irrevocable undertakings to accept (or procure the acceptance of) the Offer from

the directors of HIS (or persons connected with them) in respect of their own beneficial holdings am 1.000,067 HIS Shares, representing in aggregate 2.46 per cent. of HIS's existing issued share capital. Copies of the Offer Document and Form of Acceptance are available by post from Computershare Services PLC, P.O. Box 859, Consort House, East Street, Bedmirster, Bristol BS99 1XZ and for collection from Computershare Services PLC, First Floor, 5-10 Great Tower Street, London EC3R SER,

The Offer is usade to all HIS Shareholders (including those to whom the Offer Document may not be despatched) who hold HIS Shares or who are entitled to have HIS Shares unconditionally allotted or issued to them, in accordance with the terms set out in the Offer Document. The Offer will be open for acceptance until 3.00 pm (London Time) on 22 June 1998 (or such later time(s) and/or date(s) as Lindsey Morden Acquisitions The Offer is not being made, directly or indirectly, in or into, or by use of the mails of, or by any means or instrumentality (including, without hinitation, telephonically or electronically) of interstate or foreign commerce of, or any facilities of a national securities exchange of the United States, Canada, Australia or Japan and will not be capable of acceptance by any such use, me

capanie of acceptance by any such use, means, instrumentality or facility. Accordingly, neither the Offer tent nor the Form of Acceptance is being or may be mailed, distributed or otherwise forwarded or itted in or into such countries. This advertisement is not being published or otherwise distributed or sent in, into or from, the United States, Canada, Australia or Japan. Persons reading this advertisement (including custodians, nominces and trustees) must not distribute or send this advertisement, the Offer Document or a Form of Acceptance (or any related offering documentation) in, into or from, the United States, Canada, Australia or Japan nor use the United States, Canadian, Australian or Japanese mails for any purpose, directly or indirectly, in connection with the Offer and doing so may invalidate any purported acceptance of the Offer.

CIBC Wood Gundy, which is regulated in the United Kingdom by The Securities and Futures Authority Limited, is acting for Limited Morden, Limited Morden Acquisitions and Fairfax Financial Holdings Limited ("Fairfax") and no one else in connection with the Office and will not be responsible to anyone other than Lindsey Morden, Lindsey Morden, Acquisitions and Fairfax for providing the protections affurded to customers of CIBC Wood Gundy nor for giving advice an relation to the Offer.

The directors of Lindsey Morden, the directors of Lindsey Morden Acquisitions and the directors of Fairfax listed in the Offer Document accept responsibility for the information contained in this advertisement and, to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case), the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the

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COMPANIES & FINANCE: ASIA-PACIFIC

ELECTRONICS TIE-UP DESIGNED TO BOOST AUDIO-VISUAL AND INFORMATION MANAGEMENT TECHNOLOGY

Sony to buy stake in JustSystem

By Alexandra Harney to Tokyo

SECRETAR CARLO

TEXTE!S

PROTOING TECHNOLOGY

Pirelli settles patent

dispute with Ciena

Count Marzotto steps don

Becount Bank chief quit

on for quarter

Sony, the Japanese business, and we believe the electronics giant, is to engineering power of Just-expand its digital home elecSystem will help us do this," fronics business with the acquisition of a 6.7 per cent stake in JustSystem, the company that makes Japan's top-selling word processing software. The two companies said they planned to develop audio-visual and information management technology. We decided to enter into

said Nobuyuki Izui, Sony vice-president.

Sony will invest Y1.27bn revive earnings. The com-JustSystem at Y637 in a in net profits on sales down third-party allotment that 30.2 per cent to Y21.5bn in would give JustSystem a the year ending in March. much-needed capital boost of Y638bn. The new shares will be issued in late July, pendthis tie-up based on the idea ing legal approval.

JustSystem, which makes announced it would share ner Kleinwort Benson our digital home electronics Ichitaro, the most popular software and home electron-Japanese-language word pro- ics technology with Micro- tie-up, Sony's shares closed cessing software, began soft, the US software com-negotiations with Sony pany. However, the tie-up with about an equity acquisition

in April in an attempt to have much impact on Sony's suspended before the (89.2m) to buy 2m shares of pany suffered a Y5.1bn loss profitability, analysts said. Based on my judgment of The share purchase and joint technology plan will be think anything will change,"

said Kimihide Takano, an

Following news of the down 3 per cent. or Y380, at Y11,340. Shares of JustSystem closed at Y572 after trad-JustSystem was too small to ing in the stock was

Sony also said yesterday it Sony, it would not really had started construction of a matter whether it entered theme park in Tokyo. The into this deal or not. I don't park, which is to include cinemas and a game centre, would be completed by April year. In April, the company electronics analyst at Dresd- 2000 at a cost of Y10bn.

Japanese oil seeks salvation in self-service

Sony's second tie-up this

Overcapacity and deregulation are forcing companies to cut costs, writes Alexander Harney

Dull into the new Cosmo service station at Punabashi. Chiba Prefecture, Japan, and you might notice something missing. There is no bowing team of attendants guiding your vehicle to the pump, no smiling face at your window offering you a selection of services, no rock music to keep you entertained while you wait. Instead, you punch your choice of fuel into a computer, insert cash, and pump the petrol alone.

Could this solitary, stripped-down service be the answer to the Japanese oil sector's profitability problem? Some of Japan's biggest oil companies are hoping so.

Japan's oil sector is facing tough times. The industry is suffering from massive overcapacity in both refining and distribution, and the situation is likely to worsen with deregulation, which has opened the market to new imports as well as permitting self-service stations.

The industry's profitability is dire. Tax accounts, on average, for more than 60 per cent of the national average Y95 (69 cents) price of a litre of petrol. Gross margins for the operators are just Y6 more than 70 per cent of

tions are operating at a loss. Companies are looking for improve their profits at the annoying procedures if the concept could be the answer. ent." Cosmo Oil's showcase ser-

with a 24-hour convenience payment, fuel selection and margins. pumping, and each bay is equipped with a sink, mirror, and hand towels.

MAS, the Malaysian national

against the US dollar for its

of M\$333m a year earlier.

carrier, blamed foreign new restructuring proposal

March 31, from a net profit the debt burden of Tajudin

The loss was greater than man and controlling share-

the sharp drop in the ringgit the Asian economic crisis.

exchange losses arising from to ease hardships brought by

Pempered at the pumpe: a Tokyo petrol station employee cleans a windscreen before self-service came in this year Customer reactions have cutting. Discounting is grammes and plant closures, ernment subsidies have een mixed. Mamoru Shike, already widespread, with Nippon Sekiyu and Japan helped assuage the financial

been mixed. Mamoru Shike, a litre. Not surprisingly, a first-time pumper, admitted he emjoyed the freedom Japan's 59,000 service sta- of self-service, but Yuki Nakagawa, a station employee, said: "People ask why they ways to cut costs and have to bother with all these

vice station - which cost most of Japan's big oil remain competitive, analysts Y150m to build - bustles groups that have recently say. "There are simply too store, car wash and garage. is betting lower prices and Japan. They need to merge Voice-guided computers the stations' novelty will and close down capacity," direct the customer through boost volumes and raise said Nicholas Smith, senior

The biggest danger is that the oil companies destroy into distribution tie-ups,

last week it would submit a

The first proposal,

fall to a net loss of M\$259.9m reported in April, was pri- would not be at the expense

Ramli, MAS executive chair-

analysts expected and was holder. It called for Mr Taju- on the revaluation of

(US\$68m) in the year to marily designed to ease the of minority shareholders.

Cosmo offering Y15 off the

ven with the introduction of self-service, pros-ities. Nippom Sekiyu already prices, which has pects are dim for Japan's has agreements with Idem-raw material costs. oil sector, because the indus- itsu Kosan and Mitsubishi analyst at Jardine Fleming.

MAS blames loss on sharp fall in ringgit

M\$800m in personal debts,

and, therefore, riled minority

The national carrier

shareholders.

analysts expected and was moment in came in the revaluation of crisis does not ease. It has cartain to pique further din to borrow against MAS long-term foreign monetary already suspended services

Unlike Japan's financial and telecommunications sec-The oil groups have moved tors, however, oil companies have resisted mergers and their margins through price- accelerated retirement pro- big job losses. Generous gov-

interest in the airline's aircraft to pay what is assets and liabilities. It was to several destinations and is restructuring plan. MAS said reported to be nearly also burt by a drop in pas- now reviewing capacity

But Mr Tajudin insisted cut back on tourist and busi-

last week that restructuring ness travel. The rising cost

reported a foreign-exchange in and out of the country to translation loss of M\$3.5bm slow further if the economic

senger numbers similar to

that suffered by other

regional carriers as Asians

of fuel also weighed on the

MAS expects traffic both

crisis does not ease. It has

carrier's bottom line.

Energy, two of Japan's larg- pain and prevented fundaest oil groups, recently mental restructuring, say announced they would share analysts. So too has the supply and distribution facilities. Nippon Sekiyu already prices, which has reduced

In the glutted oil sector, pump – and the self-service price is only a few yen differ-try is not prepared to under-Oil that represent 10 per the cost of building self-ser-concept could be the answer. ent." take the fundamental cent of sales, and plans to vice stations might just be However, Cosmo, like restructiving it needs to expand that proportion to 25 throwing more fuel on to the per cent by 2000. Showa fire. With a price tag as high Shell Sekiyu is considering as Y300m, and strict safety opened self-service stations, many oil companies in closing its refinery in Nii- regulations, the stations gata, Japan, as part of a cost-cutting strategy. could be a risky investment for Japan's cash-strapped oil companies. But the lower operating costs could be a harbinger of a more scaledback strategy the industry

MAS hopes the Common

wealth Games, which are to

be staged in Malaysia in Sep-

tember, will lift passenger

increased to M\$7.05bn, from

M\$6.48bn, but MAS posted a

loss of 33.7 sen a share,

swinging from earnings per

The airline's revenue



In April 1997, AGF Assurances, a wholly-owned subsidiary of Assurances Générales de France (AGF), issued 20,000,000 subordinated convertible or redeemable debentures (known as OSCARs), each with a face value of FRF 220, for a total amount of FRF 4.4 billion. The conversion of all the debentures would result in the creation of 20,000,000 new AGF shares. The OSCARs are traded on the First Market of the Paris Bourse.

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Following recent conversions, there were 595,436 OSCARs outstanding at April 30, 1998, according to SBF notice no. 98-1817 dated May 7, 1998. This amounts to less than 10% of the total number of debentures issued.

Holders of OSCARs are hereby notified that on May 28, 1998, the Board of Directors of AGF Assurances decided to redeem all outstanding OSCARs before maturity, as provided for in paragraph 3 of article 2.2.6 of the offering memorandum approved by the Commission des Opérations de Bourse on April 22, 1997, under the number 97-206.

Redemotion will occur as of June 30, 1998 at the price of FRF 315 per debenture, plus FRF 8.94 in accrued interest for the period May 2, 1997 to June 29, 1998, for a total of FRF 323.94

Interest on the debentures will therefore cease to accrue on June 30, 1998.

For the three months from June 30 to September 30, 1998, debenture holders may opt; • Either to redeem their debentures for cash, in an amount of FRF 323.94 per debenture.

Or to redeem them for AGF shares, on the basis of one share per debenture. In line with provisions of the debenture offering memorandum, the new shares resulting from conversion will carry dividend rights from January 1, 1998.

In both cases, applications for redemption should be made to the banks which received the original subscription.

As of October 1, 1998, debentures not tendered for conversion will be redeemed

A.G.F. ASSURANCES - Incorporated in France with limited liability and issued capital of FRF 5,834,541,000 - Headquarters: 87 rue de Richelleu 75002 Paris France - Registered in Paris - B552 124 109.

Financial Times Surveys

German **Banking and Finance**

Tuesday June 16

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> FINANCIAL TIMES No FT, no comment.

Annual Report Panel Service

June 23 - 26

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Fax: -70 95 232 2994

FINANCIAL TIMES

TANJONG PUBLIC LIMITED COMPANY (Incorporated in England 1926 – Registration No. 210874) (Registered as a foreign company in Malaysia – Company No. 990903-V)

NOTICE OF EXTRAORDINARY GENERAL MEETING

NOTICE IS HERREY GIVEN that an Extraordinary General Meeting of Tanjong Public Limited Company ("the Company") will be held at 10.30 a.m., on Wednerday, 17 June 1998 at the Mahkota Ballroom III - Ballroom Ploor, Rotel Istun, 75 Jalan Raja Chulan, 90200 Kunia Lumpur, Malaysia, for the purpose of considering and, if thought fit, passing the following Ordinary Resolutions:

ORDINARY RESOLUTION 1

THAT the directors of the Company be bereby authorised to carry into effect the Company's acquisition from Corpus Unggal Scin Biol 55, 701,600 ordinary shares of R in 1,00 each in the capital of Powertak Berhad for a total cash consideration of RM-20,567,200 or R ind. 50 per share subject to the terms and conditions act out in the Company's letter to Corpus Unggal Scin Bibl dated 27 Pobrusry 1998 with full power to assect to any modification thereof or addition thereto or any other conditions as stay be imposed by any relevant Malaysian regulatory authority as a condition to their approval of the acquarition referred to in this resolution or which the directors of the Company may think expedient in the interests of the Company.

ORDINARY RESOLUTION 2

2 THAT the directors of the Company be hereby authorised to:

(i) carry into effect the Company's acquisition from Arab-Malaysian Development Berhad \$1,172,800 ordinary starges of RM1.00 such in the capital of Powertek Borhad for a total cash consideration of RM250,277,600 or RM4.50 per share subject to the terms and conditions set out in the Company's letter to Arab-Malaysian Development Berhad dated 6 February 1998, with full power nament to any modification thereof or addition thereof or any other conditions as may be imposed by any relevant Malaysian regulatory authority as a condition to their approval of the above acquisition and any acquisition of further shares in the capital of Powertek Berhad referred to in paragraph (ii) of this resolution or which the directors of the Company may think expedient in the interests of the Company; and

(2) carry into effect or cause the Company's wholly-owned subsidiary. Tanjong Energy Holdings Sun Blad (formerly known as Tajana Arif Sun Blad) ("TBH") to carry into effect any acquisition of further shares in Powertek Backad at a cash offer price determined in accordance with the previous of the Maksyshan Code on Tales-overs and Margars 1967 (including any statutory modification or any re-onactment thereof) ("Code") pursuant to any mandatory general offer made by the Company or TBH in compliance with Rule 34.1 of the Code in consequence of the sequisition of the shares in Powertek Backad referred to in paragraph (i) of this resolution, with half power to revise or modify (or cause to be revised or modified) from time to time the terms of any such mandatory offer to the united by law or which they think expedient in the interests of the Company.

BY ORDER OF THE BOARD

A member of the Company intitled to attitude and vote is anticled to appoint our or more provide of his/her own choice is attend and vote instead of bins/her.

 A proxy and not be a member of the Company.
 Tim from of pray must be deposited at the Company. Secon Kneis Lumper, Maisysia, not less than 4 Lodging of a completed form of pray will not should be member subsequently with to do so. posited at the Company's Principal Office at 17th Picor, Manura Bountened, Jalan Rajita, not less than 44 hours before the time uppointed for the sparting or adjourned as of peaty will not produce a member from attending and verting in person at the otly with to do so. **NEWS DIGEST**

INVESTMENT BANKING

Merrill Lynch eyes Regent Pacific's Russian brokerage

Merrill Lynch, the US Investment bank, is in talks to acquire the East European and Russian brokerage businesses owned by Regent Pacific, the Hong Kong-based financial services

According to people close to the negotiations, Memili Lynch has indicated it is willing to pay about \$30m for the businesses. Negotiations are believed to have reached the due diligence stage. Merrill Lynch declined to comment.

If Merrill Lynch successfully completed the acquisition, it would become one of the leading brokerage firms in Russia. Regent employs about 50 staff in Moscow and has a larger operation there than Merrill Lynch. Last year, it launched a und which raised \$70m for investment in Romania, Bulgaria Croatia and Slovenia. It is also active in Ukraine.

In western Europe, Regent Pacific acted as a catalyst in the dismemberment of Hambros, the UK merchant banking group of which it was a leading shareholder.

In the wake of the Asia crisis, it has expanded selectively within its own region, spending \$10m to acquire joint control of Daeyu Securities, a South Korean brokerage. William Lewis, New York and Clay Harris, London

COMPUTERS

Data General to cut 400 jobs

Data General, the US computer company, said it would cut about 400 jobs and discontinue development of Internet appliances in a move to improve profitability.

The internet products, which included a computer for hosting web sites and low-cost internet terminals, were being developed by an internal start-up group, which will be dis-

Data General said it would refocus its efforts on high-end business computer systems and services as well as its line of data storage products. The Massachussets company, which was a ploneer of mini-

computer technology in the 1970s, will take a \$125m write-off in the third fiscal quarter, ending June 27. The company currently employs about 5,100 people. Shares

in the company were off 3 per cent in mid-session yesterday, at \$143, down \$2 from Friday's close. Louise Kehoe, San Francisco

Comments and press releases about international companies coverage can be sent by e-mail to mational.companies@ft.com

Hambro International Finance B.V.

NOTICE TO THE HOLDERS OF THE OUTSTANDING LUF 800,000,000 7% per cent.

Guaranteed Notes due 2003

Hambro International Finance B.V. NOTICE IS HEREBY GIVEN to the holders of the shows Notes (the "Notes") that at the adjourned Meeting of such holders convened by the Notice of adjourned Meeting dated 12th May 1998 (such Notice having been published in the Financial Times and the Lucernburger Whort and delivered to Morgan Guaranty Trust Company of New York, Brussels office, as operator of the Europear system and Cedel Bank, socialist amonyme on that dated, and hald at 2.00 p.m. (Lucernburg time) on 28th May 1998, the Extraordinary Resolution set out in such Notice was duly passed.

Accordingly, all of the Notes will be repetid on 9th June 1998; in accordance with the provisions set out in the Extraordinary Resolution, the amount payable per LUF 50,000 principal amount of Notes (including interest accrued to that date) will be LUF 60,978.

Condition 5 of the Terms and Conditions of the Notes applies to all payment respect of the Notes, and accordingly, holders of such Notes should present at Notes for redemption together with all unmatured Coupons appertaining weto at the specified office of the Principal Paying Agent set out below.

Flacal and Principal Paying Agent Kredistbank S.A. Luxembourg 43, boulevard Royal L-2955 Luxembourg

Hambro international Finance B.V.

Hambro International Finance B.V. NOTICE TO THE HOLDERS OF THE OUTSTANDING

LUF 800,000,000 71/s per cent.

Guaranteed Notes due 2004 Hambro International Finance B.V.

NOTICE IS HEREBY GIVEN to the holders of the above Notes (the "Notes") that at the adjourned Meeting of such holders convened by the Notice of adjourned Meeting dated 12th May 1996 (such Notice having been published in the Financial Times and the Lucemburger Wort and delivered to Morgan Quaranty Trust Company of New York, Brussels office, se operator of the Euroclear system and Cedel Bank, acadités aronyme on that datel, and held at 2.45 p.m. (Lucembourg time) on 20th May 1998, the Eutracidizery Resolution set out in such Notice was duly passed.

Accordingly, all of the Notes will be repaid on 9th June 1998; in accordance with the provisions set out in the Estraordinary Resolution, the amount psychic per LUF-50,000 principal amount of Notes (including interest accrued to that date) will be LUF-57,237.

Condition 5 of the Terms and Conditions of the Notes applies to all payments in respect of the Notes, and accordingly, holders of such Notes should present their Notes for redemption together with all unmatured Coupons appending thereby at the specified office of the Principal Paying Agent set out below. Fiscal and Principal Paying Agent

Krediethenk S.A. Luxembour 43, boulevard Royal L-2955 Luxembourg

Hambro International Finance B.V. 2nd June 1996

Hambro International Finance B.V. NOTICE TO THE HOLDERS OF THE OUTSTANDING LUF 600,000,000 9 per cent.

Guaranteed Notes due 2002 Hambro International Finance B.V.

NOTICE IS HERIEBY GIVEN to the holders of the above Notes (the "Notes") that at the adjourned Meeting of such holders convened by the Notice of adjourned Meeting dated 12th May 1988 (such Notice having been published in the Financial Times and the Lucerburger Wort and delivered to Morgan Guaranty That Company of New York, Brussets office, as operator of the Exocleer system and Cedel Bank, société anonyme on that dest, and held at 3.30 p.m. (Lucerburge time) on 28th May 1999, the Extraordinary Resolution and cut in such Notice was duly possible.

condrigity, all of the Notes will be repaid on 9th June 1998; in according to provisions set out in the Extraordinary Resolution, the amount pay LLF 50,000 principal amount of Notes (including interest accound to Condition 5 of the Terms and Conditions of the Notes spoiles to all or

pact of the Notes, and accordingly, holders of such Notes should Notes for redemption together with all ummakured Coupons app to at the specified office of the Principal Paying Agent set out by

Fiscel and Principal Paying Agent Credit Agricole Indosue: Luxembourg 39, ellée Scheffer L-2520 Luxembourg

Paying Agent

Hambro international Finance B.V.

2nd June 1996

Harnischfeger mulls business split

By Mildd Tait in Chicago

Harnischfeger, the Milwaukee-based manufac-turer of mining and papermaking equipment, is considering splitting its two ferent companies in an effort to "enhance shareholder

It said it had called in Goldman Sachs and Merrill Lynch as advisers, and that the transaction could involve either a sale of the Beloit papermaking machinery unit, or a spin-off of one

Travelers' ground-breaking

investment in Nikko Securi-

ties is not the first bold

move by the financial ser-

vices giant run by the entre-

After acquiring invest-

ney late last year, Travelers

shook the US financial world

when it announced its

\$170bn merger with Citicorp.

cowed by worries among

some analysts that the Citi-

corp transaction - predi-

cated on the realisation of

cross-selling opportunities

between Citicorp's banking

and Travelers' insurance

operations – might have

So far. Mr Weill's reputa-

tion as a canny deal-maker -

he built Travelers from a

small shell company through

a series of often cut-price

acquisitions - remains

intact. Even the Nikko

investment is not as risky as

it looks. "This is a typical

Sandy deal," said one ana-

lyst. "He's getting paid to

take the risk," he added,

referring to Nikko's pur-

"He's guaranteed his stock

buy his stock in the open

market. This doesn't mean

that it's a diversion of time

chase of Travelers shares.

een a deal too far.

But Mr Weill has not been

Brothers and merging it not consolidate earnings of

with brokerage Smith Bar- other companies unless they

own at least 20 per cent,

Travelers' earnings are pro-

"The way it's structured,

the turnround [in Japan]

doesn't have to happen for a while." said Raphael Soifer,

analyst at Brown Brothers

The move also suggests

that Deryck Maughan, the

former head of Salomon

Brothers, has carved out a

key role for himself under

the Travelers umbrella. Mr

Maughan was made co-chief

executive officer of Salomon

Smith Barney with Jamie

Dimon, a long-time Weill

protege at the time of that

who ran Salomon's success-

ful Tokyo office before being

drafted in to take over the

company after Salomon ran

into trouble with a US Trea-

sury market-rigging scandal,

appears to be taking a key

opment of Salomon Smith

Barney's business outside

to finalise the transactions.

Harriman.

merger.

price because [Nikko] has to role in overseeing the devel-

president of Lipper Analyti- started in January. He

tected from Nikko losses.

preneurial Sandy Weill.

offerings of securities by one of the divisions, or strategic

The announcement follows a rough period for Harnischfeger, particularly for Beloit. The Wisconsin company lost a hostile bid for neighbouring Giddings & Lewis, one of the biggest manufacturers of machine tools last year, and then saw a slump in demand for both papermaking products and mining-related equipment as a result of the Asian crisis and low metals

large contract for Asia Pulp & Paper would force it to after-tax charge in the second quarter. It promised to instigate a "thorough review of Beloit's accounting and control functions".

Yesterday's announcement release of Harnischfeger's second-quarter results, which showed the company

problems in Indonesia. It said cost over-runs and possible accounting amonths to end-April before sible accounting amonths to end-April before sibilities might be separate that it had run into specific \$1.32bn a year earlier. Aftersible accounting errors on a restructuring charges, anticiand asset sale gains. was take an additional \$100m \$14.9m compared with \$64.5m previously. However, there was also a

\$65m restructuring charge at Beloit, and a total \$192m charge for anticipated losses associated with the Indonewas accompanied by the sian contract and for the resolution of contract disputes. This took losses for continuing operations to \$97.8m, posting a drop in first-half compared with a \$64.5m sales to \$1.04bm, down from profit previously. After

\$58.1m, compared with a \$75.8m profit a year ago.
The company could also

face growing pressure from shareholders. The Texashased Bass family, which is renowned for its aggressive approach to investments and willingness to take stakes in underperforming companies. recently announced it had acquired an interest of just over 5 per cent in Harnischfeger, and applied for regulatory approval to take this up

Nucor to build its steel mill

By Richard Waters in New York

Nucor, the US mini-mill company, is a step closer to becoming the country's big-gest steel producer after announcing plans to build its ninth mill, in its home state of North Carolina. The new plant, which will

have the capacity to produce lm tons a year, will lift the company's steelmaking capacity to 12m tons. That will leave it snapping at the beels of the country's largest producer, US Steel, which puts its rew steel canacity at 12.8m tons.

The new venture will also take Nucor for the first time into production of steel plate, a higher-priced part of the market.

Nucor has steadily moved into higher-value grades of steel as it has expanded, in the process refining its steelmaking process to meet more demanding quality requirements. The company was the first to produce flatrolled steel in a mini-mill, a breakthrough that opened a large new market for its products.

Mini-mills produce steel by melting scrap in electric furnaces, rather than from iron ore and coke, as in a traditional integrated mill.

The new plant will be able to produce steel plate between % and 2 inches thick and up to 120 inches wide, said John Correnti, chief executive. Such grades of steel are typically used for items such as rail carriages, ships and refinery tanks. Two other producers, Ipsco and Oregon Steel, already produce steel plate at minimili facilities.

The announcement of the new plant comes at a time when many US steel mills are running at close to full capacity, despite a surge in imports which has been prompted in part by Asia's

expand their output, he

new plant, which will employ more than 300 people, at \$300m. All of Nucor's mills are in



Canny: Sandy Weill, right, Travelers chairman and Masahi Kaneko, president of Nikko Securities

The deal is different in over some of the retail brokerage assets of the defunct Yamaichi Securities. A much smaller financial invest-

vesterday to announce the on retail distribution, while ture will initially operate Nikko Salomon Smith Bar- alongside the Citibank corney, the new joint venture, character from Merrill will focus on institutional Lynch's recent move to take and corporate business: though Salomon is expected to have some additional access to Nikko's distribution network.

Travelers suggest that after shying away from Japan in recent years, Wall Street firms, buoyed by record profits, are ready to commit to

porate banking business.

The moves by Merrill and

Nikko deal 'risk to jobs'

By Clay Harris, Banking Correspondent

However, Mr Maughan, Many of Nikko Securities' 1,050 jobs outside Japan will be at risk following its agreement to create a joint venture with Salomon Smith Barney, according to Michel de Carvalho, London-based head of Nikko's interna-

The banks would jointly undertake a review of the US. Discussions with Nikko's 30 offices in 21 coun cess," said Michael Lipper. Nikko are believed to have tries, Mr de Carvalho said. ers for foreign distribution. "The likelihood in most

tional operations.

and management resources." ahead of Mr Weill's arrival Salomon's premises," he are now going to get the activities in other areas.

said. Head of Nikko's inter- most professional internanational operations since tional products," he said. October, Mr de Carvalho delivery of international investment products to Japaworking, and the squeeze was getting worse. Not only were Japanese

to provide investment prodse to turn to outsic

More than half of Nikko's

said he soon realised the staff outside Japan are employed in London. Some, such as those at Nikko nese customers was not Bank, were not affected by the venture, but the position of up to 450-based UK staff would be under review, Mr institutions using US firms de Carvalho said. He is expected later this

ucts. Japanese issuers of month to become the first equities and bonds were non-Japanese elected to Nikko's doard. He will be vice-chairman of the Salo-The Salomon joint venture mon venture, but will evencal Services. "The risk is arrived in Tokyo on Friday areas is that operations out meant "the most profes- tually devote time to develside Japan will operate from sional Japanese customers oping Nikko's international

drapp and Three ang at the join after 💏 have Buckling

"It's still a great market," said Mr Correnti. US mills have total capacity of about 100m tons, compared with annual demand of 120m tons. leaving room for low-cost producers to continue to

HEALTHCARE FEW QUESTION STRATEGIC RATIONALE FOR DEAL BUT RESERVATIONS ARE HELD ABOUT SHORT-TERM EARNINGS IMPLICATIONS

Wall Street sees logic in AHP/Monsanto merger

By Mikki Tait

merger announcement from American Home Products. the East Coast drugs and healthcare company, and Monsanto, the Midwestern life sciences group, shares in sciences business. both companies were trading

a shade higher. Wall Street pundits had sufficiently few queries about the deal to allow the companies to complete an analysts' briefing yesterday well ahead of schedule.

This showed the extent to which Wall Street could see the deal's strategic rationale vet retained some reservations about the shortterm earnings implications.

because of the scale of Pine - for about \$4bn. investment required to push into the rapidly-evolving life

stolid chemicals company, it being driven by the unprece-spun off its chemicals busi-dented rate of discovery in company last year, to concentrate on biotechnology, have to have a lot of cashagricultural genetics and flow and organisation." pharmaceuticals. That left it On the other, AHI with about \$7bn in sales.

nesses as a separate quoted But its investment in prod-

uct development jumped almost 60 per cent, or \$500m, ranging from prescription, last year and was running at ethical drugs and propriabout \$1.3hn annually. Fur- etary drugs to agriculture-

santo had been touted as an last month, it acquired out-business Within hours of the \$34bn acquisition candidate - not standing majority interests because of any immediate in two seed companies - executive, failed to reach financial problems, but DeKalh Genetics and Delta & agreement to merge his These were large sums.

> given the size of Monsanto. As Bob Shapiro, chairman, Once viewed as a rather said yesterday: "All this is biology at present. To make sure you have a lead, you

On the other, AHP is drugs such as the Duract already a much larger company with annual sales of about \$15bn, and interests

But Jack Stafford, its chief in the frame.

cham earlier this year. When the deal fell apart, analysts suggested that the AHP boss would be back in the merger fray within months. While AHP had won praise for shifting its business from a rather lacklustre line of generic healthcare products,

Monsanto, which includes

that portfolio was considered paramount.

painkiller, the need to add to

group with SmithKline Beein sales, and 75,000 employees. The new pharmaceuticals

account for about half the combined group's sales. The agricultural side will conther \$1m of revenue, with the consumer healthcare and up the remainder.

On the one hand, Mon- ther, it was buying heavily: related and animal health agricultural and food ingre- and run at about \$3hn a dients interests, was quickly year. Salesforces will also be maintained. But they did Assuming the deal goes expect cost savings of through, it will result in \$1.25bn-\$1.5bn, and declined a company with about \$23hn to rule out the sale of some peripheral interests. Some job losses are also likely.

But if there is obvious division - Searle and AHP's strategic rationale for the drugs business - will deal, the financial aspects look less appealing in the short term. Mr Stafford contribute another \$60n. Veteri- dilutive (if the old AHP was towards more exciting new nary products will add a fur- compared with the new company) until about the year 2000. And that may explain nutrition business making in part the relatively muted share price reaction yester-Monsanto, which includes The two companies day, with Monsanto gaining the Searle pharmaceuticals stressed their commitment \$% to \$55% and AHP ahead

Intel shares slide over chip delay

Intel's shares fell sharply yesterday as investors responded to news that the chipmaker's next generation of microprocessors, code-named Merced, will be delayed until mid-2000. Shares of several computer

the Merced chips in business In a statement issued after the close of trading on Friday, Intel said it had underestimated the complexity of Intel's 1999 results because

testing the new chips, which Merced had not been expec-

companies planning to use

had been scheduled for intro- ted to generate significant revise their product plans. duction in late-1999. The revenues until 2000. chips had to be tested in a variety of system configurations and with many differ- yesterday Intel was off \$2%, ent types of software, the or 4 per cent, at \$6811 in midcompany said.

puters based on Merced were the development of Merced expected to perform, such as and plans to use the chips port for Intel. corporate accounts and payroll systems, Intel would delay the introduction to \$1 to \$52 in mid-session. ensure the chips were thoroughly tested.

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However, investors took a dim view of the delay and

In view of the "mission Hewlett-Packard, which is critical" functions that com-Hewlett-Packard, which is for its next generation of business computers, slipped Shares of Compac Com-

puter, Unisys, Digital Equip-Analysts said the delay ment and several other comwould have little impact on puter companies also declined. The Merced delay selling price of personal will force these companies to

HP reiterated its commitment to Merced and its relationship with Intel. Yesterday, HP expanded its technology and marketing alliance with Intel to includ network management software. The move was seen as a further statement of sup-

The setback comes at a difficult time for Intel, which faces potential anti-trust charges from the Federal Trade Commission and is being forced to adjust to a swift decline in the average

(the "Company") Repurchase of ordinary shares

Ories at the Same Fried.

A circular (the "Circular") is being posted by the Company to Shareholders, together with a tender form, which details fully the terms and conditions of the Tender Offer. The Circular contains a notice of an Estasardhary General Meeting to be held at 10.00 a.m. or Thursday 25th June, 1998 to consider said, if thought fit, pass a special resolution to authorize the Company to requestess the Shares perchased by Company to requestess the Shares perchased by Company to requestess the accept tenders while not accept tenders under the Tender Office suless the special resolution is pasted.

Shareholders may cleat so tender their Shares at a single price or at different prices within the available range. The minimum price is 130 pence per Share and the maximum price is 160 pence per Share. The Tender Offer is being made in respect of a maximum of 6,153,846 Shares for up to 63 million.

All tenders invalation to the Tender Offer must be made on a tender from, copies of which are being posted to Shareholders with the Carcular and which are available from Evaluage Registrars Limited, 18 Parts Place, Cartiff CF1 3PD.

A Shareholder's made will be investeble.

The Tender Offer will be void if less than 5% of the lessed ordinary share capital of the Company in aggregate is tendered.

The Tender Offer closes at 3.00 p.m. on Priday, 26th June, 1998, unless extended in accordance with its terms. The component of the Tender Offer will be assumed by no later than 8.30 s.m. on the business day following the close of the Tender Offer.

meant to the Tender Office will be paid by seems of CREST by Casemove carring the creation of an assured psyment obligation in Seven of the reholder's payment hank not later than 5 business days after the date on ioh the outcome of the Tender Office is assumed. Shareholders helding must in certificated form which are parchasted pusquant to the Tender Office I be paid by chaque to be dispatched not later than 5 business days after the c on which the outcome of the Tender Office is amounted.

HORACE CLARKSON PLC

up to a total value of £8 million pursuant to a tender offer (the "Tender Offer") Holders of ordinary shares ("Sharcholders") of 2p each in the Company ("Shares") such excels invited to tender their Shares for punchase by Cazenove & Co. ("Cazenove"). All Shares punchased pursuant to the Tender Offer will be purchased at the same price (the "Strike Price"). The Company is obliged to acquire from Cazenove the Shares sequented by Cazenove pursuant to the Tender Offer at the Strike Price.

the Tender Office.

Shareholded bolding Shares in uncertificated form which are purposed to the Tender Office will be paid by means of CREST by Central to the Tender Office will be paid by the Tender Office will be paid

This advertisement is issued by Homes Clerkson PLC and Casmove & Co. Casmova, who are regulated by the Securities and Februar Authority Limited, are asting for the Company and not acting for engobe size and will not be responsible to anyone other than the Company. for providing protections afforded to customers of Cazesove or for advising them in relation to the Tendor

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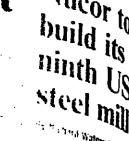
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DATE SALCELA
Despirited at Av. San Ama 3971, Buenos Aires, Argentins
With registered office at Av. Corricutes 590, Buenos Aires, Argentins Principal Paying Agent Dated: 2 June 1998.

as defeat a the Trust Deed will have the same meaning when used herein.

STANDARD CHARTERED BANK
22 Billier Street, London EC3M 2RY Notcholders whom Notes are held by Euroclear or Cedel should connect the following for further infe Euroclear: Centody Operations Department (Rel: Brussch +322 234 iii Telest: 61025)

Other Paying Agent

THE NOTICE IS IMPORTANT. IF NOTIFIED LIERS ARE IN ANY DOUBT AS TO THE ACTION THEY SHOULD TAKE IN RESPECT OF ANY ASFECT OF THE EXTRADROMARY RESPONSE IS IMPORTANT. IF NOTIFIED STOCKBROKER, SOLICITOR, ACCOUNTANT OR CITIES PROFESSIONAL ADVISER WITHOUT DELAY.

Bank bidding battle signals end of Dutch gentlemen's agreement

ABN Amro's eleventh hour bid to beat compatriot Fortis to Générale de Banque has broken a 25-year amnesty, writes Gordon Cramb

lands' leading quoted lunches. After an early-1990s companies are locked in a rationalisation of the finance veritable public bid battle. sector - which created both There are no white knights ABN Amro and Fortis and the outcome of the joust through carefully crafted is uncertain. What is clear is engagement for Dutch busi-

ABN Amro's Fl 24.5bn (\$12.2bn) counter-offer for Générale de Banque, due to be assessed today by the Belgian banking commission, came after rival Fortis thought it had Belgium's oldest and largest financial institution in the bag. Its attempt to overturn a virtually done deal is without predent in Dutch banking. It provides a sign that cozy corporate culture in Europe is unlikely to withstand the arrival of the single cur-

This is remarkable. We have never seen it in the ers" to enter a Dutch bank-Netherlands," says one ing market where Générale senior banker. "The example has been set and everybody will have to reckon with it. ator. Now the euro is coming, the

interests are changing." ABN Amro, having just failed to win CIC in France, needs a second home market in western Europe. As the biggest foreign bank in the US, it also needs to be among the euro-zone leaders. Fortis, without the wider network offered by Générale, would remain a player only in the intensively banked

or the first time in 25 interest rates they would years, two of the Nether- offer at industry association mergers – a handful of sigthat the confrontation has inficant players compete transformed the rules of enthusiastically for custom. Yet, the prospect of hostile takeovers had still caused shudders and domestic corporate clients were told that this was not the best way to

> "There will be changes in business practice as a result of this case," says Amond Boot, corporate finance professor at the University of Amsterdam. Not least in banking, where ABN Amro may have unleashed more than it expected by disrupting the remaining consensus between its domestic peers. If they become more antagonistic to each other, that makes it easier for foreignhas in recent years been the leading non-indigenous oper-

You could not get into Dutch banking by launching a hostile bid for ABN Amro. A foundation, of which Jan Kalff, chairman of ABN Amro, is a board member, controls more than half its capital. And no unwelcome bid for a big Amsterdam quoted company has ever succeeded. When a Dutch group made an offer abroad, it was likely to be sure of executive and key share-



Jan Kaiff: Naturally Fortis doesn't like it, but everyone has his responsibilities

That chivalry was most properly. I am just prepared refined among banks.

The days are over when holder support at the target

A week ago, the only remaining old-world courtesy was a telephone call to Hans Bartelds, Utrecht-based co-chairman of Fortis, in

news of the counter-bid. "I find it an unfriendly action of ABN Amro," said Mr Bartelds. Mr Kalff said bluntly: "Naturally, Fortis doesn't like it, but everyone has his own responsibilities.

to pay more."
But his justification went beyond that. First, the

counter-bid had not been at all unfriendly because Générale's management was which Mr Kalff broke the thought likely to back it. Dutch banks had previously agement, Mr Kalff was was three years ago when fashion than Fortis, which had won over only the large external shareholders. A wanted to buy assets of Bar-

group with twin listings in Amsterdam and Brussels, was half Belgian and should know that matters were conducted differently south of

the border. The nearest that any two Second, by wooing the man- come to a bidding contest behaving in a more Dutch Mr Kalff and Aad Jacobs, who retired last week as chairman of ING, both

ducted discreetly by the receivers, was won by ING because it was prepared to take on the whole Barings

Mr Kalff, with two years to go in his job, has secured ABN Amro's standing in the US. But the last-minute chalthe face of his repeated view banks are too expensive.

The change of heart would otherwise get in the has his own responsibilities. third point went unspoken: ings, the failed British mer-reflects ABN Amro's rela-way (We have in any event played that Fortis, a bancassurance chant bank. That sale, contively weak position on its scale. reflects ABN Amro's rela- way of securing European

Rizzoli set to name Romiti as chairman It ranks biggest of the Dutch by global banking

By Paul Betts in Milan

home turf, another banker

assets but not by domestic

client base. The co-operative

Rabobank is ahead on that -

along with ING, which was

granted full control of

Banque Bruxelles Lambert

gium, how can you make it

Prof Boot. He argues that,

imperative overcame reser-

Kalff, a relationship banker

rather than a wheeler dealer.

"He personally felt definitely

very uncomfortable with it.

This is not the type of busi-

ness culture that Kalff

corporate governance have

may shed inhibitions which

year, we do expect a slightly

anticipated due to Commerz

"If you can't get into Bel-

in a F19bn deal.

Cesare Romiti, the outgoing chairman of Fiat and one of Italy's most powerful industrialists, is expected to be appointed chairman of RCS-Rizzoli, one of the country's biggest publishing groups,

in any other country?" asks today. The move ends months of fuelled by expectations for speculation about what Mr Romiti will do after he the single currency, this retires from Fiat on June 24 vations harboured by Mr Mr Romiti announced in January he would step down after 24 years at the top of the Turin automotive group. He will be succeeded at Fiat by Paolo Fresco, number two at General Electric of the

would like to be known for." After ruling out any plans ot since a dual assault in 1973 on CSM, a sugar to enter Italian politics, Mr Romiti had been tipped for a Mrefiner, have two number of jobs, including Amsterdam quoted compachairman of the Compartnies gone head-to-head in so Montedison agro-industrial prominent a fashion. At one stage he was seen Improvements to national

as a potential chairman of

year but barriers against Milan banking group and takeover are to stay largely traditional ally of Fiat However, he was disqualif-CSM shook off both of its predators and remains inde-

ied from holding a senior position in an Italian bankpendent. That is not likely at ing or insurance group following his conviction last Whatever the outcome. year for falsifying accounts. lenge for Générale flies in trust among Dutch banks which he is appealing will not be the same. And against.

As well as becoming chairman of RCS. Mr Romiti is expected to buy a stake in the Gemina financial group. which in turn is to acquire a small stake in the HDP industrial holding. Gemina and HDP were part of the same financial and industrial holding group before they were split into separate companies.

HDP, whose chief execubetter result than previously tive is Maurizio Romiti, Mr Romiti's son, owns RCS, bank's improved trading whose interests include Milan's Corriere della Sera, income, lower costs and proltaly's biggest-selling daily newspaper; Gazetta dello Sport, the leading sports daily: and a range of magazines and book publishing activities. RCS's sales last year were 1.2,475.7bn (\$1.4bn)

Dresdner and Commerzbank chosen to run steel book

By Peter Norman in Bonn and

Clay Harris In London Krupp and Thyssen, the German steel and engineering groups, are expected to choose Dresdner Bank and Commerzbank as joint global bookrunners for the share exchange which will seal their merger later this year.

The role of Commerzbank,

Thyssen, is no surprise.

which owns 10 per cent of original Krupp initiative,

The appointment of the investment bank Dresdner Kleinwort Benson, however, would indicate that its parent. Germany's second largest bank, had been forgiven by Thyssen for agreeing to help finance Krupp's origi-

nal hostile bid last March.

Bank, Germany's largest

bank which also backed the

appears to have no role.

West Merchant, the invest-By contrast, Deutsche.

THE FOLLOWING NOTICE REPLACES THE ADVERTISEMENT INCORRECTLY PUBLISHED BY THE FINANCIAL TIMES ON 28 MAY 1998. NOTICE OF MEETING OF NOTEHOLDERS

GATIC S.A.LC.F.LA.

The Issuer fulled to redeem the Noors on their maturity data and lass failed to make certain interest and other payments to the Noorholders and the Trustee (as defined in the resolution). As a consequence, the Issuer is making a Proposal (as defined below) to the Notcholders. The Extraordinary Resolution set out below, if duty passed, will approve the Proposal which will involve inter also the Issuer of new notes of the Issuer doe 2005 in registered form, in exchange for the beaver Notes, rights in respect of which will be suspended pending execution, all as more particularly destatibed in the Proposal of the Issuer of the I

"THAT this meeting of the holders of the outstanding US\$40,000,000 7% per cent. Notes that 1997 of Gable S.A.LC.F.L.A. (the "Notes" and the "Issuer" respectively) constituted by a trust deed dated 27 January 1994 (the "Trust Deed") and made between the Issuer and The Law Debenure Trust Corporation p.L.c. (the "Trust C") as trustice for the holdest of the Notes from turns to time (the "Noteholders") hereby:

been produced to this meeting and initiallied by the chairman hereof for the purposes of identification (the "Proposal Documens")) with such modifications therefore it supposes of identifications the concurrence in such confidentions therefore (if sury) as the approves each of the Rescheduling Documents us defined in the Proposal Document), approves and sanctions the concurrence in and execution of the Rescheduling Documents approves each of the Rescheduling Documents in each case in the form of the draft or copy which has been produced to this meeting and initiallied by the chairman hereof for the which it is expressed to be a party by the Treates in each manner and with such amendments thereto (if any) as the Treates shall in its absolute discretion approve or require and suscious the modifications of and variations to the Treat Deed, the Notes and the Agency Agreement (as defined in the Treat Deed) and the issue of the Series 2 Notes (as defined in the Proposal Document), all as referred in another to be effected by the Rescheduling Documents to the Treat Deed (as defined in the Proposal Document), all as referred in the Supplemental Treat Theorem Theorem and confidence are out in the Supplements to the treates to the treates and confidence are out in the Supplemental Treat Theorem Theorements in the Supplements to the treates to the treates and confidence are out in the Supplements to the treates and confidence are out in the Supplements to the treates and confidence are out in the Supplements to the treates and confidence are out in the Supplements and confidence are out in the Supplements and confidence are out in the Supplement to the Supplements are out in the Supplements and confidence are out in the Supplements a

defined in the Proposal Document), all as reterred to at anyor to be executed by the Rescheduling Documents;

3. sanctions on and subject to the terms and conditions set out in the Supplemental Trast Deed (as defined in the Proposal Document) the suspension of the obligations of the Issuer under, in relation to or in respect of each of the Notes and Original Coupons (as defined in the Trust Deed), whether any such obligation shall arise under the Notes, the Original Coupons the Trust Deed, the Agency Agreement, the Rescheduling Documents or otherwise, and the suspension of the rights currelately under, in relation to or in respect of each of the Notes and the Original Coupons by the Trustre, the Notes helders or the holders of the Original Coupons (the "Couponholders"), whether such rights shall arise under the Notes, the Original Coupons, the Trust Deed, the Agency Agreement, the Rescheduling Documents or otherwise.

nec) as may be necessary or expedient to carry out or give effect to this resolution.

Further Details

stanctions every abrogation, modification, compromise or arrangement in respect of the rights of the Trustee, the Noteholders and the Compositiotions against the last stanctions every abrogation modification, compromise or arrangement in respect of the rights of the Trustee, the Noteholders and the Compositiotion against any of their property (whether such rights shall arrise under the Notes, the Original Composit, the Trust Deed, the Agency Agree otherwise) as may be necessary or expedient to carry out or give effects to this resolution; and

Copies of the Proposal Document are available for collection by the Noscholders at the specified office of the Principal Phyling Agent set out below.

Durits (stripped to amendment and completion) of the Rencheduling Documents (or, if any of the Rencheduling Documents shall have been entered into, copies thereof) and copies of Durits (stripped to are available for inspection by the Notcholders at the specified office of the Principal Paying Agent.

Thus if Peed are available for inspection by the Notcholders at the specified office of the mosting and for any adjourned meeting, which is set out in paragraph 2 of "Voting and Quorum" below. The amendment of Notcholders is in particular drawn to the quorum required for the mosting and for any adjourned meeting, which is set out in paragraph 2 of "Voting and Quorum" below. In accretionare with portual practice, the Trustee expression to opinion on the merits of the Extraordinary Resolution or of the Proposal but has authorized in to be stated that, on the bests the accretionare with portual practice, the Trustee expression in the magnetic which information the Trustee has not carried out any independent verification and responsibility for which the information set out in the Proposal Document, it has no objection to the Extraordinary Resolution being submitted to the Noscholders for their consideration.

Voting and Orenewers

Voting and Quorum

1. A holder of one or more Notes wishing to steend and vote at the Meeting in person must produce at the Meeting either the Note(s) in respect of which he wishes to vote, certificates assued by one of the Paying Agents where specified offices are set out below ("Paying Agents") relative to the Note(s) in respect of which he wishes to vote.

A holder of one or more Notes not wishing to anead and vote at the Meeting in person may either deliver his Note(s) or voting certificate(s) to the person whom he wishes to A holder of one or more Notes not wishing to anead and vote at the Meeting in person may either deliver his Note(s) or voting certificate(s) to the person whom he wishes to A holder of a Note may obtain a proxy to attend and vote at the Meeting (or if applicable any adjourned Meeting) in accordance with his instructions.

A holder of a Note may obtain a voting certificate in respect of such Note from a Paying Agent or returned a house of the Paying Agent in accordance with the instructions.

a Payong Agent to appoint a proxy to stiend and vote at the Meeting (or if applicable any adjourned Meeting) in accordance with his instructions.

A holder of a Note may obtain a voting certificate in respect of such Note from a Paying Agent or require a Paying Agent to issue a block voting instruction in respect of such Note by depositing such Note with such Paying Agent or to the satisfaction of such Paying Agent or require a Paying Agent to issue a block voting instruction in respect of such Note by depositing such Note with such Paying Agent or to the satisfaction of such Paying Agent by such Note being hold to its order or under its control (which shall include Note by depositing such Note with such Paying Agent or Codel), in each case not less than 45 for any adjourned such Meeting and the for the Meeting and the form that of the the sate of a voting certificate to the Paying Agent who issued the same or (in the case of a lock voting instruction) the surrender to the Paying Agent not less than 45 hours before the same for which the Meeting or any adjourned such Meeting is occurrented of the receipt issued by such Paying Agent to the Paying Agent to the state of such deposited Note which is to be the same for which the Meeting or any adjourned such Meeting or any adjourned of the Paying Agent to the Paying Agent to the ball to its order or under its control and the giving of notice by the the same for which the Meeting or any adjourned with the provisions of the Trust Dead of the necessary amendment to the block voting instruction and for all perspects in councetion with the Meeting or adjourned Meeting be deemed to be the holder of any voting certificate to be a deposited or the paying Agent to the ball to its order or under its control and the paying Agent with the Meeting or adjourned Meeting be deemed to be the holder of the Notes to Paying Agent to the ball to its order or ball to the provisions of the Trust Dead of the holder of any books voting instruction and for all perspects in councetion with th

which such voting certificates or noise, voting and seemed for such purposes not to be the holder of these Notes.

The quorum required at the Meeting for the passing of the Extraordinary Resolution is two or more persons present holding Notes or voting certificates or a present required at the Meeting for the passing of the Extraordinary Resolution is two or more persons present holding Notes or voting certificates or a preventative can and holding or representing in the aggregate not less than three-quarters of the principal amount of the Notes for the time being outstanding. If the Meeting is adjourned, the quorum required at the adjourned Meeting for the passing of the Extraordinary Resolution is two or more persons present holding Notes or voting certificates as adjourned, the quorum required at the adjourned Meeting in the aggregate not less than one-other of the present adjourned of the Notes for the time being outstanding, before or here representatives and holding or representatives are here representatives and holding or representatives and holding or representatives and holding or representatives are here of hands and in case of equality of votes the Chairman shall both on a show of hands and on being a voting certificate or as a proxy or as a representative.

Exercy question submanded to the Meeting united as with our votes (study in which be may be entitled as a Noteholder or as a holder of a voting certificate or as a proxy or as a representative (whatever the principal amount of hands and the latest majority shall be any person present holding a Note or a voting certificate or a voting certificate or a voting certificate or less a holder of a gainst such resolution.

executive construct of the fact without proof of the number or proportion of the votes recented in favour of or against such resolution.

5. At the Meeting or any adjourned Meeting (a) on a show of hands every person who is present in person and produces a Note or voting certificate or is a proxy or representative of the fact without provided and the control of the second produced or representative or in a short term of the control of the Notes so produced or representative or in respect of which he is a proxy or representative or in the fact of the provided and one of the Notes so produced or representative at much term of proxy and provided in the state way.

For each for use all his votes or cast all the votes to which he is the induced for the all the votes or cast all the votes to which he is the state of the provided and the state way.

The means a name to any block votine instruction or form of proxy and representatives need not use all his votes or cast all the votes or form of proxy and representatives need not use all his votes in many block votine instruction or form of proxy and representatives need not use the proxy and provided to more than the state of the state of the proxy and representatives need not be Notes and the votes or cast all the

one were need not use all his votes or cast all the votes to wince so a contain in the same way.

The passes named in any block voting instruction or form of proxy and representatives need not be Noteholders.

The passes named in any block voting instruction of the Noteholders duly convent and field in accordance with the Trust Deed, shall be besting upon all the Noteholders and cach of them shall be bested in give effect therein accordingly and the passing whether present of not at such meeting and whether or not voting and upon all Componitations health the conclusive evidence that the circumstances health the passing thereof.

of any such resolution shall be conclusive evidence that the circumstances justify the passing thereof.

To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than three-fourths of the persons voting thereon upon a show of hands or if a poli is duly demanded by a majority consisting of not less than three-fourths of the votes cast on such poli.

Notice of meeting of the holders of the outstan US\$48,000,000 7% per cent. Notes due 1997 of the Issuer (the "Noteholders" and the "Notes" respectively)

iers should please note that the notice incorrectly published by the Pinancial Times on 28 May 1998 is invalid and abould be ignored.

Westdeutsche Landesbank which owns nearly 10 per cent of Krupp, has been given a consolation prize in the form of the mandate to handle a DM600m (\$337m), eight-year bond issue. The bond, to be issued by Krupp Finance, is expected later this month, ahead of the share exchange.

ment banking subsidiary of about the share exchange but had taken no final deci-

Dresdner and Deutsche unionists last year for their backing of Krupp's original offer, which was seen as breaking new ground in hostile bids in Germany. Krupp and Thyssen later reached The shares ende Thyssen and Krupp said an accommodation which DM2.3 at DM72.30.

they were talking to banks paved the way for an eventual merger.

• Shares in Commerzbank ended last week higher, in spite of reporting first-quarfaced a storm of protest from ter results in line with steelworkers and other trade expectations, AFX reports from Frankfurt. However. most analysts agreed the bank remained the most likely takeover candidate The shares ended

5.2 per cent to DM1.26bn. Net interest income was DM1.63bn, compared with DM1.47bn last time. Net commission income was the first quarter last year.

pre-tax profits before

extraordinary items climbed

visions." Commerzbank expects risk DM783m, against DM717m in provisions for 1988 to be slightly lower than a year "The results were not remarkable and did not indicate substantial growth,"

The bank said first-quarter Broe. He added: "For the full

Générale.

earlier. In 1997, the bank made gross risk provisions of DM2bn, up from DM1.68bn said an analyst at William de in 1996. and its net profits L70.3bn.

This announcement appears as a matter of record only.



N.V. VERENIGD BEZIT VNU

NLG 2,750,000,000

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Banque Nationale de Paris Bayerische Landesbank International S.A. Deutsche Bank de Bary N.V. Morgan Guaranty Trust Company of New York

Lead Managers

Managers

Commerzbank (Nederland) N.V. Lloyds Bank pic, The Netherlands

AIB Capital Markets Banque Artesia Nederland N.V. Friesland Bank N.V. Norddeutsche Landesbank Luxembourg S.A. Banca Popolare di Milano

Central Hispano Benelux Landesbank Rheinland-Pfalz, Girozentrale Südwestdeutsche Landesbank Girozentrale.

ABN·AMRO Bank

ING BANK

May 1998

Clear Channel lifts More stake

Clear Channel Communications of the US cemented its chances of beating Decaux in the £475m (\$793m) battle for More Group yester-day, by raising its stake in the bus shelter advertising group to nearly 30 per cent. Roger Parry, chief executive of More Group, said it Decaux could fight back, and declared the bid "all over bar

It emerged that Clear Channel has also been given holders holding a total of mended bidder which conpermission by More and by

GEC

Alsthom

expects

to top

£4bn

New York and

Alsthom,

when it gives details of what

is likely to be Europe's larg-

est public share offers, exclu-

Analysts had been predict-

ing a range of up to £4bn.

but the company is expected

to announce that £4bn will

be the bottom of the price

range. The top of the range

could be more than 10 per

cent higher, it is believed.

companies, the General Elec-

executives from GEC and

two executives from Alcatel.

the group - which will be renamed Alstom - more

non-French directors than

any other large French com-

pany. Alstom will be chaired

by a Frenchman - Pierre Bil-

ger, its current president

Exact terms of the initial

public offering will be

revealed today at a press

GEC and Alcatel are each

expected to retain between

21 and 24 per cent for at

least a year. The amount

they retain will depend on a

"green-shoe" arrangement

linked to demand for the

shares. They are expected to

take a special dividend of

about Ecul.2bn (\$1.3bn)

and chief executive.

conference in Paris.

This is expected to give

ding privatisations.

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the Takeover Panel to continue buying beyond 30 per cent - the normal ceiling on stake-building during take-over bids. The panel also ruled that Decaux may not raise its conditional £522m proposed offer unless Clear Channel's bid fails.

The US media group took advantage of a fall in More's share price from £11.321/2 to £11.08 to buy more shares at £11.10 - the level of its offer. Clear Channel had previously bought a 17 per cent stake, on top of which shareover 5 per cent of More have trols such a large stake.

accepted Clear Channel's

The share price fall followed news after the market closed on Friday night that More Group had reiterated its recommendation of Clear Channel's £475m bid, despite Decaux's indication that it might pay £522m if it were cleared to do so by a Monopolies and Mergers Commis-

Decaux said last night that its indicative proposal still stood, despite the difficulty of fighting against a recom-

"Clear Channel has not got control of the company," the

French group said. Decaux has so far spent almost £4m on advisers' and bankers' fees. Mr Parry said: "They would be better off spending their time and money on some new street

He said More's board had given Clear Channel permission to buy more than 29.9 per cent of its shares because we want to do anything to end the uncertainty" hanging over More. Mr Parry said institutional

£11.10, and said none had voiced any criticism about the price, despite Decaux's £12.20 proposal. Those arbitrageurs who bought above £11.10 were "ill-advised and foolish," he added.

More Group's next "strate gic push," he added, would be into the ambient media market - advertising on shopping trolleys, take-away cartons, tollet doors, beer mats and airships. The fragmented UK market is worth an estimated £50m - two thirds the size of the bus

Powerscreen reveals patent problems

By Robert Wright

Powerscreen International the Northern Ireland engineer, yesterday said it knew 18 months ago that it faced patent infringement litiga-tion which went unmentioned in its annual report. The admission, which followed a damaging trading

statement last Wednesday, is likely to fuel speculation that further problems may surface at the Dungannonbased company. Its shares yesterday fell 15p, or 14.6 per

Yesterday's announcement known as Nordberg-Read Nordberg Group, part of Fin-land's Rauma Corporation.

Court papers say only that Nordberg-Read is seeking triple damages and costs in its action, but the sum sought has been reported as \$30m.

Last Wednesday's profits warping mentioned for the ment case against Brown Lenox, a Powerscreen subsidiary that makes stonecrushing equipment. It also said the company now expected pre-tax losses of 965m for the year to March 1998 against the £10m losses predicted in January.

However, there has been

COMMENT **Emap**

The bright young things who read Emap's FHM may not But the greyer heads who make money out of it are urging caution. UK advertising spend as a percentage of

GDP is perilously close to its 1980s high. The company managed an 18 per cent jump in underlying advertising revenues from its UK consumer magazines in 1997-98. But the trend is clear: the year started at 20 per cent and ended with 12 per cent. Emap, though, is better placed than most. First, an economic downturn tends to

Powerscreen said patent lawvers had advised it that no patent infringement had

referred to claims filed in the US federal district court in Boston by Read Corporation, a maker of screening equip-ment based in Middleboro, <u>Massachusetts.</u> Read, now was bought last year by

Powerscreen said it earned of the action in October 1996. At that point, Read had filed a complaint alleging Powerscreen's Power Grid machines violated its patents for its Screen-All machines. Nordberg-Read has since filed a second complaint alleging Powerscreen violated its patents on the moving shaker assembly for its machines.

Powerscreen said yester-

day: "The company has made appropriate provision for foreseeable liabilities relating to legal matters. Our statement Ito the stock exchange] makes clear we believe no infringement has taken place. But we have taken a prudent position and provided for a liability, however remote.'

But one analyst expressed surprise at the case's omission from a list of contingent liabilities in Powerscreen's 1997 annual report.

concern that last week's announcement failed to refer to some other widely-suspected problems, including the apparent use of an Irish Republic subsidiary of Powerscreen to reduce Powerscreen's tax bill. No provision was made for settlement of that dispute in

hit classified advertising, to which Emap has a small exposure, hardest. Second, Emap can look forward to a revival in advertising in France, home to its second-largest business. Third, Emap channelled the recent windfall from falling paper prices and rising advertising revenue into new launches and improving the existing magazines. As a result, it has gained market share while pushing up cover prices. Emap may well be heading for lower UK growth, but at least it is ahead of the pack.

Ironically, a less heated advertising market could be just what Emap needs. Its balance sheet is undergeared. Net debt stands at £149m, against an enterprise value of £2.8bn. This is not a company that likes to overpay. But a big acquisition — if and when prices cool — would be well received.

Guardian Royal Exchange

If God were creating a tidy insurance company, he would not start from where Guardian Royal Exchange is now. A long history has left it in a bewildering array of countries and industrial niches. It seems to defy the current fashions for domestic mergers, euro-zone consolidation and life assur-ance. Yesterday's deals make sense in terms of gaining a top three position in part of the US, while abandoning 10th spot in Canada. Now that GRE's solvency ratio is a far less flabby 65 per cent, it should focus more on pruning and less on acquisitions. With goodwill amortisation wiping out trading profit gains from the purchases, much depends on questionable growth prospects in very competitive markets. While GRE is making sense of its patchwork portfolio, underpinning its share price at 1.2 times net asset value, its unorthodox mix must make the whole less attractive to a predator than some might hope.

Siebe moves on Nemic share issue

By Paul Abrahams in Tokyo

Siebe, the UK engineering group, yesterday moved to prevent Nemic-Lambda, the company in which it holds a 50.6 per cent stake, from issuing shares that would severely dilute its stake.

The company asked the Tokyo district court to issue which is proposing to issue 6.5m shares, a move that would leave Siebe with just funds. 38.4 per cent of the company.

The 20 shareholders taking up the issue include private individuals, a manufacturer of Buddhist altars, and Insurance and Yasuda Fire

decision by June 15, when debt in Japan, and the the shares are scheduled to be allocated. They must decide whether the share Japanese listed companies issue is justified by Nemic- are buying back shares. Lambda's business plans, or Siebe reports its results last week's announcement. whether it is merely a device tomorrow.

to protect the management. Siebe had intended to vote Rikihiro Madarame, Nemic-Lambda's founder, chairman and president off the board at the general meeting on June 25.

Nemic Lambda's auditors have filed a suit against Mr Madarame which alleges embezzlement. Mr Madarame, who with members of owns about 11 per order on the Japanese group cent of the company, is under investigation for alleged misappropriation of

Nemic-Lambda insists the share issue is aimed at funding two projects that will allow the company to increase its return on equity financial institutions such as from 2.7 per cent in 2000 to Sanwa Bank, Dai-ichi Life 19.6 per cent in 2004. The share allocation is despite the fact that equity is cur-The judges must make a rently more expensive than group's debts are low, at just Y5.7bn. Accordingly, many

Consortium to table bid for Rolls-Royce Motors

By John Griffiths

An enthusiasts' consortium making an eleventh hour bid pany's books, the barrister leading the consortium said vesterday.

Michael Shrimpton, who is also chairman of Crewe Motors, the enthusiasts' bid vehicle, said the group intended to place a firm offer in excess of £430m (\$700m) in time for Vickers' board to consider it before an extraordinary shareholders' meet-

The consortium, which first expressed its interest late last year, was among memorandum of the sale

handling the sale on Vickers' May, had "no problem" with behalf. But it was not preparing a higher offer than allowed to proceed with due diligence by Vickers, the lux-Volkswagen's interest.

Vickers' shareholders are

due to be asked to approve a £430m offer by VW, Europe's biggest carmaker, which is being recommended by Vickers over a £340m offer from BMW, VW's German rival

convince the board that the group, said to comprise both

consortium, which is advised

preparing a higher offer than VW's and an additional £300m plus for investment. to buy Rolls-Royce Motor ury carmaker's parent, in He refused to identify con-Cars has yet to see the com- the face of BMW's and sortium members, beyond saying that four directors of Crewe Motors had automotive industry experience and that one was "a former exec-utive director of

Mr Shrimpton also played down the threat by BMW The consortium aims to that it will stop supplying engines to Rolls-Royce Motors if its offer is rejected. institutions and "very Mr Shrimpton claimed that wealthy" individuals, is a the consortium had estabserious contender to buy the lished the terms of BMW's luxury carmaker. contract with Rolls-Royce
Mr Shrimpton said the Motor Cars required it to give three years' notice if the by Butterfield Securities and company's buyer came from the legal firm Slaughter & outside the motor industry. company's buyer came from

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Hillsdown trading 'in line'

By Andrew Edgecliffe-Johnson

Hillsdown Holdings moved to dispel speculation that its trading had fallen behind expectations yesterday, fol-lowing Unigate's decision to break off talks last week about a £1.59bn (\$2.65bn) bid for the food, furniture and housebuilding group.

the bidding at the eleventh hour because "we were unable to share Hillsdown's view of their prospects." Hillsdown said: "Unigate

year to December "show group profits consistent with market expectations." dence in a better perfor-it added that operating mance in the second balf of profits in the first four months of 1998 "are broadly

in line with those for the similar period in 1997". Some day that it had pulled out of analysts said the form of could make up any fall-off in words suggested that profits were slightly below those for the start of1997.

Hillsdown would not comment on reports claiming posel losses in 1997.

lack the understanding we that first quarter profits had bave of those businesses." that first quarter profits had dropped from £24.9m to Hillsdown said current £20.2m. It said poultry had internal forecasts for the full suffered from over-supply and competition from cheap

> the year. John Parker, an analyst with BT Alex Brown, said strong housebuilding profits poultry, and left his full-year pared with £153m before dis-

Anglo-French transport and engineering group, is expected today to seek a valuation of more than £4bn (\$6.7bn)

Emap looks to expand in US

Emap, the publishing group, yesterday signalled that it was looking to expand into The joint-venture's parent the United States, although it was wary about competing against financial buyers in

tric Company of the UK and Alcatel Alsthom of France. auctions for US companies. will also disclose the names "If there was something there with strong developof three independent non-executive directors for the ment potential and strong board of the energy, transmanagement, then why not?" said Kevin Hand, mission and transport busi-Emap's chief executive-des-An Englishman, a German ignate vesterday. However. and a Frenchman have been he said media companies selected as non-executive were "pretty expensive" directors, in addition to two because of competition from

buy-out firms. Mr Hand said Emap was prospects in Australia, where it launched a version of its successful For Him Magazine (FHM).

He spoke as Emap revealed a 40 per cent fall in pre-tax profits for the year to March 31, from £234.6m to £141.7m (\$236.6m). However, excluding an exceptional gain of £113.5m on the sale of its regional newspapers during 1997, underlying pre-tax profits rose 17 per cent from £121.1m to £141.7m. Turnover rose 1 per cent from

£768.2m to £772.6m. Shares in the group, which is close to being included in the FTSE 100 after a rise in its market capitalisation to £2.8bn, closed 12.5p down at also encouraged by growth 1280.5p on profit-taking.

came in the UK consumer magazine division, where operating profit rose 25 per cent from £44.8m to £56.1m and the operating margin improved from 19 per cent to 20.6 per cent on buoyant advertising and falling news-

print prices.

Robin Miller, chief executive, said Emap had benefited from circulation rises in magazines such as FHM and Smash Hits. The group had also established a strong position in women's magazines through the launch of Red, a magazine aimed at women in their 30s.

However, he warned that tain such strong UK growth. to 15p.

definitely be tougher for the economy and advertising, There will still be good growth, but it will come away from these frothy conditions," he said. Mr Hand said Emap,

which recently acquired Melody Radio from Lord Hanson, was lobbying the government to relax restrictions on radio ownership. However, it saw growth opportunities in existing

consumer magazine operations in the UK and in Earnings per share fell 43

per cent to 45.7p. A final dividend of 10.05p is proposed, Emap was unlikely to sus-increasing the total from 13p

								· Dividends ·		
Turnover ((2m)		-120X (1200a)	8	(p)	Corrent payment (p)	Date of payment	Corresponding chickend	Total for year	Total last year
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24.2	29.2)	0.209L	(16.8L .)	-	(63,9L)	ρā	•	nii	n₽	FJĀ
25.5 (1	17.5)	3.07♠	(1.594)	1.25	(0.76)	0.43	Oct 2	0.27	0.59	0.37
7726 (Ť	68.2)	141.7	(234.6♥)	45.7	(80.4)	10.05	Aug 7	8.7	15	13
795 (5	57.3 }	72.5 ♠	(51.	17.7†	(16)	4.4		. 3.7	6.6	5.5
		1.38♥	(0.9434)		(3.75)	ī	July 1	0.9	-	3
63.3 (E	64.5 Ì	3.81	(3.53♥)	3.45	(2.91)	0.7	July 15	0.7	1	1
2.86 (1	1.98)	0.127♠	(0.102)	1.5	(2.9)	-	-	-	•	-
		6.08♥	(2.1)	3.27†	(1.4)	1.3	Apr 6	1.1	1.3	1.1
8.73 (7	/.06)	0.632L♠	(0.094L)	6.66L	(2.46L)	间	-	16	nă	n
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							July 1	-60		88
							July 3	-		-
109.9 (11	05.6)	11.1	(6.68)	121	(7.1)	3.75	July 31	3.25	5.25	4.75
MAY (p)			EP8	(p)_	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total last. year
18.04 (1	86.77)	4.46	(2.71)	1,24	(0.75)	0.96大	July 10	0.47	1.16	0.67
7	1.445 (**24.2 (**25.5 (**772.6 (**772.6 (**772.6 (**772.6 (**7795 (**5.30.6 (**5.33.8	24.2 (29.2) 25.5 (17.5) 772.6 (768.2) 795 (557.3) 30.6 (22.3) 63.3 (64.5) 34.4 (34.6) 8.73 (7.06) 79.4 (155.4) 83.6 (66) 26.1 (21.5) 09.9 (105.6)	1.445 (1.95) 0.24♥ 242 (29.2) 0.209L 25.5 (17.5) 3.07♠ 772.6 (768.2) 141.7 795 (557.3) 72.5♠ 33.6 (22.3) 1.38♥ 63.3 (64.5) 3.81 (94.5) 3.81 (94.5) 6.08♥ 8.73 (7.96) 0.632L♠ 79.4 (155.4) 1.7 83.6 (66) 21.6 26.1 (21.5) 7.25♥ 09.9 (105.6) 11.1 Attribute 18.04 (186.77) 4.46	1.445	1.445	1.445	1.445	1.445 (1.95 0.24\forall 0.21 7 (5.9 1.1 July 31 24.2 (29.2 0.209L (18.8L\forall - (83.9L) nil nil	1.445 (1.95 0.24♥ (0.21 7 5.9 1.1 July 31 1	1.445 (1.95) 0.24♥ (0.21) 7 (5.9) 1.1 July 31 1

AEGON N.V., registered in The Hague, The Netherlands

FINAL DIVIDEND 1997

With reference to our advertisement of 15 May, 1998, the number of dividend coupons no. 12 required in order to qualify for two new common shares of NLG 0.50 par value has been determined at 140, based upon the average share price on the Amsterdam Exchanges as from 25 May through 29 May, 1998.

For shareholders who have elected for payment entirely in cash, dividend coupon no. 12 will pay NLG 2.31 less a 25%

The final dividend will be payable as from 5 June, 1998 at the head offices of: ABN AMRO Bank N.V., Bank Labouchere N.V., Cooperatieve Centrale Raiffeisen-Boerenleenbank B.A., Internationale Nederlanden Bank N.V., MeesPierson N.V.; Kredietbank N.V., Brussels; Kredietbank S.A. Luxembourgeoise, Luxemburg; Schweizerischer Bankverein, Schweizerische Kreditanstalt, Schwelzerische Bankgesellschaft, Zürich, Basel and Geneva; Deutsche Bank A.G., Frankfurt am Main and Bank Labouchere, London Branch.

Rights to the dividend payment in cash or stock will be made available to holders of CF-Certificates through those institutions which have been acting as custodiens of the coupon sheets for their shares at the close of business on

Holders of New York shares will be contacted by AEGON's US Transfer Agent: Citibank, N.A., 111 Wall Street, New York,

The Executive Board

The Hague, 2 June 1998 50 Mariahoeveplein



AUSTRALIAN WHEAT BOARD Notice to the holders of

DEM	01/04/1998	02/06/1998	45,000,000
DEM	22/04/1998	22/06/1998	45,000,000
DEM	01/04/1998	30/06/1998	10,000,000
DEM	06/04/1998	06/07/1998	40,000,000
DEM	09/04/1998	09/07/1998	169,000,000
DEM	18/05/1998	20/07/1998	10,000,000
DEM	19/05/1998	20/07/1998	50,000,000
GBP	20/04/1998	22/06/1998	30,000,000
GBP	07/05/1998	01/07/1998	10,000,000
GBP	18/05/1998	20/07/1998	5,000,000
GBP	07/05/1998	07/08/1998	30,000,000
NLG	08/05/1998	10/08/1998	60,000,000
USD	29/04/1998	02/06/1998	30,000,000
USD	01/05/1998	05/06/1998	77,000,000
USD	09/04/1998	09/06/1998	25,000,000
USD	08/05/1998	09/06/1998	40,000,000
USD	12/03/1998	12/06/1998	50,000,000
USD	19/03/1998	17/06/1998	20,000,000
USD	19/03/1998	17/06/1998	50,000,000
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ued by Australian Wheat Board pursuant to its US\$1,750,000,000

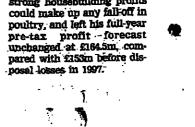
Multi-currency Commercial Paper Programme (together, the "New Notes", all of which are corrently outstanding)

NOTICE IS HEREBY GIVEN THAT, in accordance with the terms and conditions of the New Notes (the "Conditions"), Australian Wheat Board (the "Board") will substitute AWB Limited (the "Substituted Debtor" for the Board as principal debtor in respect of the New Notes, such on to be effective on and from 1st June, 1998 (the "Effective Date"). Payments in respect of the New Notes will be made in accordance with the Conditions at the specified office of the Agent to and in accordance with the Conditions.

> The First National Bank of Chicago 27 Leadenhall Street

London EC3A IAA By: The First National Bank of Chicaen

1st June, 1998



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Luxembourg

Even in a much bigger Europe, the Grand Duchy sees its diminutive stature as a boon, not a hindrance. Neil Buckley reports

Mother of reinvention

"The beauty of being small 'multilingual workforce. is that you can move quickly," says one of Luxembourg's most senior bankers. describing what has, perhaps surprisingly, become one of his country's greatest assets.

At 2,500 sq km, and little over 400,000 people, Luxembourg is certainly small. But far from being handicapped, the country has made a virtue of its size, exploiting its political and legislative fleetness-of-foot to give it a competitive advantage over its bigger neighbours and turn itself, in GDP per capita terms, into one of the world's richest countries.

Its striking economic success. plus its status as a and the world's third bigfounder members of what is gest now the European Union, has also helped it to continue to punch well above its weight in European politics.

Among its natural advantages are its position at the geographical heart of the European Union, at the crossroads of Latin and Germanic cultures, and a welleducated and traditionally

Banking sector

But its biggest achieve-

ment - and the secret of its success - has been the ability constantly to reinvent itself. And that process of reinvention is still going on.

The first step was to transform itself from tiny agrarian backwater in the 19th century into a force in iron and steel. Even today, Lux-embourg-based steelmaker Arbed, through the acquisition of the eastern German steelmaker Klöckner Stahl (now renamed Stahlwerke Bremen) and last year's 35 per cent stake in Spain's CSI (now Aceralia), is Europe's biggest maker of raw steel.

As industry declined in the 1970s, partly due to the oil price shock, Luxembourg reinvented itself as a financial centre. With almost 220 banks from 25 countries based in the Grand Duchy. and nearly 1,400 investment funds managing assets of LFr12.500bn, it is the world's 10th-largest financial centre.

happened to be particularly well-suited for broadcasting across Europe.

Luxembourg's next rein-

vention was as a media cen-

geoise de Télédiffusion.

Europe's oldest commercial

broadcaster, known to mil-

lions across the continent

for its RTL radio and televi-

sion channels, has become

Europe's biggest after its

merger with Ufa, the televi-

ambitions have been dented

somewhat, however, by the

rejection of its planned digi-

tal TV joint venture with

Following the precedent

set in 1931 when it allowed

private investors to exploit

to the birth of CLT - the

Grand Duchy allowed pri-

vate operators to use orbit-

EU competition authorities

Kirch in Germany.

The result was Société Total assets 18,373.7

• Gamenoy: Luxurationsy trace (LP) 1:1 parity with the Belgian factor . Jump 12 1994; part election due by Jan Clean-Claude Junction appointed by exand

sion arm of Germany's Bertelsmann. CLT-Ufa's Européenne des Satellites, operator of the Astra satellite network, which beams radio and TV channels - and now the internet - across the continent. SES now plans to float a sixth of its Two more steps in Luxem-

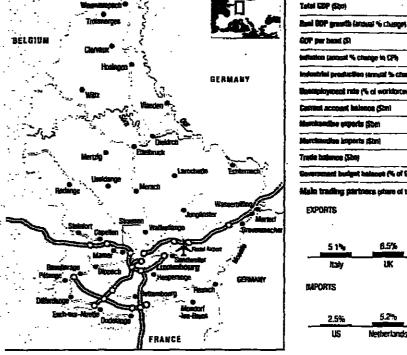
the name: Then is connects a cod

of the Cartellan Social Party and the Sociali

bourg's reinvention are the radio frequencies it had under way. One is the been allotted by internaattempt to follow the Grand Duchy's success in the investment fund market and turn it into Europe's pension fund centre. Draft legislation ing satellite positions it was on specially-created pensions allocated in the 1980s. These products, designed to appeal to clients EU-wide once the market is liberalised, could be law by the year end.

country in the EU to put in place a fully-functioning legal framework for electronic commerce, and turn Luxembourg into a centre for the world's fastest-growing industry.
"We have the banks to

ments. Europe's biggest commercial broadcaster, and a the world. satellite broadcasting platform all on our doorstep," says Lucien Thiel, general manager of the Association Bankers. "The electronic



played an important role in 3.7 per cent unemployment. all these developments by that has enjoyed 14 straight working closely with indus-try on the legal frameworks, then speedily passing them into law. But its commitcapital on the stock market. ment to the "information society" does not end with laws on electronic com-

merce. Jean-Claude Juncker. prime minister, in his annual state of the nation address last month, identified information technology as the "fourth factor of production". He announced a further LFr2.7bn investment in infrastructure, as well as a plan agreed with employ-The next is to be the first ers and unions to "confront every school pupil with the information society".

The Luxembourg P&T has an extended period. already invested some LFr13bn in infrastructure in the past five years, installing 11,000 high-speed ISDN lines - making the penetration of handle payments settle- that technology in Luxembourg among the highest in

But as Mr Juncker warned in last month's address, even Luxembourg is not immune to some of the problems of Luxembourg Banks and faced by its neighbours. Centreplece of his speech was a

The government has For a country with only bourg, the figure of Mario years of economic growth, and financial services, is takwhose companies have douto 23,700 in that time, and whose job creation figures exceeded the total number of unemployed last year, that

> may seem surprising. The problem for Luxemcommuters - making up almost a third of the entire workforce - are taking many of the new jobs that are created, leaving the Grand Duchy with the beginnings of a long-term unemployment problem. Mr Juncker's package is aimed particularly at training the young. and those without a job for

"I had to develop a strategy to create jobs so that my country doesn't come to know the same mass unemployment as our neigh- ranging tax harmonisation bours," Mr Juncker told the FT. "We must realise that the regions surrounding us...have unemployment rates up to 15 per cent. Why should Luxembourg remain

immune?"

20.7% 13 5% 51 BAPORTS France Germany

est budget balance (% of SQF

sioner for the single market ing on growing importance.

him to pilot through EU ministers his proposal for a single market in pensions. enabling Luxembourg to realise its ambitions for penbourg is that cross-border also last month proposed a minimum withholding tax on interest and dividend income of 20 per cent across

For Luxembourg, which currently does not impose such a tax on non-residents. the proposal has potentially serious implications for its financial centre. But taxation changes require a unanimous vote among EU ministers. Luxembourg says it will wield its veto unless the withholding tax plan is accompanied by broadermeasures encompassing corporate taxation, and other EU tax havens such as the Channel Islands.

"There is an important link between harmonisation of other tax matters, and a As the single currency withholding tax," says Mr from enlargement - though approaches, the issue of tax Juncker, adding that the 20

Privately, government and per cent rate, provided their other conditions were met.

bourg still has the power to veto such legislation is proof of its continued weight within the EU. But that, too, is under review. Luxembourg's own presidency of the EU last year launched the next phase of enlargement of the Union, set to take in up to six new members by about 2005.

Enlargement will undoubtedly bring calls to curtail the powers of smaller states to prevent them clubbing together and creating blocking minorities. Luxembourg has indicated it is prepared to see less unanimity and more qualified majority voting among EU ministers, but does not want to give up its right to appoint a European commissioner. That right has led to a Luxembourger currently holding one of Europe's most powerful positions - European Commission president Jacques San-

Mr Juncker sees no threat he insists the EU must tackle institutio quickly.

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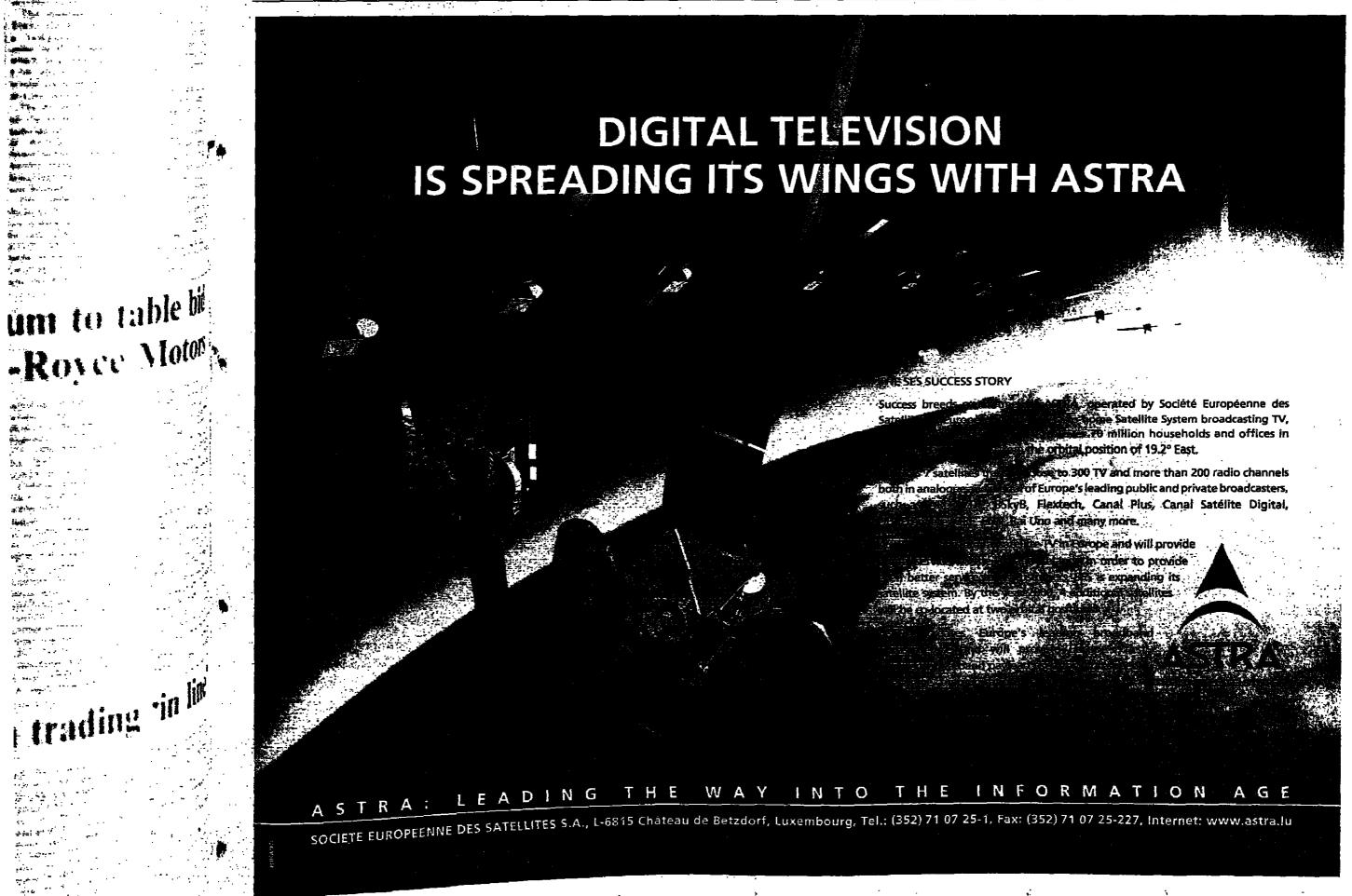
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FORTUNATELY, **SOME THINGS IN EUROPE ARE NOT EQUAL**

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2 LUXEMBOURG

PENSION AND INVESTMENT FUNDS • by Neil Buckley

Push for supremacy

Grand Duchy looks to exploit its location, and investment fund expertise •

After its success in becoming one of the European Union's leading centres of the investment fund industry, Luxembourg has a new ambition: to be Europe's nensions centre.

There are good reasons to believe it could realise its ambition. Today's "pay-asyou-go" pensions systems, where the present working generation funds pensions for those in retirements, is not equipped to cope with increasing life expectancy, and falling birth rates, as the "baby boom" generation reaches retirement age.

Without changes, the working generation could soon have to set aside up to half its income to pay for pensions for the elderly. Countries relying on such systems will inevitably have to switch partly to a system involving managed pension funds based on capitalisation, to which employees themselves contribute.

Luxembourg has twin advantages. It is located between three of the countries where pension funds are least well-developed: Gerany, France and Belgium. Add Italy to the list, and more than two-thirds of all banks in Luxembourg are subsidiaries of banks based in these countries - providing ideal "feeder" systems into Luxembourg.

Duchy is one of Europe's investment fund leaders. after, a decade ago, being the fastest country to implement the EU's Ucits (Undertaking for Collective Investment in Transferable Securities) directive which provided an EU-wide legal framework for funds. It now manages some 1,400 international funds.

"We are looking for the product for the next decade," says Edward de Burlet. vice-president of Banque de Gestion Edmond de Roths-

Country is well

placed to take

advantage of

broadcasting

advances in

MEDIA • by Samer Iskandar

Luxembourg's

legislators, more than 70

years ago, drafted one of the

most liberal broadcasting

policies of the time, they

could not have known they

were positioning the country

to become one of Europe's

leaders in the end-of-century

high technology media sec-

In the late 1920s, when

European radio frequencies

were attributed to sovereign

states, following an interna-

tional agreement in Geneva.

Luxembourg chose to grant

the rights to the private sec-

tor, rather than setting up a

This led to the creation, in

1931, of Compagnie Générale de Radiodiffusion, Europe's

first commercial broad-

caster. Fast growth in the

following years was backed

by advertising revenues, a

rare advantage at a time

when most European com-

petitors were dependent on

The audiovisual sector

was also helped by Luxem-

bourg's size and location at

the centre of the European

Union. With a population of

just over 400,000, the domes-

tic market offered no viable

outlet, forcing participants in the sector to turn to

larger neighbouring mar-

kets, notably France and

state funds.

public sector broadcaster.

uct, because they bring together all our different

Some obstacles stand in the way, however. One is the ideological gap to be bridged in countries still devoted to what Lucien Thiel, general manager of the Association of Banks and Bankers of Luxembourg, calls the "Bismarckian" tradition of a strong and munificent social security system.

Another is the lack of the cessary European Union legislation on portability and transferability of pensions that would clear the way for Luxembourg to become pensions manager for the EU.

A third is the difficulty of

creating the cross-border products themselves. They must be adaptable enough to meet the needs of clients from a variety of countries. with widely differing pensions arrangements and choice of "defined contributions" products - similar to those common in the US and UK - and "defined benefits" products, which guarantee to provide a particular level pension income, to ease the transition for countries used to the certainties of the pay-as-you-go system.

The ideological gap is something individual countries must come to terms with themselves, Mr Thiel says, as they realise that the current system cannot continue unchanged.

But on the second prob-

lem, the lack of EU legislation, Luxembourg is hopeful ministers will reach agree-Secondly, the Grand ment within the next two years on cross-border pensions laws – despite the failure of a first attempt seven years ago. Then, countries including France and Spain blocked the plan because they were not prepared to see the assets of their own companies' pension plan investments outside their own countries.

Mario Monti, European commissioner for the single market and financial services, has already published child. "And pension funds funds. He told EU finance capital as they wish when naturally keep coming here."

and two huge economies,"

says one executive in the

CGR started broadcasting

radio programmes outside

its borders from 1938.

starting with Germany, the

Netherlands, France, Britain

and Italy. Best known for its

RTL radio programmes in

French and German, the

company became Compagnie

Luxembourgeoise de Télédif-

fusion with the advent of

The latest change in own-

ership structure took place

last year, with Bertelsmann,

the German media group.

taking a 50 per cent stake.

The remaining 50 per cent of

the company, now known as CLT-Ufa, is held by the Bel-

Under its new structure,

the group holds stakes in

several high-profile radio

and TV stations in the EU.

These include Channel 5, the

fifth terrestrial TV channel

launched last year in the

UK, and M6, the French

The advent of satellites in

the 1980s broadened the

reach of Luxembourg's

In 1985, Société Euro-

péenne des Satellites was

founded. Best known for its

Astra TV satellites, it now

A supportive governme

was also largely responsible for SES's ability to become

Europe's largest satellite

The government's sup-

2R1

reaches 70m households.

"Very early on, we realised port is very important for us,

OLYMPIC

media groups even further.

bу

channel favoured

younger viewers.

gian group Audiofina.

television in the 1950s.

Heaven sent opportunity

two cultures, two languages states can apply for orbital



ministers last month that consultations on supplementary pensions had shown support for an EU law that would open up a single market for pension funds, while protecting investors' security. The pension fund market, although accounting for about 20 per cent of EU GDP. currently had no EU-wide framework, with many countries imposing a ceiling on investments abroad or in equities, he said.

When the EU law comes. Luxembourg plans to be ready - hist as it was with the Ucits directive.

A plan drawn up between the Grand Duchy's banking and investment associations and consultants last year has already been converted into a bill that could be law by the end of the year.

The designers of the Luxembourg pension product decided it was too difficult to come up with a single legal instrument that could meet all the necessary requirements. Instead, they have opted for two different legal forms, one designed to cover defined contributions pensions, the other defined ben-

• Pensions savings company with variable capital (SEPCAV) Pensions savings associa-

tion (ASSEP) The former is built on the model of US pension funds. designed to pay a one-off capital sum. Its aim is to earn income on assets and ensure an optimum yield for the beneficiaries, who can a green paper on pension then use the accumulated

positions and broadcasting

frequencies," says one SES executive. "The company

alone could not have

When BSkyB and the BBC

start broadcasting the first

digital TV programmes in

the UK this summer, few of

their viewers will be aware

that the celestial infrastruc-

ture that made this possible

is operated from SES's 18th

century castle in the Luxem-

bourg countryside. But the

UK and Ireland are only part

of the company's expansion

SES has four satellites

under construction, which

are due to be launched over

next two years.
"Satellite 1K [which should be launched before

the end of the year] will be

the most versatile of our sat-

Technological advances

will help extend the compa-

into central and eastern

SES says digital technol-

ny's footprint - or reach -

Europe, as well as increase

ogy will increase its trans-

mission capabilities expo-

nentially. "With analogue

technology, one transponder

allows us to transmit one TV

channel," a company official

says. "In digital form, we

can transmit between six

also create new markets by

allowing two-way communi-

cation between broadcasters

and their audience. The

Digital technology will

and eight channels.

its transmission capacity.

ellites," SES says.

obtained these things."

they retire. The circle of SEPCAV shareholders will be confined to the beneficiaries of the pension fund in question.

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problem tie bie

grand is that of

gension reform

The second structure is different, in that beneficiaries of the fund are not owners or shareholders, but creditors entitled to a benefit defined in advance. Remaining issues, notably

how the pension funds will be taxed and regulated, are currently being examined, and the plan's supporters hope to get agreement soon. The Grand Duchy knows

that, however quickly it can get the legislation in place, it will face competition. "We are not alone," says Mr de Burlet. "Everyone has seen the potential. The UK is also trying to develop a

structure for a plan it can distribute across Europe." But Luxembourg's fund managers are not looking solely to pension funds for growth. Hugh Russell, a director and member of the executive committee of Credit Agricole Banque Indosuez, says comparisons with the US suggest there is still considerable growth in the existing investment fund

industry. Investment funds in the EU average only 20 per cent of GDP, he says, compared with 46.3 per cent in the US. The average size of invest-ment funds, between 1987 and 1996, was \$90m in Europe - less than a quarter of the \$401m average in the US. In the US, investment funds represent 15 per cent of domestic equity market capitalisation; in Europe, 4.5 per cent.

Of total world funds assets of \$6.193hn at the end of 1996, the US had 57 per cent, or \$3,539bn - an increase in market share year-on-year while Europe had only 28 per cent, or \$1,732bn.

The conclusions, he says, are clear. "The European funds market will continue to grow in size substantially," says Mr Russell. "And the fact that Luxembourg already has the laws, the infrastructure, and the know-how means people will

point communications (such

as e-mail and telephone

In coming years, the tran-

sition from analogue to digi-

tal technology, which requires substantial invest-

ment, is likely to be the main challenge facing both

A big opportunity for CLT-

Ufa was missed last month

when EU competition regula-

tors ruled against an ambi-

tious project that many saw

as Germany's main chance

The plan involved merging

Premiere, an existing anal-

ogue pay-TV service, oper-

ated jointly by CLT-Ufa and

German media group Kirch,

with DF-1, Kirch's digital

The project also involved Deutsche Telekom, the part-

ly-privatised telecommunica-

tions operator, which was to

help develop the technology

ning to float its shares on

the Luxembourg stock

exchange. The transaction

expected in coming weeks, is

likely to value the company

Although the company

does not need the funds

immediately - net profits were up 84 per cent last year at LFr6.4bn - the flotation

aims to familiarise institu-

"The market will be pre

pared when we need to raise

funds to develop our next

tional investors with SES.

at more than \$3bn.

and run the distribution net

pay-TV service which never

SES and CLT-Ufa.

to launch digital TV

really took off.

work.

links).

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result will be a blurring of generation of satellites," it the dividing lines between OFFSHORE COMPANY SPECIALISTS

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Focus on job creation

Another potential long-term problem to be tackled is that of pension reform

With an unemployment rate of 3.7 per cent Luxembourg would seem to have little reason to worry. Yet the centrepiece of prime minister Jean-Claude Juncker's recent state of the nation address was, perhaps surprisingly, a job creation

Such a move might seem all the more surprising when other statistics about the Grand Duchy are considered. Economic growth last year was 4.8 per cent - against the EU average of 2.7 per cent - and is forecast at a similar rate this year.

Public finances are also the healthiest of any EU state, with a budget surplus of 1.7 per cent of GDP recorded last year, while most other states struggled to keep their deficit inside the Maastricht target of 3 per cent. Gross public debt was 6.7 per cent of GDP, little more than a tenth of the Maastricht maximum of

Employment creation averaged 3.3 per cent a year between 1985 and 1997, with a total increase in the number of lobs of 47.8 per cent over the period.

The number of people in employment increased by 6,152 in 1995, 7,974 in 1996, and nearly 7,000 again last year (more than the total number of people unemploved) to 209.423.

So why is a jobs package the new centre of the government's programme? The answer is that many

of the new jobs created do not go to Luxembourgers, but to so-called frontaliers, or "borderers" - cross-border commuters from neighbouring states. The number of non-resident commuters rose 8.1 per cent last year accelerating from 7.4 per cent the previous year, to about 67,000 people, or close to a third of all those employed in Luxembourg.

French, about 30 per cent Belgian, and 18 per cent German - represent almost a fifth of the total number of cross-border workers anywhere in the EU.

This poses a problem for Luxembourg: to ensure its residents get the education and training needed to enable them to compete for the jobs being created by the fast-growing, mainly tertiary-sector, economy, and avoid all the jobs going to less well-performing surrounding regions.

Otherwise, the Grand Duchy risks developing a number of long-term unemployed, or even seeing a significant increase in the jobless total. "[We must] avoid the possibility of mass unemployment, from which we are not immune," warns Mr Juncker.

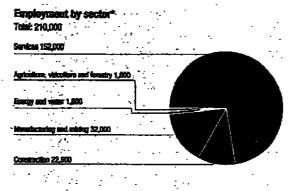
His LFr1.6bn-LFr2bn programme, to be financed largely by a LFr1 per litre increase in petrol tax, puts a heavy emphasis on education and training, and targets mainly the young and long-term unemployed. Main elements include:

 Training young people for the "information society" through a LFr100m per year programme in secondary Offering training and

employment attachments to the young unemployed "Reinsertion" of adult

unemployed into work, through attachments organised by the social partners Individual assessment of skills and job search plans Duchy is facing a demofor all the potentially long-term unemployed • Developing a "spirit of enterprise" through measures to combat the black economy, and cutting red tape and improving access to risk capital for small and

medium-sized businesses. Discussions have also started among unions and professional associations on introducing greater flexibility into working hours, cial. although their seems little support for a move to a French-style maximum 35hour week.



finance jobs.

After a year of often pain-

ful negotiations, unions have

agreed to a reduction in the

pension rate to about 72 per

cent of final salary. Unions

are still balloting their mem-

bers, however, on the thorny

subject of transitional

arrangements for those who

joined the service under the

old system, allowing them to

increase their final rate by

working for a supplementary

period, according to age and

Officials say the next wave

of reform, affecting private-

sector workers, is unlikely to

be launched until after next

year's general election. But

they add that Luxembourg

must inevitably move from

the state-administered, pay-

as-you-go, system, to a

"mixed-pillar" system

involving supplementary

pensions funded by compa-

That represents an impor-

tant ideological and psycho-

logical change for workers

long used to a generous wel-

fare state. But the ability to

nies and employees.

defend the need for the jobs sixths, or 83,33 per cent, of final salary after 35 years' bourg's small size, and the small number of unemservice (usually equivalent to about 100 per cent of averployed in real terms - only age salary over an employ-6,300 at the end of last year ee's working life). These rewards were originally put means it should theoretically be able to come close to zero in place to compensate for unemployment, as in the the generally lower level of past. For structural reasons, public-sector salaries, and ensure a sufficient number they add, larger EU states consider an unemployment of high-calibre recruits were rate of about 7 per cent to be still prepared to opt for the as low as they can get to, and equivalent to "full lucrative banking and

employment". "If we have a 3-4 per cent unemployment rate, that's the equivalent of 10-11 per cent for some other countries." says one official. Another potential long-term problem that Luxembourg is tackling now is

A generous "pay-aspension scheme. particularly for public-sector employees, with an increasing number of the labourforce made up of non-residents, means the Grand graphic pensions "time bomb" after about 2010, iust like its bigger neighbours.

The government decided to approach the problem in two stages, first the public sector and then the private sector. "There was no way the private sector could be tackled

unless we brought the public sector more closely into line," says the treasury offi-The reason is the excep-

tional generosity of pensions arrangements for Luxem- adapt has always been one bourg's 19,000 public-sector of Luxembourg's strong

Jean-Claude Juncker

Relishing life on European stage

Crowded ash-tray to the right, tall coffee decanter to the left, Jean-Claude Juncker welcomes visitors with a breezy smile.

The prime minister of

Luxembourg is running late. In one hour, he must call Chancellor Kohl of Germany, A little local difficulty in the centre-right European People's Party in which he and Mr Kohl play lead roles. Next comes his trip to Asia, via Singapore and Mongolia.

Mr Juncker plainly likes being prime minister of the relishes most is his stature on the European stage. In the three years since he became prime minister, be has nurtured his role as a go-between and mediator in the European Union, especially France and Germany.

The high-point was the Luxembourg presidency of the BU, which saw multiple agreements on the co-ordination of economic nolicy after monetary union, the candidates for eastern enlargement and a voluntary code of conduct on unfair taxation. Only a few ill-chosen words on the suitability of Turkey for membership of the Union last December. Now Mr

marred a successful summit Juncker has come down to earth. He must attend to pressing domestic concerns, starting with the European Commission's new directive for an KU-wide minimum withholding tax on income from savings and

The new proposals are the centrepiece of a package of measures that the Commission is tabling to tackle tax evasion before the launch of the euro on January 1, 1999. But they threaten to erode Luxembourg's jealously guarded status as a tax haven and premier financial centre. Is Mr

Juncker prepared to do a

"I have always said that monetary union and the single market will require creater co-ordination of tax policy, and that unfair tax competition should be stopped. But I insist on a comprehensive approach," he says. He lists four demands.

First, the withholding tax must be linked to other measures covering corporate taxation. Second the Commission's proposed 20 per cent withholding tax is "too high". Third, the directive must cover "the full territory" of the EU. including the Channel Islands. Fourth, the Brassels proposals for the exchange of information among national tax

authorities and banks is "too bureaucratic". Mr Juncker probably realises Luxembourg is fighting a losing cause if it seeks to maintain the status quo. That is why the prime minister is pressing ahead with plans to broaden his country's economic base and reduce the dependence on the withholding tax

One Big Idea is to accelerate the adjustment to the information revolution. This means a costly induction course for the country's school children, but also the development of electronic commerce. A law should be ready in the next four to eight weeks, ready to exploit interest by some 400 IT companies in

"We do not kid ourselves that we can be the sole electronic commerce centre in Europe," he says, "but as a small country we have the ability to take decisions quickly. As we say in Luxembourg: 'Schneliboot gegen Tank (the speed boat takes on the tank)". Another idea is to

mobilise the Grand Duchy as a pensions centre for the rest of Europe. Mr Juncker sounds very enthusiastic, though he has yet to study the latest Commission proposals for a new

directive liberalising the

Mr Juncker likes to portray himself as a politician who plans for tomorrow, rather than being pulled by today's events. In this respect, he is proud of his LF2bn "jobs package" which emerged after 60 hours of negotiations between the government, employers and

trade unions.

Luxembourg needs a jobs package with only 3.7 per cent unemployment - three times less than, say, the rate in France or Germany. But the prime minister insists that the rate could jump to 7 or 8 per cept if the European economy went badly wrong. Besides he chaired the EU summit in Luxembourg last November which produced new EU-wide guidelines for training and job creation. "I practice what I preach."

Some may wonder why

On one issue, he is unvielding: Banking secrecy. He bristles at suggestions that Luxembourg's image suffered last year after disclosures about money laundering through some of the Grand Duchy's 200-plus banks. Nor is he best pleased by criticism of Luxembourg's refusal along with Switzerland - to for Economic Cooperation and Development's draft code of conduct to tackle tax havens.

Luxembourg, he declares, has the toughest laws on the books to tackle money laundering. Much of the criticism stems from the fact that the authorities are willing to disclose



irregularities - in effect public. As for the OECD draft, Mr Juncker says it was skewed against Luxembourg interests. "We must defend banking secrecy at all costs," be

says. He intends to defend Luxembourg's interests in a wider EU with the same determination. He is committed to enlargemen to the former communist countries of central and castern Europe but has no obstacles to membership, particularly regarding the need to adapt to EU-wide standards and competition from the single market. In a centle criticism of Chancellor Kohl and President Chirac, he rejects any idea of mentioning notional dates for entry into the Union.

he is open-minded. The big countries - not the smaller ones - blocked a deal last summer on the streamlining of the **European Commission and** the reweighting of votes in the decision-making Council of Ministers. But he insists: the EU should first agree on where it wants to go in terms of deeper political union.

"The institutions are only an instrument of our ambitions. Once you agree on the future, the rest

Lionel Barber

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euro - estimated by the Association of Banks and

Bankers of Luxembourg

(ABBL) at some LFr8bn -

are not a major worry. Nei-

ther is the fact that the

arrival of the single cur-

rency will mean losses of

income from Luxembourg

franc-denominated bond

issues, and commission

income on foreign exchange

Euro could spark tax dilemma

The biggest threats lie in what the single currency could bring in its wake

Luxembourg views the impending arrival of the single currency calmly - but there is concern about what the euro might bring with it. transactions between Euro-

m)

O

With Luxembourg's financial sector accounting for 16 per cent of gross domestic product, 20 per cent of state budgetary receipts, and 10 what the single currency per cent of employment any could bring in its wake. threat is of concern not just to the sector, but to the state

Of all Luxembourg's waves of development, its policy of turning itself into a world-class financial centre has been the most successful. By the end of 1996, banking assets in the Grand Duchy were worth LFr19,257bn - a 4.81 per cent increase year-on-year while net profits for the year were up 17.4 per cent at Fr71bn.

pean currencies. All European banks face similar The biggest threats lie in Completion of the single market by the single cur-

rency could strengthen demands for tax harmonisation - and lead, in particular, to imposition of a uniform minimum withholding tax on interest and dividend income across the EU. The absence of such a tax for non-residents is currently one of Luxembourg's attrac-The Grand Duchy's cher-

ished banking secrecy laws could also come under

Pressure on the first issue the EU's "code of conduct" seems to be growing. Within the past two weeks, Mario Monti. EU single market and financial services commissioner, has published proposals for a 20 per cent minimum rate, putting the issue squarely on the EU agenda. Most countries impose a

withholding tax of between 10 and 40 per cent on resithan half, like Luxembourg, do not tax non-residents. Mr Monti's alternative - obliging countries that do not impose a tax on non-residents to supply details of interest and dividend income to foreign nationals' home tax authorities - is scarcely likely to be any more palat-

Officials say they could live with a tax, but only under very specific conditions. "We have always said we are ready to introduce a withholding tax if there is an overall move on [harmonising] corporate taxation, and EU tax havens." says one treasury official.

able to the Grand Duchy.

approach was enshrined in

on tax competition, championed by Luxembourg during its EU presidency last year. The Grand Duchy believes it will not be the only EU

state that will have difficulty with the withholding tax proposal, unless the overall scope of negotiations is wid-

These will be very difficult discussions," says the official. "But I don't think they will hinge entirely on our position. I think a number of countries have so far been very happy to hide behind our thin back." Even if agreement on the

principle of a withholding tax can be reached, negotiations on the rate could be heated. Several Nordic countries, which rely on withholding tax as an important source of revenue, and impose rates up to 40 per cent, will push for as high a level as possible. That would not be acceptable for many other countries, concerned that such a high level could cause an outflow of capital Such a broad-ranging to lower-tax investment cen-

accept a rate above 10 to 15
per cent, officials indicate,
but banking representatives

monisation. But the Grand
Duchy knows that another
effect of the single currency suggested such a level could be tolerated. "I think a withholding tax

is not a problem for Luxembourg, provided it is at a moderate rate," says Jacques Mahaux, a director of Crédit Agricole Indosuez Luxembourg. "Also, while interest rates remain low, you don't feel it so much."

Luxembourg's popular but, it claims, unfair - image as a tax haven is coming under scrutiny not just in the EU, but in broader forums. The Grand Duchy and Switzerland were recently the only countries to refuse to join other members of the Organisation for Economic Cooperation and Development in launching a seven-year drive to stamp out tax havens and policies distorting international fiscal competition.

Luxembourg said the plan focused too much on bank secrecy - which it accused the OECD of trying to abol-- and not enough on

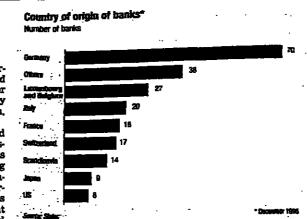
MARKETS • by David Cowan

Luxembourg would not broader issues of tax harmonisation. But the Grand could be to focus attention, again, on hanking secrecy.

It has already suffered from some high-profile investigations into allegations that its banks were being used by clients from neighbouring Belgium and Germany to avoid tax. It was also hit hard by claims that its banks were being used for money laundering by organised crime and some of the world's more unpleasant

Luxembourg has hotly denied both sets of charges. It says a new law introduced last year by the then justice minister Marc Fischbach will provide even firmer safeguards against money laundering, by broadening the definition of the crime to cover not just drugs money, but a wide variety of ill-gotten gains. The authorities can lift banking secrecy to allow investigation of even the slightest suspicion of money laundering.

Bankers add that the



much-trumpeted investigations into alleged tax evasion by German and Belgian customers show little sign of producing any result.

Lucien Thiel, general manager of the ABBL, suggests the bad publicity has had little long-term ill effect on Luxembourg's financial cen-

"Last year I was worried," he says, "but I think I overreacted. I think everybody realises there was a bit of a media circus, with not much behind it."

"Tens of thousands of files", he adds, were seized by the German tax authori-

has resulted. However, a survey by Arthur Andersen last year indicated that a majority of bankers questioned were concerned that Luxembourg's "brand image" becoming tarnished. The government takes every opportunity to stress the action it has taken to tighten EUROPI AN OVERVE

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up its laws. But the financial sector knows it still faces the challenge of proving it has not prospered because of unfair compete in a Europe of har-

WINE • by Samer Iskandar

Grape expectations

High hopes are being pinned on recent marketing efforts by producers

Next autumn's harvest will produce the 10th vintage of Domaine et Tradition, a label created by an association of seven Luxembourgbased wine makers to promote higher quality.

The venture came in response to the numerous slopes are very steep, and challenges facing the Grand Duchy's wine industry, tractors cannot operate on These include fast-changing consumer tastes and relatively high production costs. in addition to stiff competition from better-known French products.

seven wine makers was higher than countries such founded in 1988, "we were as Italy and Spain, and we years, while Riesling producor corders", savs Abi Duhr, one of the managers of the family-owned business, Domaine Madame A. Duhr. "We were afraid of what the future would bring and needed a product that could compete with French

Now, a decade later, Mr Duhr is confident most of the association's goals have been met. Annual production of Domaine et Tradition wines has more than doubled, from 45,000 bottles in the first year, to 100,000 last year. The name appears on the wine lists of Luxembourg's highest-rated restau- mant has become synony-

Belgium's top restaurants.

part of wider efforts by the keting efforts by producers. industry and the authorities to promote quality and increase recognition of Luxembourg wines outside the country. High production costs have always impeded the competitiveness of Luxembourg wines. The industry is concen-

trated on a 300 metre-wide strip of hills sloping towards this terrain. So we have to pick the grapes by hand," one wine maker explains.

And the higher costs can When the association of production costs are much

such as the Crémant de Luxlabel created in 1991 for spar-

"The effects were superb," savs Antoine Theisen, marketing and sales manager at Les Domaines de Vinsmoselle, a co-operative grouping which accounts for roughly 70 per cent of the country's total production. "Since the creation of the Appellation Contrôlée, Cré-

Domaine et Tradition is pinned on more recent mar-

the river Moselle. "The even the most sophisticated

hardly be recouped through higher retail prices. "Our

However the sector is already starting to enjoy the benefits of recent efforts. embourg appellation contrôlée, the official quality

kling wines.

High hopes are also being

This year, for example, will see another novelty, with the first ever red wine from Pinot Noir grapes. Until recently, Luxembourg produced only rosé wine from its Pinot Noir. "Rosé wine is not the most profitable," says Mr Theisen.

Red wines from the neighbouring French region of Alsace, for example, fetch nrices between 30 per cent and 45 per cent higher than similar rosé wines. Another variety that is

gaining popularity is Pinot Gris, mainly at the expense of Riesling, traditionally used for the highest quality white wines. Pinot Gris production has

and life styles. "Pinot Gris wine is taking over from Riesling. Less

habits," says Mr Duhr. He also points out that Riesling wines get better with age. "These days. people live more and more in apartments, which have little storage space. They buy wine to consume immediately, which is not good for Riesling."

Wine experts, however, are optimistic that Riesling's highly rated," Mr Duhr condecline is not irreversible. Mr Duhr believes the "con-

sumer must be re-educated." The industry is already spending heavily on marketing, including on an annual "Riesling Festival".

It has found an unlikely ally in the country's reputedly harsh climate.

Last year was particularly bad. Mr Theisen says the total harvest was less than half the average annual production over the previous decade, "But the 1997 vintage is of excellent quality. Its alcohol concentration is also higher than usual." In the long run, however,

conquering new markets remains the best method for raising profits. Although Vinsmoselle already exports roughly 50 per cent of its production, 80

per cent of this goes to Belgium, and the remaining 20 risen for eight consecutive per cent is divided between France, Germany and the clearing mechanism. already hearing about the do not yet have a reputation tion fell proportionately. Mr Netherlands. "We are now coming of Europe and the that justifies high selling Duhr says Riesling has been looking at Scandinavia,"

Mr Duhr believes the UK market should be relatively easy to penetrate. "German wines, which are similar to better with today's eating ours, are already well established there." he says. The Mediterranean coast.

he says, is another possibility: "Luxembourg wines can be drunk cold, so they are pleasant in hot weather." France, the EU's largest wine market, is also tempt-

ing, but could prove more llenging. "French wines are so cedes. "the idea of competing

with them is scary.

central bank. Pierre Jaans, director-gen-

Drive is on to

for the coming of

European monetary union

> Luxembourg is busily updating its infrastructure to ensure its financial market can cope with the new demands of the single European market and currency. A key component of finan-

cial markets today is the need for an efficient machine to run them, and to reduce risk in the market, particularly in the light of various demands emanating from the European Union and the Bank for International Settlements (BIS). What this requires is the harmonisa- and Cedel Bank are also tion of the central bank, the

means the institut Monétaire based European Monetary and Amsterdam exchanges, political feelings, since the intembourteois. year-old body that has so far fulfilled the function of central bank, the Luxembourg Bourse and Cedel Bank.

The IML is currently converting itself from being the regulator of the Luxembourg financial centre into being Luxembourg's first central bank - which came into operation on June 1 - as required by the 1991 Maastricht Treaty. This also entails developing the kind of infrastructure that surrounds the operation of a

Single-minded objectives ation, retired last month, entailed coming to us. and in Luxembourg this and one decision still to be Uniquely in Europe, we wear means the use of Cedel prepare the sector made is who will head the two hats now. As Luxclear

> sury, and Jean Guill, a longtime IML director. In the meantime, the infrastructure has largely been completed, with the creation of Luxclear as the domestic

> depository. announced designating the international securities domestic depository for Luxmonetary policy operations and for the future integration of the European central banks through the TARGET payments system. The IML

As André Lussi, Cedel Bank's chief executive, comments: "We can only be successful in an environment that is successful. Within the European Union framework, Luxembourg needs a central bank, and that is what the IML is in the process of becoming. To be a central bank the IML needs a central securities depository, in order to be on the same footing as other central banks." Mr Lussi adds: "The IML had two choices, to create a

new mechanism to do this, or to work with what was

new bank, out of the two we are the domestic deposimain candidates, Yves tory, as Cedel Bank we are Mersch, director of the trea- an international depository. We are the only infrastructure within Europe to play this dual role."

The Luxembourg Bourse has also sought to position itself as an efficient market capable of a new role within Last month, the IML Europe, and in handling innovative products essential to Luxembourg's future depository Cedel Bank as the survival as a financial centre. In this last respect, Luxembourg, both for current embourg has been steadily attracting asset-backed securities, particularly creditcard and mortgage issues.

In terms of its efficiency and role, the bourse has been completely automated, working together to develop and is has sought to carve a huge communications netstock exchange and the a system for cross-border use out a position within Europe of collateral, according to through a memorandum of national exchanges, then For Luxembourg, that rules set by the Frankfurt- agreement with the Brussels you can forget about the tant role in the Federation of are." European Stock Exchanges. Next week also sees the bourse play host to an annual meeting of senior

stock exchange officials. By next Spring the bourse expects the three Benelux exchanges to be linked, and operating in an environment where remote members can gain access to all three markets through their own local gateway. At present, the agreement covers market information and price dissemination only.

Each exchange will retain eral of the IML since its cre- already in place, and that its own settlement process.

Bank. Commenting on the IML link-up with Cedel Bank, Remy Kremer, chairman of the bourse says: "It is very valuable for us that the IML has now chosen to subcontract the task of common depository clearer to Cedel Bank."

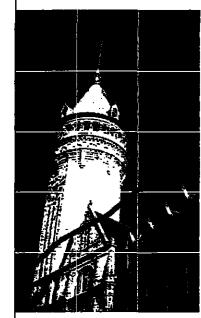
Kremer believes that the proposed Benelux link will provide a model for Europe to integrate all the European exchanges, hitherto a proposal that has fallen down under names such as "Euroquote" and "Eurolist". Kremer observes: "I do not see the necessity of European exchanges to link, I would rather see them go along the lines of this Benelux pattern. In the long rup we could see work built up between the

Last December saw the launch of the On-Demand Luxembourg Bourse, as an enhancement of its elec tronic trading system, SAM. The two developments together are the fruit of strategic measures taken by the board in 1994.

For the past two years the exchange has operated in a fully electronic and decentralised manner, resulting in increased trading volumes. rising from a total LFr34.2bn in 1995 to just over LFr300bn

BANG FEEL .

BCEE Highlights 1997



SIGNIFICANT PROGRESSION OF ACTIVITIES AND FINANCIAL RESULTS Key figures (in millions of francs) 1995 1996 Variation in % 97/96 878,229 1,016,051 + 15.7 % 27,520 790,717 479.576 553,312 18,700 690,407 + 24.8% evidenced by certificates 209,139 205,593 225,501 + 9.7% 6,108 Loans and advances to customer Basic own funds (tier 1 capital) 22,609 24,606 26,779 + 6.8% 725 Net bank margii 297 10,508 10,951 9,753 + 4.2% + 8.7% 58 1.774 1.979 2.152 Staff (in number of contracts) as at 31 december 1.742 1,763 1.786 + 1.3% Staff Inumberl as at 31 decemb 1,658 1.659.5 + 0.5% 1,652

Main developments in 1997

- Significant growth of the balance sheet total (+15.7%), increase of the cosh-flow (+22.7%) and of net profit (+8.7%) Increase of 5.4 billion francs (+3.6%) in total outstanding loans and credits to the national econom
- Increase in exposure of housing loans (+4.1%)
 Rapid progression of uci activities, in particular BCEE's in-house sicovs (+51.9%) and launch of the LUX-TOP 50 sicov
- Launch of treasury bills as well as savings accounts in euro
- Consolidation of the number one ranking of the branch network in the country, combining the advantages of local financial advisors with the convenience of the electronic banking system Adoption of the strategic programme Spuerkeess 2002 preparing the bank for the challenges represented by the euro and the rapid changes in the banking industry

Exchange Rate on 31,12 1997. 1 USD = 36,92 LUF



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PRIVATE BANKING

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Eastern crises dent holiday mood

EUROPEAN OVERVIEW By Phillip Coggan, Markets Editor

European trading week was 2,811.91, while the broader assured because many mar-Denmark, France, Germany, Ireland, Luxembourg, the Netherlands, Norway, Sweden and Switzerland – were

closed for Whit Monday. did manage to open were next year, slipped 2.55 to order-driven trading system, depressed by events in Asia, where the Hong Kong and Tokyo markets both lost

Eurotop 300 Eurobioc

Street, at least, rebounded after an early drop. The FTSE Eurotop 100 FTSE Eurotop 300 dropped

1.227.43. The FTSE Ebloc 100 index. But those markets which the single currency area

> European government bonds received a lift from "flight to quality" buying, and from the global deflation

to collapse last year.

A quiet start to the index fell 4.66 points to sectoral movements were 0.10 to Ecu 2.55. inevitably dominated by UK companies, given that Lonkets - Austria, Belgium, 2.48 or 0.2 per cent to don was by far the largest and American Home Prod-

> tries slated to become part of performer, but the reason probably lay in the UK's new where some rogue prices prompted a sharp jump in

> > FTSE Actuaries Share Indices

Ecu 20.72.

RMC, which rose Ecu 3.70 to

the RTS index down more story, which has been inter- in the healthcare sector, than 10 per cent. But Wall mittently popular with Europe's worst, was investors since Asia started prompted by stock in Smith & Nephew going ex-On the equity markets, dividend and dropping Ecu

The announcement of the market open. ucts in the US had remark-The building materials sec-ably little effect on the pharthe constituents of which tor gained 1.9 per cent on the maceutical sector, which come solely from those coundary, making it Europe's best was virtually unchanged on

While Zeneca gained Ecu 0.90 to Ecu 37.67 on hopes for reconstruction, SmithKline merger partner with American Home Products, fell Ecu And the 1.5 per cent drop

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"How will EMU influence the choice of portfolio performance benchmarks?"

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By Edward Luce in London and Farhan Bokhari in Islamabad

Standard & Poor's yesterday added to Pakistan's woes with its decision to slash the country's sovereign credit rating by two notches to B

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The move, which puts Pakistan on a level with the least creditworthy countries in the world, follows international condemnation of the country's decision to con-

The credit rating agency said Pakistan's access to foreign exchange credit would be severely hampered by the US-led sanctions that will be imposed as a result of the

More than 80 per cent of the country's \$30bn external debt finance is from either bilateral or multilateral lenders. Most of this, including market hears the self-reli-\$2.5bn in planned official disbursements this year, would be affected by the sanctions. said the agency.

In addition, the release of the next tranche of the freezing foreign currency \$1.6bn in International Monetary Fund assistance would be either delayed or can- Ali Jamil, senior analyst at

curb official development out until now in the hope spending, capital goods that such extreme measures imports and investment could be avoided." activity," said S&P.

short-term foreign currency rating from B to C, said its downgrade. It said Pakistan had exacerbated the situa-

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

4.750 99.5400 7.250 113.7000

10 YEAR BENCHMARK SPREADS

III LATON AMERICA Argentine 09/27 Brazil 05/27 Mexico 05/28

07/00 07/00 10/08 09/07

9080S 03/23 04/14 12/19 03/30

ident and non-resident foreign currency deposits last week. This would "discour-

age future capital flows and may provoke capital flight". Pakistan's external vulner ability is exacerbated by its low international foreign exchange reserves which, at about \$2bn, were equivalent to just 20 per cent of the amount of external debt falling due this year.

S&P predicted its budget duct six nuclear tests last deficit would exceed 5 per cent of GDP in 1998 for the sixth consecutive year, while economic growth would slow Ishfaque Khan, chief econ-

omist at Pakistan's finance ministry in Islamabad, yesterday sought to play down growing concern about the country's economic outlook.

"There is no reason to panic," he said, "When the ance strategy [a new ecoplans to unveil this week], things will stabilise."

Analysts, however, said mined foreign confidence. Karachi's Jehangir Siddiqui contingency brokerage, said: "The meaarrangements unlikely to sure on the foreign currency bridge the resulting gap, accounts has frightened a lot Pakistan will be forced to of people who were holding

But Farrukh Khan, chief The agency, which also executive of BMA Capital, downgraded Pakistan's another brokerage, said Mr Sharif could stem the slide in confidence if the ecosovereign rating was on nomic plan included meacredit watch for further sures to cut losses in the public sector and incentives for the equity market.

4.88 -0.07 -0.28 -0.33 -1.02 5.27 -0.06 -0.27 -0.43 -2.21

-0.02 -0.07

5.56 -0.01 -0.08 -0.02 5.61 -0.03 -0.11 -0.11 5.66 -0.01 -0.07 -0.07 5.83 -0.03 -0.12 -0.15

S&P slashes | Gilts reach all-time high

GOVERNMENT BONDS By Jeremy Grant in London and John Labate in New York

Prices powered ahead at the start of the week as Asian stock markets withered, the dollar nudged seven-year highs against the yen, and investors scurried for safe

In the UK, gilts reached all-time highs as the fall-out from Asia continued to rattle markets, with the 10-year benchmark issue rising 0.83 basis points on the cash market while the yield fell to 5.64 per cent, a 30-year low. Records were also broken in Japan, where government bond yields posted another

Holidays across much of continental Europe failed to cool government bond investors, who were encouraged by the continuing absence of inflationary concerns in the US and Europe, and the perceived deflationary effects of the rolling financial crisis in

than 10 per cent as unfulfilled expectations of emergency financial support from abroad for the country's stricken markets deepened

ing market mayhem. There bond]," said Neil Parker.

about emerging markets that's making people nervy about being involved in any of them," said Kit Juckes, head of bond and currency strategy at NatWest Capital

However, with bond yields at their lowest for some time, many economists suggested the rally could encounter resistance this

"We're coming to a trough In Russia, shares fell more in yields. I don't think we can move much lower than we are at the moment. You have to draw a line in the sand. Much below 5 per cent and I would not be a big buyer of the [German] bund "There's been more emerg- or OAT [French government some of the steam out of the morning rally. Bond investors will have a

employment report is expec-

ers' figures are consistent with the idea that manufacturing is slowing and that Asia has played a part. But the bigger picture is that domestic demand is still firm and economic conditions are consistent with the labour market being tight - and that's the principal focus of the Federal Reserve," said Mr Parker.

In UK GILTS, the Septem ber future settled 0.32 basis points higher at 110.18, off a 110.34 high. The spread over German bunds narrowed 2 basis points to 90 points from Friday's level.

The September contract yesterday became the benchmark contract, but volume was light, with 60,000 con-

The Council of the Euro-

came into the market, taking

series of new economic data to sift through this week. Today, figures will be released on new home sales and on Friday a new

"The purchasing manag-

pean Central Bank is expected to hold its inaugural chasing Management said its meeting today but is not scheduled to discuss interest

NEWS DIGEST

EMERGING MARKETS

Volatile conditions put new issuance on hold

Emerging market new issues were on hold yesterday, in volatile and shallow market conditions. "Thailand has post poned its bond," one dealer said. The country had planned to isunch a dollar bond of up to \$2bn, with a five to 10-year maturity, but Tarrin Nimmanahaeminda, finance minister, warned that Asia's deepening financial crisis could delay the deal. Goldman Sachs was tipped as lead manager. "Until the Russian situation is resolved, we are unlikely to see anything, clients are just not buying at the moment," said one trader. South Africa, meanwhile, kicked off a roadshow for a forth-coming bond. Presentations this week will start in Milan and end in London on Friday. Bankers said it was unlikely the

country would be able to launch a bond in the short term unless it paid a significant premium. "South Africa would struggle to get anything done in the next month, although if it's cheap enough it would sell," a syndicate official seid. South Africa plans to issue roughly E500m of paper with a seven-year to 10-year maturity. J.P. Morgan and CSFB will be

ioint lead-managers. Jamaica is also expected to launch a dollar bond this week. It is planning to issue \$250m of securities with a maturity of between seven and 10 years. Citibank is lead manager. ion Sturza, Moldova's deputy prime minister, said yesterday the former Soviet republic had cancelled a planned issue. He said market conditions made the deal too expensive.

In Romania, Daniel Daianu, the country's finance minister, said his ministry was planning to raise about \$200m in fiveyear or seven-year bonds. "The timing of the issue will depend on conditions in the international capital markets," he aid. He added that the issue might be launched next month "if spreads are convenient". Reuters

WIDENING YIELD SPREADS

Latin American plans disrupted

The widening of yield spreads on emerging market paper prompted by recent litters over Russian and Asian economic woes will disrupt Latin American governments' financing plans, the Inter-American Development Bank said yesterday.

Ricardo Hausmann, IDB chief economist, told a conference in London on Latin American markets he hoped a 70 basis point widening in yield spreads over US Treasuries seen in the past two weeks would narrow again if markets recovered. "It has become a little expensive in the past few weeks. But once we get over these hiccups we'll get back to the situation in the first quarter. At those spreads the issue of finance will not be a problem," he said.

Mr Hausmann added that one encouraging sign was that orior to market turmoil in Asia, the market had allowed some atin American countries to lengthen the maturities on their debt - notably Argentina. However, he warned that governments needed to adopt stricter debt management practices. including injecting more political accountability into the pro-

Japan's largest telecoms company, is preparissue in a move that highamong Japanese corporations to look to the capital

markets for funds. NTT said yesterday it was preparing the bond issue as part of efforts to raise funds amounting to about Y400bn

BOND FUTURES AND OPTIONS

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LOW

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High 122-11 122-03 121-27

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It will use part of the proceeds for investments, but the main purpose of the issue is to roll over outstandsaid it already had access to lights the growing trend sufficient internal funds to cover capital spending. It denied the bond issue

one of the larger domestic issues this year, had been triggered by a credit squeeze As a result of new, tighter

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quacy standards, Japan's banks have been cutting interest among Japanese their asset bases. As a result, lending by Japanese banks ing corporate bonds. NTT fell 1.9 per cent, the largest drop this decade. This year, Mitsubishi

treasury economist at Royal

Fresh evidence that the US

conomy was slowing helped

send US TREASURY prices

higher in early afternoon

The 30-year bond, the

benchmark for long-term

interest rates, climbed % to

104E, sending the yield down

in the shorter-term sector.

the two-year note was 🛓

higher at 992, yielding 5.517

per cent, while the 10-year

note rose # to 100 %, yielding

National Association of Pur-

index had fallen to 51.4 in

May from 52.9 in April.

Bank of Scotland.

to 5.776 per cent.

5.534 per cent.

Heavy Industries issued Y100hn in straight bonds for the first time in six years. saying it could not borrow sufficient funds from banks. Vehicle maker Toyota also floated a Y200bn issue - the international capital ade- largest such deal in Japan.

104.00

US CORPORATE BONDS

- INTESTRALS

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US INTEREST RATES

companies, the value of straight corporate bond issues reached a record Y8,700bn in fiscal 1997, a 54 per cent increase over 1996. The trend is expected to continue as the ageing of the Japanese population and the need for more efficient allocation of capital to maintain competitiveness spur gov-

INTERNATIONAL BONDS



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imadeemakies (4)	261.35	0.87	259.10	1.20	7.20	lared.†	5.74	5.79	7.44						•
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MARKETS REPORT

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By Simon Kuper

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Yen drops on fear of Asian recession

dollar, which struck a new Another day, another fall in 12-year low as the gold price the yea. The currency yesterday dropped to within average and Japanese bonds sight of Y140 against the dolboth dropped too, the latter lar, hit by last week's bad hitting another new record economic data from Japan low. Jonathan Chapman, and surprisingly gloomy regional head of foreign growth figures for the first exchange at Standard Charquarter yesterday from Hong tered in London, said there was a "complete lack of The recent nuclear tests in investor funds going into Pakistan and India did not Asia at the moment. "The help the yen, and nor did the demonstrations against the

Indonesia situation is undermining everything," be said. new Indonesian president, But he added that Thai-B.J. Habibie. Also, the land and Singapore, in par-But he added that Thaiticular, were pleased with the latest falls in their curcentral bank for keeping rencies. The "strong dollar" policy was being questioned in Singapore, as its currency

economy starts to contract. Market rates throughout Asia have jumped again over POUND IN NEW YORK the past week. It looks as -- Prev. close though much of the region is 1,6395 1.6372 Most of the continent's currencies dropped yester-

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day, notably the Malaysian was no longer very competi-ringgit, Thai baht, Singapore tive with those of its neighdollar and the Australian bours. Data yesterday showed Singaporean exports 12-year low as the gold price down 6 per cent in the year fell again. The Nikkei stock to May. The Singapore dollar fell 2.8 cents against the US dollar to S\$1.69.6, while the Thai baht fell Btl.7 to Bt419

against the dollar. The yen dropped YI against the dollar to close in London at Y139.6. It fell Y0.71 against the D-Mark to a new five-and-a-half year low at Y78.43. As if the Asian news were

not bad enough, the Russian crisis is hanging over all emerging markets. Yesterday talk of payment problems at a Russian futures exchange dragged Moscow stocks down 10 per cent. The rouble, pegged to the dollar, dropped only marginally. In earlier trading President Bill Clinton's vote of support for Russia had helped the D-Mark, but the subsequent bad news brought the German currency back down

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somewhat. The D-Mark ended 0.3 pfgs up against the dollar at DM1.780.

■ It is tempting to call Y140 a big barrier for the dollar against the yen, except that the dollar has recently been taking barriers as if they did not exist. The market still believes that Japan might intervene to support the yen - Tokyo officials threaten to

do so almost daily - but few dollar. That too would limit traders now believe that intervention is either immittion. nent or likely to be very significant. The Tokyo analysts believes that the yen will fall at S&P's MMS say Japan is forever. Mr Kuroiwa says not wedded to defending Y140, although it is worried at the speed of the ven's fall. reassess. The main resis-Norio Kuroiwa, treasurer

at Bank Tokyo-Mitsubishi in London, says the Japanese authorities have decided that intervention would be of little use now, since the market is hell-bent on "selling Japan". Paul Chertkow, the bank's global head of foreign exchange research, notes that the market. including Tokyo-Mitsubishi, is only moderately long the

OTHER CURRENCIES 33.3130 - 213.890 - 3000.00 - 0.3065 - 2.8730 - 3.5240 - 6.1850 Crack Rp 54.4514 - 54.523 31.2590 - Hengary 350 156 - 350.430 213.940 - Isan 4872.80 - 450 10 3000.00 - Kamata 0.5015 - 0.5019 0.3054 - Petu 46573 - 47048 0.5760 - 72760 - Potard 5.7965 - 5.7769 0.5056 - 10.1148 - 10.1266 6.1800 - U.A.E. 6.0711 - 6.0151 3.6727 -

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the effect of any interven-

that after taking Y140, the market will stand back and tance to the dollar at Y140 could come from investors defending knock-out options.

■ The pound rallied ahead of the meeting of the Bank of England's monetary policy committee that starts tomorstrategist at Parihas Capital Markets in New York, said the market had sold off the pound slightly too strongly in April and May, given that there was still a chance that the Bank might raise rates again. However, like the rest of the market, Mr Lynch expects no monetary tightening this week. He said that sterling's strength, by curb-ing inflation, in itself made a rate rise less likely.

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6.00 4.60 4.50 330 675 548 336 2.50 6.50 500 2.75 1.00 5.00 M S LISOR REA Loadon tobrhank Fishing US Poller CDs ECII Linked Ds SDR Linked Ds 52 5 48 5²4 5.52 EURO CURRENCY INTEREST RATES Belgian Franc Questi Arme German Mont Dutch Guider Franct Franc Portuguese Esc. Sparest Preseta Starting Sents Franc Carraction Dollar 185 Aulter talan Ura E THREE MONTH PROOF FUTURES (MATEPRIOR MORE) Albertal rate Sett price Change LOW Sett price Change Est. vol. Open Int. Low 96.425 96.280 96.075 95.955 III ONE MONTH EUROMARK PUTURES (LETE! DAGS) points of 100% Sett price Change 96.515 +0.025 +0.025 THREE MONTH EUROLIKA RUTURES (LIFTE)* L1000m points of 100% 94,970 95,680 96,020 95,940 -0.050 -0.030 +0.030 -0.040 94.940 95 670 96 000 95 930 95,020 Month Burd Swass Franc Futures (LFFE) Sfriez points of 100% Sett pince Chasgo High +0.040 98.400 +0.080 98.330 +0.100 98.130 +0.090 98.040 98.330 98.200 97.990 97.900 95 390 98 310 IN THREE MONTH EUROYEN PUTWIES (LIFFE) Y100m points of 100% Sett price Change High LOW Open int.

WORLD INTEREST RATES

MONEY RATES

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EXCHANGE CROSS RATES DKr Ħ 4778 5.485 2587 2.959 2299 3.362 985.4 1.127 2486 2.843 100 0.114 874.2 1 2332 2.668 962.1 1.100 1160 1.327 2243 2.565 1187 1.358 2872 3.285 1205 1.978 1754 2.007 1256 1.437 1942 2.222 1.863 3.965 0.901 2.147 1.023 2.439 0.343 0.818 0.035 0.003 0.304 0.726 0.812 1.935 0.395 0.788 0.404 0.963 0.781 1.862 0.781 1.862 0.404 0.963 1.413 0.965 1 2.384 0.420 1 0.611 1.456 0.437 1.043 0.637 1.043 16.26 8.802 10 3.353 8.457 0.340 2.975 7.935 3.274 3.948 7.633 4.040 9.773 4.100 5.969 4.275 8.609 21.30 11.53 13.10 4.363 11.08 3.897 10.40 4.289 5.172 10 5.293 12.80 5.372 7.821 5.801 8,859 4.024 2.179 2.475 0.830 2.094 0.736 1.964 0.810 0.977 1.889 1 2.419 1.015 1.075 1.058 20,49 11,09 12,60 4,226 10,86 10,86 10,429 3,749 10 4,125 4,975 9,619 5,091 12,32 5,157 7,523 5,338 8,329 496.6 268.9 305.5 102.4 258.4 10.39 90.87 242.4 100 120.6 233.2 123.4 298.5 125.2 182.4 130.8 201.9 411.8 222.9 253.3 84.93 214.2 8.619 75.35 201.0 82.92 100 193.3 102.3 207.5 103.9 151.2 108.3 167.4 2.723 1.475 1.675 0.562 1.476 0.957 0.486 1.329 0.548 0.861 1.279 0.577 1.837 1 0.716 1.107 380.3 205.9 233.9 78.43 197.8 7.959 69.58 185.6 76.57 82.35 178.5 94.49 228.6 100 154.6 18.47 10 11.36 3.809 9.809 0.387 3.390 3.719 4.485 6.672 4.590 11.10 4.855 4.857 2.093 18.30 48.81 20.14 24.29 46.95 24.85 60.12 25.22 36.72 26.30 40.86 III D-MARK PETERSS (AMO DM 125,000 per DM High Latest 0.7236 0.7315 0.7378 116,612 6,745 357 0.5604 0.5634 0.5606 0.5640 0.5670 1,6314 1,6248 1,6230 1.6366 1.6286 1.6230 +0.0064 +0.0052 +0.0064 1.6380 1.6306 1.6240 50,462 2,977 185 20,830 3,564 66,088 6,994 59 0.6782 0.6847 0.6910 0.6743 0.6802 — +0.0016 +0.0024 +0.0022 0.6770 1.6226 1.6236 0.6845 0.6910 EMS EUROPEAN CURRENCY UNIT RATES LONDON MONEY RATES 338,566 8,780948 1939,32 7,49203 167,107 201,495 5,97800 8,59858 1,96718 40,5797 13,8423 2,21897 +0.986 +0.00006 -0.23 -0.00447 -0.075 -0.088 -0.00261 -0.00063 -0.0174 -0.0054 -0.00108 357,000 0,796244 1957,51 7,54257 168,220 202,882 6,01125 6,63186 1,97738 40,7844 13,9119 2,22798 interlannik Sterila Sterilag (2):s Intersary Billin Bunk Billin Local authority d Discount Market 746 - 7 Up to 1 1-3 month month 9-12 paonabs 9.5 6.25 6.25 Cents of Tay, clop. (£700,000) 4 6.5 6.25 6.25 6.25 Cents of Tay, clop. (£700,000) is opc. Deposits sufficiency for casts 20. Ans. Booler rate of discount on May 28. 7.0553pc. Erobb fleat rate Stg., Expent Finance: Make up day May 29. Ans. Booler rate of discount on May 29. 7.0553pc. Erobb fleat rate Stg., Expent Finance: Make up day May 29. Ans. Booler rate of discount on May 29. 7.0553pc. Erobb fleat at Stg., Expent Finance: Make up day May 29. 1891 in May 28. (1991, Schoroto M & V 7 477pc. Finance) House Reper Finan Stg. Ison Last 1, 1998. THREE MONTH STEELING FUTURES (LFFF) \$500,000 points of 100% Low

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92.530 92.670 92.660 93.070 93.270

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PUTS Sep

0.270

Jan 0.130

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"Organizing Committee for the Olympic Games Athens 2004 S.A."

Invitation for Submissions of Expressions of Interest FOR THE POSITION OF INTERNATIONAL FINANCIAL ADVISER for Projects' Concession Contracts for the Olympic Games of the year 2004

the Olympic Games of the year 2004

The "Organizing Committee for the Olympic Games - Athens 2004 S.A.", which was established in accordance with Law 2598/24-3-1998/Official Gazette 66 and whose object is to organise the Olympic Games of the year 2004 in Athens, insends of the year 2004 in Athens, insends of the year at the construction of major Olympic projects for which the Committee is responsible. The concessionaire will undersake the construction and financing of such projects and, once the Olympic Games have been completed they will operate the facilities for the repayment of the invessed capital.

Within this framework, the "Organizing Committee for the Olympic Games - Athens 2004 S.A." intends to his earn experienced Financial Advisor of international repute, who will support the Committee in the process of designing, tendering and selectioning of the most appropriate Concensionations and investors who in turn will be invited, as companies of the private sector, to submit their offers for the conclusion of concession contracts for special technical works for the Olympic Games of the year 2004.

The "Organizing Committee for the Olympic Games - Athens 2004 S.A." requests

Cames of the year 2004.

The "Organizing Committee for the Olympic Games - Athens 2004 S.A." requests the Expression of Interest by International Financial Institutions that have international experience, competencies in financial montars, a wide recognition and significant activity in for mobilisation of hands in related projects and finally in preparing and completing the procedures for the conclusion of consession contracts. Inserested parties are invited to submit their Expression of Interest and a description of their activities and relevant experience to the "Organizing Committee for the Olympic Games - Athens 2004 S.A.". The short-listed candidates will be arrived to submit detailed offers. The final selection criterion will be the accoratically most advantageous offer, taking into consideration the methodology, the personnel, the

The procedure for the selection of the ADVISER will be in accordance with Directive 92/50/EC (Restricted Procedure). The Contract will be signed by the "Organizing Committee for the Olympic Games - Athens 2004 S.A.". Interested parties may obtain the Tender Documents from the "Organizing Committee for the Olympic Games - Athens 2014 S.A." at Zappio Megaro, Athens, Tel.: (+30 1)-2004, 1-3240004, Fax: (+30 1)-3232014.

The Expressions of Interest must be submitted to the "Organizing Committee for the Olympic Games - Athens 2004 S.A." at: Zarpio Megano, Athens, Tel.: (+30 1) -2004, 1

To: The Holders of Convertible Currulative Preference Shares

Redemption of the Convertible Cumulative Preference Shares of US\$800 each ("Preference Shares")

The Board of Dairy Farm International Holdings Limited ("Dairy Farm") hereby gives notice that all outstanding Preference Shares are to be redeemed on 2nd July 1998 the "Redemption Date") at the Redemption Price.

The Redemption Price is US\$1,050 per Preference Share. In addition approximately US\$9.56 per Preference Share will be payable by way of dividend in respect of the period from 11th May 1998 to 2nd July 1998, both days inclusive.

All Preference Shareholders are required to deliver the certificate(s) relating to their relevant Preference Shares to the UK Transfer Agent, IRG ptc, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU, England on or before 2nd July 1998. Upon receipt of such certificate(s), payment will be made by way of US dollar cheque for the Redemption Price and the accrued dividend by post to the current registered address of the Preference Shareholder.

Further details of the redemption and payment procedures will be notified directly to Preference Shareholders. No action is required by the holders of Ordinary Shares.

By order of the Board C H Wilken Secretary Dated 2nd June 1998

Jardine House 33-35 Reid Street

0.010

BRADFORD &BINGLEY

£15,000,000 Series 17 Floating rate notes due May 2000

Notice is hereby given that the notes will bear interest at 7.565% per annum from 29 May 1998 to 28 August 1998. Interest paya on 28 August 1998 will amount to \$1,886.07 per \$100,000 note. Agent: Morgan Guaranty **JPMorgan**

WOOLWICH

\$40,000,000 Series 47 Floating rate notes due May 2000

Notice is hereby given that the notes will bear interest at 7.56% per annum from 29 May 1998 to 28 August 1998. Interest payable on 28 August 1998 will amount to £1,884.82 per £100,000 note. Agent: Morgan Guaranty Trust Company

JPMorgan

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Please contact

Melanie Miles on

Tel: +44 0171 873 3349

Fax: +44 0171 873 3064

Crédit Local de France USD 150,000,000

Collared Floating Rate Notes due 2002

in accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from June 2, 1998 to December 2, 1998 the Notes will carry an Interest Rate of 5.5% per annum.

The Coupon Amount payable on the relevant Interest Payment Date, December 2, 1998 will be USD 27.96 per USD 1,000 denomination of Note, USD 279.58 per

of Note and USD 2,795.83 per USD 100,000 denom-

Krodietbank

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please telephone: Toby Finden-Crofts on +44 171 873 4027 Zambia's two-year struggle

to revitalise its ailing copper

industry, on which its economy heavily depends, is in

disarray again following the

government's rejection of a

consortium and the conse-

quent withdrawal of two of

Noranda, the Canadian

natural resources group, and Phelps Dodge, the US copper

producer, quit the consor-

tium, leaving it short of key

known for its oil and

Anatural gas deposits,

tred on its diamond poten-

tial. The first reports of dia-

came in 1958, but prospec-

tors paid scant attention

until a key 1991 discovery at

Lac de Gras, about 500 miles

away in the Northwest Terri-

tories. Now, some 30 compa-

nies are scouring Alberta in

diamond potential began in

earnest about 18 months ago

when geologists at Alberta

Energy, an oil company,

noted that aeromagnetic sur-

veys revealed anomalies

later confirmed to be kim-

berlite pipes - carrot-shaped

formations in which dia-

Alberta Energy joined the

Canadian subsidiary of Aus-

tralia's Ashton Mining group

and another partner to pur-

sue exploration activities.

The partnership has mineral

rights to 28m acres and

COMMODITIES PRICES

LONDON METAL EXCHANGE (Prices from Amajoamsted Metal Tradian) in alumanoumi. 99,7 purity (\$ per idnoc

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1335.5-36.5

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545.5-6.5 550-1

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BASE METALS

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Clase Provious

R ZNC, sp

Kerb close Open int. Total daily turnover

recently announced that it

monds can be found.

Pursuit of the province's

hopes of a similar find.

monds found in Alberta deposits.

\$1.1bn offer from the Kafue for new partners.

nearby project operated by Aber Resources and Rio Tinto, due to enter several targets and expect to full production in 2000, would lift Canadian production to about 10 per cent of exploring in North America world supply. David James, for many years and is analyst at Canaccord Capital, said more than 200 kimhad discovered 23 kimberlite ration in several Canadian berlite pipes have been iden- Alberta. The say its kimber- resist the lure of diamonds. I month's first notice day. Precious Metals continued **GRAINS AND OIL SEEDS**

MINEAT LIFFE (180 tonnes; £ per tontog)

82.25 -0.20

76.00 - 76.00 75.95 55 1,238 76.00 -0.45 - - 168

76.00 -0.45 - - - 168 Sep 78.25 -0.20 78.25 77.75 95 3,379 Dec

Zambian copper plans in disarray

its gross domestic product.

Kafue's final offer, made on

payment to ZCCM of \$131m;

the assumption of \$35m of

long-term debt; copper and

provinces and in Greenland.

Mountain Province Mining

recently announced promis-

from its "Tuzo" pipe in the

mond potential was gener-

ated by entrepreneurial geol-

raise cash for exploration.

which are scheduled to com-

producing US\$350m to

US\$500m worth of diamonds

Much of the excitement

Northwest Territories.

ting for 15 months to take agreements totaling \$150m;

A second joint venture surrounding Canada's dia-

South African producer, Broken Hill Proprietary,

the global market, have a plete a C\$1bn (US\$687m)

working interest in 1.1m mine this autumn and start

Noranda and Phelps Dodge

mining group, and Common-

wealth Development Corpo-

ration, the UK development finance institution, said they

would urgently seek new

talks with the government and hoped to be able to look

and technically - and nei-

ther Avmin nor CDC would

want to proceed without the

benefits of another, strong

partner," said CDC.

Exploration companies scour

Alberta for diamond deposits

Junior mining groups have staked out claims to much of Alberta,

monds at Buffalo Hills in the

northern part of the prov-

province has recently cen-ration and testing is ing preliminary test results

required to see Whether the

region contains economic

was formed in April when

Troymin Resources, a small

partnership with Monopros,

the exploration arm of De

Troymin, which has pro-

duced promising aeromagne-

tic survey results, and the

which controls 70 per cent of

acres surrounding Ashton's

Monopros and Troymin has

added an element of credibil-

ity to the Alberta diamond

play. They have identified

heein field work next month.

involved in grassroots explo-

E GOLD COMEX (100 Troy 02.; \$/troy 02.)

294.8 -4.6 299.4 294.5 296.5 -4.6 300.0 296.6 298.3 -4.6 300.0 299.2

III PLATINUM NYMEX (50 Troy oz.; S/troy oz.)

287.9 -4.4 292.8 287.5 5.978 5,135 Jul 290.8 -4.5 295.5 290.4 27,100 73,188 Sep 292.8 -4.6 295.9 292.8 278 6,117 Nov

882 21,347 82 9,554 68 7,858

Monopros has been quietly

The agreement between

Buffalo Hills site.

forcing the establishment to take note, writes Scott Morrison

lberta has long been pipes containing macro-dia-

but interest in the Canadian ince. However, further explo-

"This is a very challenging

Avmin, the South African the two biggest divisions of mining group, and Common state-owned Zambia Consoliinvestment of \$76m; and a five-year capital investment programme totalling \$708m.

dated Copper Mines. They account for two-thirds of Mike Knuckey, a Noranda ZCCM's output. In turn, executive vice-president ZCCM is responsible for 80 per cent of Zambia's foreign said: "The lack of progress, earnings and 25 per cent of combined with several new competing [Noranda] projects requiring significant project - both financially said the main elements of commitment of both capital and people, have forced us to May 28, were an initial cash reallocate our priorities."

Timothy Snider, a Phelps Dodge vice-president, said: "Zambia is an important Kafue has been negotia- cobalt price participation country for international mining investment but we

The remaining members, over Nkana and Nchanga, an initial working capital could no longer keep key resources tied up in a drawn in sight."

> The government said parallel negotiations had started with Ispat International, the international metals group Indian entrepreneur, but analysts doubted Ispat could muster the necessary technical expertise.

> Meanwhile, the government is under pressure from the International Monetary Fund to push ahead with privatisation. ZCCM's losses are estimated at \$1m-\$2m a day.

lite pipes are generally

those found in the North-

west Territories, and some-

located in more hospitable

terrain and are more accessi-

However, even the most

optimistic proponents of

Alberta's diamond prospects

are cautious about forecast-

ing success. While prelimi-

Prospectors say they are

times pierce the surface.

larger in diameter than



Gold dips

Gold fell nearly \$5 a troy ounce to below \$290 in London after Russia's Uneximbank said it had started shipping more than one tonne (32,154 ounces) of the metal for which it had obtained an export licence. New regulations allow

Russia's commercial banks to export gold for the first time. Another big Russian bank, Rossiisky Kredit, said in May it planned to export 20 tormes this year. At one point gold dropped

to \$288 an ounce. It ended in London at \$289.25 an ounce, down \$4.70 from Friday's On the London Metal Exchange all prices fell, par-

ticularly that of nickel, which reached its lowest for 26 months, closing down \$260 a tonne at \$4,720. Crude oil prices weakened

as high oil stocks and oversupplied world markets continued to influence trading. Brent Blend for July delivery was \$14.11 a barrel in

late trading on London's International Petroleum Exchange, down 26 cents on Friday's close. Earlier, Brent had dipped further, as traders as news that Iraq might boost

oil-for-food plan with the United Nations. Speculative trading was blamed for a sharp fall in coffee prices in New York. By lunch time, the benchmark July future had fallen

8.75 cents a pound to a 14-

its oil exports under a new

month low of 123.75 cents. Cocoa was also down, falling \$28 a tonne in New York to \$1,646 for July delivery. Traders said the market was likely to remain under pressure as July contracts were liquidated or rolled over ahead of June 17, the spot

NEWS DIGEST

NO OVERSEAS

CERNSEY

COFFEE

Venezuelan exports show recovery as prices rise Venezuela's coffee exports are recovering from a dramatic

slump as international prices edge up and domestic demand weekens, said Gustavo Mendoza Sánchez, the new managing director of Foncafé, the state coffee fund. In the past wee some 20,000 quintals of 60kg each were exported, the first of the 1997-98 season.

The oil-rich Caribbean nation virtually halted its coffee exports late last year, turning to the domestic market as coffee producers drove up prices in anticipation of a poor harvest and domestic demand surged on recovering purchasing

Mr Mendoza said the total export capacity for this season ending September 30 was 250,000 60kg quintals, compared with 240,000 quintals exported in the 1996-97 season. He expects total production of 2m 47kg quintals for the harvest beginning October 1 (1998-99), up from 1.3m for the harvest ending September 30 (1997-98). The strong forecast comes after Central American coffee organisations cut their output expectations by 12.6 per cent last month.

Once the country's principal economic activity, coffee has been replaced by oil as the leading export product. As a result, Venezuelan coffee producers turned to the domestic market, taking advantage of a relatively high per capita

With the help of new government loans, which await congressional approval, Foncafé hopes to recover some of the timated 320,000 hectares of abandoned coffee plantations. Mr Mendoza sald special emphasis would be given to technical assistance to boost productivity, as some plantations produce only 6 to 7 quintals a hectare, compared with more than 50 quintals a hectare on some of the larger plantations. Foncafé estimates some 240,000 hectares currently produce coffee. Raymond Colitt, Caracas

JOTTER PAD

El Niño, Asia hits earnings

Paru expects earnings from copper, gold and zinc exports to drop by about \$300m this year and other commodities to be hit by the combined effects of the El Niño weather phenomenon and the Asian financial crisis.

José Valderrama León, a finance ministry adviser, said these factors had had a "very strong impact on growth rates for exports" this year and that lower commodity prices were likely to remain a factor for some time. "We are assuming that it will stay [like that]. We are not expecting too much of a recovery," he said yesterday at a Latin American markets con ference in London.

In addition, fishmeal export receipts could be cut by up to \$350m as a result of El Niño. However, metal exports were being increased to try to alleviate the effects of lower prices. Ricardo Hausmann, chief economist at the Inter-American Development Bank, said countries in the region were especlally vulnerable to commodity price volatility given their fiscal dependence on commodity exports. Yet many still had no "coherent strategy" to minimise the risk of price fluctuations. "Many of these countries are not doing enough to hedge themselves against these sorts of risks," he said.

Deposits are located in hospitable and accessible terrain

mining company, secured a ogists such as Chuck Fipke. tified, with 12 appearing to who mortgaged his home to be economic deposits. Mr Fipke's discovery at In the wake of the North-Lac de Gras led to a joint west Territories discoveries, venture between his Dia Met dozens of junior Canadian Minerals and Australia's exploration companies have

raised risk capital for further prospecting. Junior mining groups ble. And industry sources staked out claims to much of are encouraged by the prov-Alberta and their activities ince's pro-business climate. have forced the diamond establishment to take note.

"The juniors have forced the big companies to react. They have introduced a new variable into the diamond nary data are encouraging. industry," says Alessandro more extensive testing is dian arm.

Bitelli, vice-president, required to determine the finance of Ashton's Cana- potential of its geology. The process will take sev-Analysts are encouraged eral years, but Canada's by a number of factors in juniors have not been able to

1094 -25 1115 1086 1,994 25,030 1117 -24 1137 1109 1,733 22,348 1139 -23 1157 1132 665 33,094

-23 1174 -23 1186

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		Day's change	High	Low	Yol	Open int
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Dec Feb Apr	68.225	-0.100	67.350 68.450 69.600	68.075 69.250	147	5,996 2,215 842
	M HOGS	<u> </u>		conts/E		
en Per Per	90.800 57.925	+1.000 +0.800	61,850 60,950 57,950 52,900	59.525 56.850	2,395	8,355 9,838 6,678 3,674
Dec Feb Total	52,475	+0.400	52,800 55,000	52,100	67 36 7.815	3,419 788 33,542
R PO	K BEU	es cae	(40,000	bs; cent	-,	
Juli Aug Feb Testal	49.475	+1.200	51.850 50.100 53.250	47.750	1,853 514 1 1,296	4,553 1,995 5 6,466

LONDON TRADED OPTIONS

- CUPPER				
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1\$00	12	47	136	161
	31	Sep	Jel	Sep
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1700		119	21	84
1750	49	187	38	122
COCOA LIFTE		Sep	Jel	Sep
1025		101	2	9
1050		82	5	15
1975		65	12	23
E BRENT CRUDE PE		Aug	Jei	Аug
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1400				
1450	20	67	25	-
1500	10	•	•	:
LONDON SPOT	10 F M	ARK	ETS	+01-
LONDON SPOT IN SPRINE OIL FOR (per be	10 M area) S12	ARK	ETS	+07- 0.070
LONDON SPOT III CRUDE OIL FOR (per be Duban Breat Blend (dated)	10 F M area) \$12 \$13	ARK 49-2-51	ETS	+07- 0.070 0.225
LONDON SPOT ENUME OIL FOR (per bit Dutas Brant Bland (dated) Brant Bland (dated) W.T.L.	10 M mot) \$12 \$13 \$14	ARK 49-2-51 154-3.8 19-4-2	EIS	0.070 0.225 0.100 0.055
LONDON SPO Electronic Col. FOR (per la Duba Breat Blend (dubel) Breat Bland (July)	10 M mot) \$12 \$13 \$14	ARK 49-2-51 154-3.8 19-4-2	EIS	0.070 0.225 0.100 0.055
LONDON SPOT ESPUDE OIL FOR (per be Duban Brant Blend (daland) Brant Blend (daland) W.T.I. III (IR. PRODUCTS NWE pr	10 Marrel) S12 S13 S14 Smpt di	ARK 49-2-51 154-3.8 1,19-4-2 189-4.91 1hery C	ETS 7x + 4 + 4 + 1x + 1F (2000)	0.070 0.225 0.100 0.055
LONDON SPOT ENUME OIL FOR (per bit Dutas Brant Bland (dated) Brant Bland (dated) W.T.L.	10 No. 10	ARK 49-2-51 154-3.8 19-4-2	ETS 7x + 4 + 4 + 1x + 1F (2000)	0.070 0.225 0.100 0.055
LONDON SPOT ESPUDE OIL FOR (per bi Dubai Brant Blend (dated)	10 S12 S13 S14 S14 Smpt d	ARK 49-2-51 54-3.8 19-4-2 89-4-91 61-163 20-122 61-63	ETS	+or- 0.070 0.225 0.100 0.055 se)
LONDON SPOT III CRUDE OIL FOR (per la Dubas Breat Bland (dubad) Breat Bland (dubad) Breat Bland (dubad) Fig. PRODUCTS NWE pn Physical Gr. PRODUCTS NWE pn Heavy Fiel OX Heavy Fiel OX Maphiline	10 S12 S13 S14 S14 S14 S15 S1 S15 S15 S15 S15 S15 S15 S15 S15	ARK 49-2-51 54-3.8 19-4-2 85-4-91 61-163 20-122 61-63 24-127	ETS	+07- 0.070 0.225 0.100 0.055 set)
LONDON SPOT CRUDE OIL FOR (per bi Dubai Breat Blend (dated) Breat Blend (dated) W.T.I. III (BL. PROSPICTS NWE per Presiden Gascoline Gascoline Heavy Fluel Ot Nephibe Jeft beel	10 S12 \$13 \$14 \$14 \$14 \$15 \$15 \$15 \$15 \$15 \$15 \$15 \$15 \$15 \$15	APK 49-2-5/3-8 54-3-8 54-9/9 61-163 20-1-63 24-127 32-133	ETS 4 + 4 + F (some	+67- 0.070 0.225 0.100 0.055 (d)
LONDON SPOT III CRUDE OIL FOR (per bi Dubin Breat Bland (billing) Breat Bland (bill) W.7.1 III GR. PROSECTS NWE pri Priprinter Gagotine Gas Off Heavy Fluel Ot Naphibes Jot (big) Discoil	10 S12 \$13 \$14 \$14 smpt di	ARK 49-2-51 54-3.8 19-4-2 85-4-91 61-163 20-122 61-63 24-127	ETS 4 + 4 + F (some	+07- 0.070 0.225 0.100 0.055 set)
LONDON SPOT CRUDE OIL FOR (per bi Dubai Breat Blend (dated) Breat Blend (dated) W.T.I. III (BL. PROSPICTS NWE per Presiden Gascoline Gascoline Heavy Fluel Ot Nephibe Jeft beel	10 S12 \$13 \$14 \$14 smpt di	APK 49-2-5/3-8 54-3-8 54-9/9 61-163 20-1-63 24-127 32-133	ETS 4 + 4 + F (some	+67- 0.070 0.225 0.100 0.055 (d)

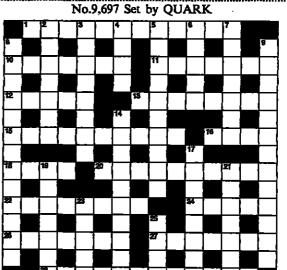
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LONDON SPOT CRUDE OIL FOR (per ba		TS +ar-	
Dubai Brant Blend (daled) Breat Blend (Juli) M.T.I. III (19. PROSPICTS HWE pro	\$12.49-2.57x \$13.54-8.84 \$14.19-4.24 \$14.89-4.91x mpt delivery CF	-0.225 +0.100 +0.055	
Precium Gasciline Gas Cil Heavy Fuel Cit Hophiga Lot fuel Diesel III NATURAL GAS (Perce/bi III NATURAL GAS (Perce/bi	\$161-163 \$120-122 \$61-63 \$124-127 \$132-133 \$129-130	+6.5 +1 +2	1
Bacton (Jul) Penince Agus. Tel, Landon (i III (1716)	8.77-8.78 9171) 359 8792		1
Sold (per troy co)# Silver (per troy co)# Selfmon (per troy co.) Silvallam (per troy co.)	\$288.75 507.50c \$362.50 \$282.00	-5.20 -2.00 +1.50 -3.00	12
Zopper Lead (US pred.) Th (Kests Lumper) Th (Henr York)	81.0c 45.00c 22.54r 282.5		10
Zitie (ilve weight) Peep (ilve weight)	.82_44p 131.62p	+1.12	

= 101002 02 100 ga a	rioù		. '
Dubai	\$12.49-2.57x		
Brent Bland (debod)	\$13.54-\$.84		
Breet Bland (Jul)	514,1 9-4.2 4		
W.71	\$14.89-4.91x		
QE, PRODUCTS HAVE PR	umpt delivery CIF (HERM)	
Prensium Gasoline	\$161-163		
Cas Oli	\$120-122		
Heavy Fuel Oil	261-63		
Migriga	\$124-127	+6.5	
नेद्ध सम्बं	\$132-133	+1	1
Diesel	\$129-130	+2	_
IATURAL GAS (Peoce/E	1987		16
Bacton (Juli)	8.77-8.78		
Previous Agos. Tel. Landon	(171) 359 E792		11
■ ausa			
Sold (per troy oz)-	\$288.75	-5.20	12
Silver (per troy oc)#	507.50c	-2,00	
Platinum (per troy oz.)	\$362.50	+1.50	13
Palladium (per troy oz.)	\$292 (16	-3.00	
Copper	81.0c		15
Legal (US prod.)	45.00c		
Tin (Kasis Lumpur)	22.54r		
Tin (New York)	282.5		16
Cattle (the weight)	.82.44p	+1.12	
Sheep (thre weight)	131.62p	+5.07	18
Plas (the weight):	63.96p	-3.05*	10
roor opså anden (esse)	\$211.50	+0.90	
Lon, day sagar (wis)	222.50	+1.50	
Barley (Eng. faed)	Ç isiy £108.00		20
Metze (US NoS Yellow) Wheat (US Dark North)	2108.00 Uaq		
			22
Rubber (Jed)♥ Rubber (Aug)♥	50.25p 50.25p		
Rubber (RLRSS No1)	293.00m	-2.00	24
14 COUTH 18 THE	203000	-2.00	

650.0y 636.0y \$430.0y 167.0

Coconet Of (PSI) 5 Petro Oil (Makey.) 5 Copra (PSI) 5

CROSSWORD



1 GP data sure to upset one 2 Rum not on the round (7) doing research? (12) 2 Strainer could be f O Big fire in plant linked with oxygen (7) 1 Starchy stuff thrown at A1 cop (7) 2 Poet's to open the artist's

theatrical performance (5)
Part of play's cutting cost procedure (8)
Monarchs? Certain to include number at the gal-

lery (10)
6 Ring leading to twitch of the ear (4)
8 One in a hundred? The opposite! (not to be repeated) (4) D Practical anointing taking part in river (10) 2 Star ship arranged for string players to appear (8) Treat boll? A quick look's

no good (5) 26 Moderate a painting tech-

3 Strainer could be for grounds with certain characterístics (8) 5 This is off-putting (10) 6 Relish a second short film

7 A big-head gets to one in a dozen in the bible (5,8)

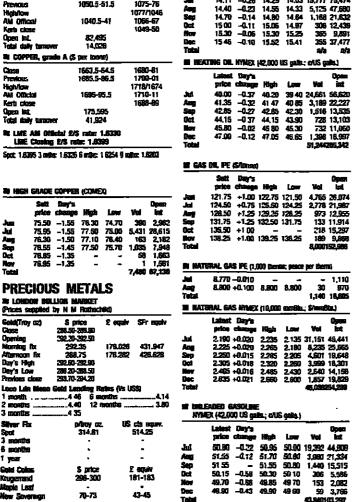
9 Being the supreme example
of the French? (3,10)

14 Daub plaster about (without pressure) for this kind

of pressure) for this kind of railing (10) 17 Man picked up unusual alloy? Not true (3) 19 Some problem a race set up. Sticky stuff (7) 21 It could go down well in a game (7)
23 Time to support coal

worker not starting (inactive) (5) 27 A word about the games (7)
28 Don't touch the spring:
28 Cal venture (4)

Solution to Saturday's prize puzzle on Saturday June 13. Solution to yesterday's prize puzzle on Monday June 15.



284.00 -0.25 284.00 281.25 11,134 60,972
294.50 - 294.75 282.00 3,580 16,778
309.75 - 310.00 307.00 3,822 25,812
321.00 -0.50 282.25 320.50 882 5,565
297.00 -1.00 327.00 327.00 14 65
335.50 -1.00 327.00 327.00 27,888 110,378 363.3 -4.9 370.5 360.5 1.705 9,342 363.3 -4.9 369.5 362.5 254 1,761 362.3 -4.9 367.0 367.9 80 102 369.8 -4.9 360.0 360.0 1 12 -34 1668 1638 3,557 23,977 -35 1691 1665 2,019 16,689 -32 1720 1695 334 16,890 -30 1742 1720 610 10,573 -30 - 32 3,928 -30 - 19 1,573 PALLADIONA MYMEX (100 Troy oz.: \$700y oz.) 275 00 -19 55 290.00 273.00 331 589 262.00 -12.55 274.00 255.00 964 3,379 256.00 -11.55 260.00 249 00 103 460 1,160 4,041 ME NAMEZE CBT (5,000 by mar; cents/56tb byshel) Jul 238.75 +0.25 238.00 236.00 29.279134.966

Sep 242.25 -0.55 242.50 240.00 7.364 43.675

Date 246.25 -1.25 246.50 243.75 18,638124,671

Mar 254.50 -1.00 254.50 232.00 812 13.179

Jul 264.25 -1.25 264.25 261.50 76 6,238

Total IN COFFEE LIFFE (5 lorures, \$/loune) SALVER COMEX (5,000 Troy oz.; Cesta/troy oz.)
 505.5
 -3.0
 515.5
 498.0
 20.123
 56,841

 508.0
 -3.0
 521.0
 502.5
 2,403
 9,333

 512.5
 -3.0
 521.0
 505.5
 390
 14,061

 513.3
 -3.0
 10

 514.0
 -3.0
 519.0
 510.0
 25
 3,134

 515.0
 -2.0
 520.0
 520.0
 10
 789

 22,887
 91,971
 1795 -86 1877 1850 208 874 1761 -34 1777 1753 4,048 21,648 1735 -21 1742 1723 1,900 11,003 1705 -20 1690 1880 18 3,356 1645 -15 1855 1640 24 385 Mary Jul Sep Herr Jan Mar Total 72.50 -0.25 - - - 26 74.50 -0.25 - 74.75 - 814 76.50 -0.25 - - 182 76.50 -0.25 - - 42 80.00 -0.25 - - 11 Sep Nov Jap Mar Mar May Total COFFEE *C* CSCE (\$7,500/bs; cents/fbs) 124.15 -8.35 131.00 123.00 5.455 15.010
123.45 -6.15 128.075 122.00 2,775 7,775
120.20 -4.90 124.50 118.00 621 7,082
116.25 -4.35 120.00 186.00 283 2,787
114.25 -4.10 118.50 115.00 82 1,135
112.25 -3.85 116.50 114.00 21 718
9,226 35,003 EL SOYASSANS CRT (5.000bu min; cente/90b bushel) 519.25 +0.75 520.00 511.00 33.239 59,701 509.50 -0.75 610.00 603.00 4,798 18,608 592.75 -3.75 593.00 597.00 1,020 5,387 568.00 -3.75 597.00 500.50 14,305 48,635 592.75 -3.75 593.00 588.00 380 4,042 599.75 -4.50 500.00 597.00 271 1,272 price change High 15.07 -0.13 15.23 14.74 56.749 109k 15.65 -0.03 15.69 15.34 23.315 58.704 16.05 -0.03 16.07 15.78 8.234 38.240 16.35 -0.08 16.37 16.16 2.042 23.516 16.62 -0.07 16.64 16.55 941 13.370 16.90 +0.01 18.90 18.50 2.977 40.780 82.381 437,879 COFFEE (ICO) (US cents/pound) IN SOYABEAN CIL CET (60,000fbs. cents/fb) 25.69 -0.40 25.99 25.56 17.225 59.624 25.69 -0.36 26.12 25.73 5,249 23,946 25.62 -0.35 26.15 25.78 594 8,500 25.84 -0.25 26.15 25.78 594 8,500 25.55 -0.16 25.80 25.25 6,039 23,311 25.68 -0.14 25.73 25.55 332 3,211 price change Figs.

14.11 -0.26 14.29 14.03 15.777 75.474

14.40 -0.23 14.55 14.33 5,175 47.800

14.70 -0.14 14.80 14.84 1,188 21.632

15.00 -0.11 15.06 14.97 308 12.439

15.30 -0.06 15.30 15.25 369 9.891

15.45 -0.10 15.52 15.41 355 37.477

15.46 -0.10 15.52 15.41 159.2 +0.9 159.3 156.1 22.892 53,731 157.1 - 157.0 154.7 7,769 21,981 156.0 -1.0 156.5 154.0 2.078 14,539 151.6 -1.0 154.8 152.8 1,335 11,121 156.2 -1.4 157.5 154.8 8,335 11,121 157.5 -1.4 158.0 156.2 25 3,517 48,177 133,565 SUGAR '11' CSCE (112,000/bs; cents/bs) 40.00 -0.37 40.20 39.40 24.85 56.820 41.35 -0.32 41.47 40.85 3,189 22.227 42.85 -0.27 42.85 42.30 1,516 13.535 44.15 -0.37 44.15 43.90 728 13,103 45.80 -0.02 45.80 45.30 728 13,103 47.00 -0.12 47.05 46.85 1,398 18.997 51,244285,342 POTATOES LIFFE (20 lamnes; £ per lanne) THE COTTON NYCE (SO,000th); costs/fbs) 73.59 +3.00 73.58 71.9014,190 24,452 74.75 +2.40 74.90 72.90 1,593 4,195 74.58 +1.32 74.55 73.50 7,948 35,273 75.24 +0.96 75.30 74.95 1,593 74.95 1,748 75.30 +1.27 75.50 74.95 1,83 3,688 25,354 81,774 Sett Day's Comment of the Price 491 351 133 106.35 -0.55 109.15 107.60 969 20.884 111.60 -0.50 112.50 110.80 162 6,833 114.05 -0.65 114.75 113.10 19 4,657 116.00 -0.70 116.25 115.75 2 2,172 PULP AND PAPER M PULPEX CHALX (USS; 24 air dry toss) **VOLUME DATA** Open interest and Volume data about for contracts traded on COMEN, NYMEX, CRT, NYCE, CAE, CSCE and IPE Crude OR are one day in arrests, volume & Open interest totals are for all traded months. 22 373 30 574 87 1,188 Wool from Mallett 8 Co New Zealand's market indicator this week rose by 9 cents compared with the last sale two weeks ago. Australia was down over three days' euctions to 800 cents

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FINANCIAL TIMES TUESDAY JUNE 2 1998

FT MANAGED FUNDS SERVICE

Offshore Funds

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OFFSHORE tell James Serling Berger over Told Days Person March - March AND OVERSEAS BERMUDA (FSA RECOGNISED) 5 12 20 40 20 14 15 16 169 13 17 14 17 14 17 14 17 14 17 14 17 Jersey (REGULATED)("") Samp - Mai Samp on K. Frith M. All Growth Management (Larrenty Unright Company) Linearly Unright Company in the Company of the ree CS Feed Pic GUERNSEY 3531 407 2000 胃糖 (REGULATED)(**) The Control of State Link Count WW 7 2525 Link Grand Link 7 2525 Link Grand William 7 2520 Li ne Bros./GLG Par place (\$2000° Page Prope at 81 &* 1988 uotes 01624 (2266) Elburgh Episay Production Collin Lists
Som Life Management (Iohli) List
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Sanuse High Impose _ 6 18246 Description
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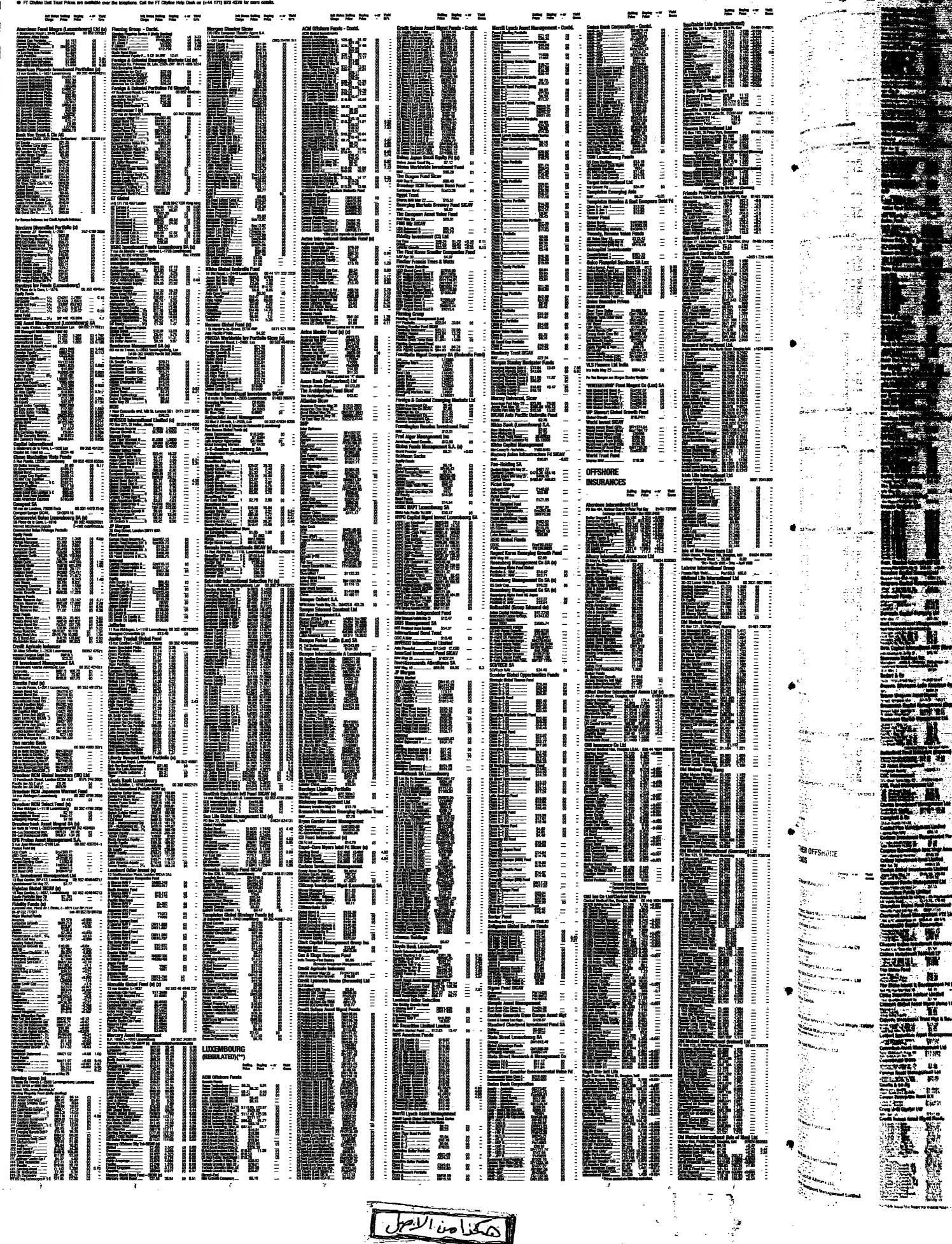
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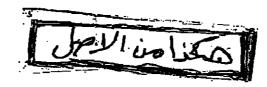
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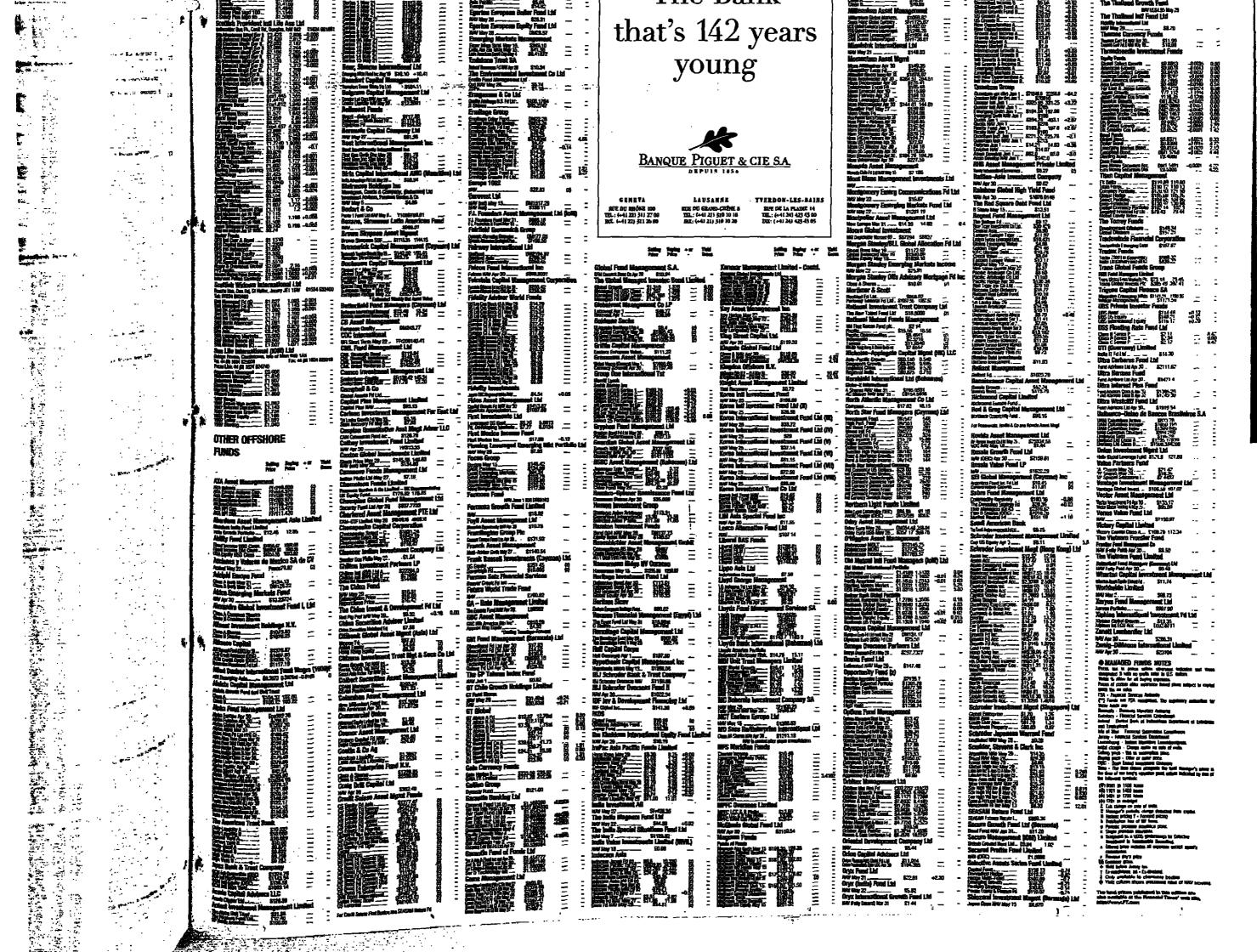
FINANCIAL TIMES TUESDAY JUNE 2 1998

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

The Bank that's 142 years





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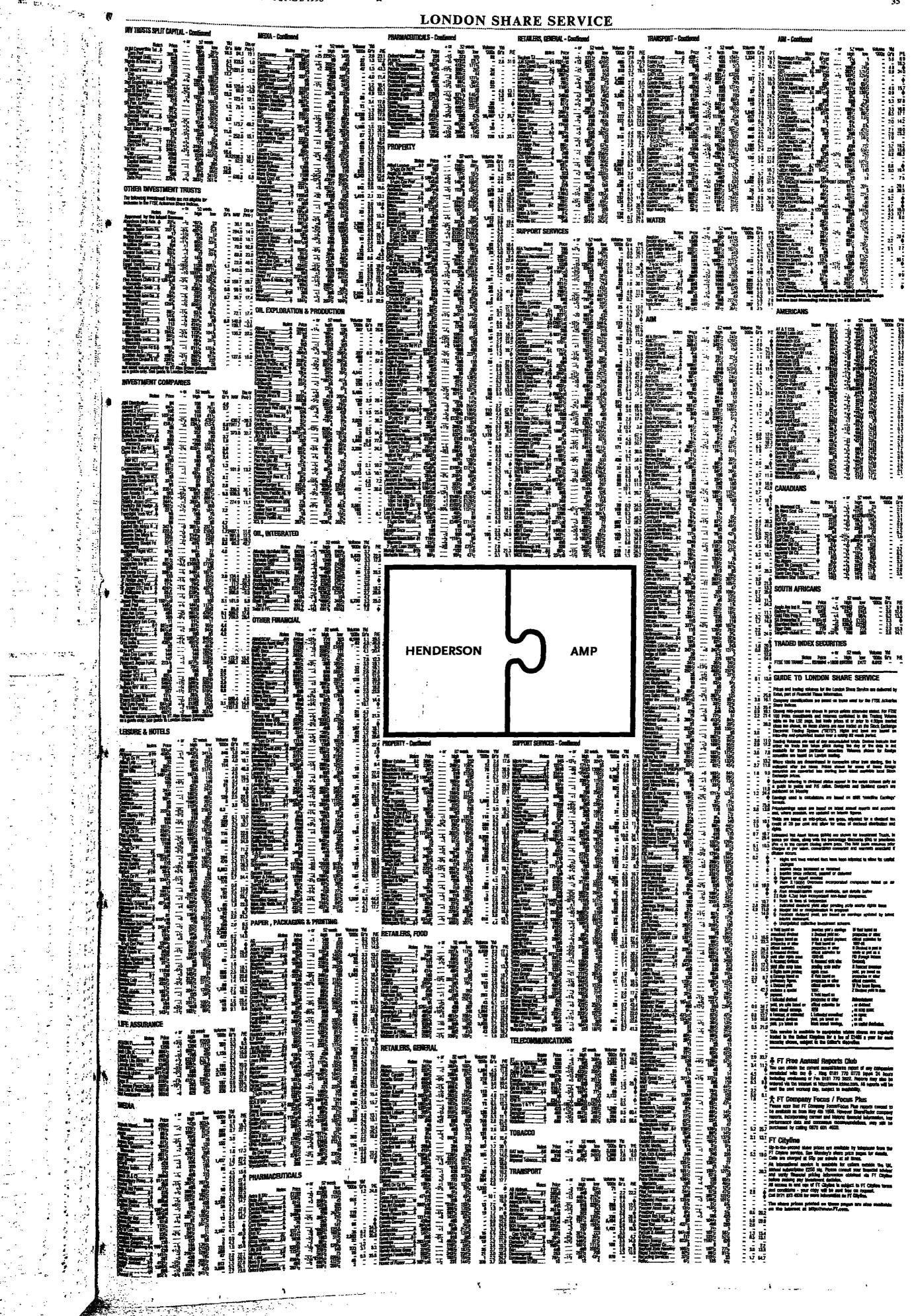
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MARKET REPORT By Steve Thompson, UK Stock Market Editor

36

London shares had to endure a painful session yesterday. with sentiment, already weakened over recent days, given a thorough shaking after further substantial weakness in overseas mar-

The proximity of some crucial economic news from both sides of the Atlantic added to the nervous mood. The Bank of England's monmeets on Wednesday with

its decision on interest rates down 20.2 to 5,881.2 at worst, due at midday on Thursday. around midday, subse-And the US non-farm payroll report for May, one of the most closely watched economic news items of the month, is scheduled for Fri-

But London stocks did stage a robust rally not long before the close of trading. The FTSE 100 finished the day a net 32.8 off at 5,837.9, having lost the 5,800 level earlier in the session and posted a near three-figure slide in the process.

Similarly, there was relief for the market's secondsion low of 2,716.6. liners where the FTSE 250.

quently made rapid progress to close only 2.5 easier at 5,898.9, although some dealers attributed that index's late rally to late "uncommer-

Against the recent trend, the market's smaller companies took something of a pasting, the FTSE SmallCap index stubbornly refusing to mirror the late-rallying performances of the FTSE 100 and 250 constituents, and closing 11.3 lower at 2.761.8. only a fraction above the ses-

The late rush of buying in

So, it has turned unequivo-

compared with April's 52.9 per cent, an indication of a slowing in the US economy. That was a clear pointer, so traders said, that the Federal Reserve might not need to increase US interest rates

after the June 30 meeting of

price forecasts and subse-

quently adjusted its esti-

Goldman cut its current-

year estimate for Brent by \$1

to \$15. It then cut its earn-

ings per share outlook for

Monument Oil and Gas

and Premier Oil rose 3% to

Investors greeted the

Petroleum.

mates for the majors.

Best and worst performing FTSE sectors

the knife to its crude oil installing the new system in

to 888p and Shell 8 to 444%p. ume-weighted average price

companies said they had dis- to £14. The sudden rise made

covered gas in Pakistan in a the company the best per-joint venture including BHP former in the FTSE 250.

was only 564p.

UK markets finished.

buted by dealers to Wall Marketmakers were not convinced of the London Street's good showing vestermarket's ability to withstand day, where the Dow Jones more bouts of selling pres-sure. "Investors in the lead-Industrial Average posted a 50-plus gain not long after ers are increasingly uncomfortable with the market. Wall Street's performance The US, despite today's came after weaker-thanrally, is looking increasingly expected economic data, notably the NAPM for May. vuinerable, and it feels as if the UK funds are now hap-pier to sell into rallies," said That came in at 51.4 per cent

one senior dealer. The dealer was more optimistic about the midcaps and smallcaps, which he said ingly likely to outperform FTSE 100 stocks. because of the continuing

existing aircraft would pro-

duce a higher margin than

supplying direct to the man-

British Energy appeared

to be up 33 at 596p at the

Late small trades at well

Although in the mid cap,

RMC is traded under the

electronic order book system

as it has been in the Footsie

After the market closed it

was announced that RMC

would re-enter the Footsie

which is merging with Com-

EMI was one of the worst

performers in the Footsie,

with sentiment affected by

the announcement that the Spice Girls were to lose Gin-

FTSE Actuaries Share Indices

mercial Union, will leave.

EMI loses flavour

ger Spice.

was only 700,000 shares.

close. But the company said

London markets was attri- its open market committee. in the smaller companies He warned, however, that a prolonged burst of takeovers in the smaller compa nies tended to coincide with the top of the market cycle. He also noted that turn thin, partly because of the lack of order flow from many of the European financial centres, notably Frankfurt

and Paris, which were closed for the Whitsun holiday. At the 6pm cut-off point, turnover reached 651.4m shares, with non-FTSE 100

stocks accounting for 62 per cent of the total. Halifax lost recent gains after newspaper reports revived speculation that the group may bid for Birmingham Midshires Building

The shares - boosted last week by their inclusion in the Morgan Stanley Capital International global stocks index - traded 29p lower at 895a. Reports said Royal Bank of

Scotland would release Birmingham Midshires from an exclusivity agreement, leaving it open to an offer from Halifax which has already tabled a £780m offer. Hong Kong-related stocks

were shaken by the local and regional economic tremors. The Hang Seng Index fin-BP by 5 per cent to 40.2p and a rogue trade of only 1,600 ished 322.55 points lower at 8,612 on Monday, HSBC fell its earnings per share estimate for Shell Transport by onds before the close was 38 to £15.42 and Standard Chartered 4 to 757p.

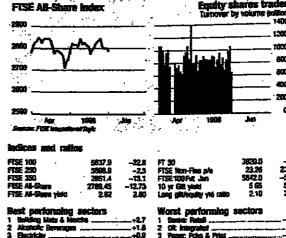
Guardian Royal Exchange ased 6 to 382p. The insurer has sold its Canadian operations to ING and bought the Dutch group's US regional business Analysts said the deal

made strategic sense but was expensive and would not be earnings enhancing this year. J. Sainsbury rose 10% to

495p on hopes for the disposal of Shaw's, its US unit. A weekend press report said several US commanies were interested with speculation centred on the Yucaina Comnamies investment group. Kohlberg Kravis Roberts,

Safeway and Kroger were also seen as interested par-

Public transport stocks were in the limelight ahead of the government white paper, expected this month. FirstGroup outperformed the FTSE 250 index as it fell However, the pop group's 2 at 429% patter the company already said to be faltering - profit rise to £72.5m and said the band was not due to pro- it was to pay £30m for the 80 duce an album this year - so per cent of Sheffield and the split may have a miniSouth Yorkshire bus operamal impact on EMTs figures. tor Mainline it did not The stock was off 10 at 508p. already own.



FUT	URES A	IND OP	TIONS	;			
II FISE 1	NO NOTEX FU					Fra1	va
	Open	Sett price	Change	High	LOW	Est vol	Open let.
100	583 5.0	5842.0	-67.0	5862.0	. 5783 C	23944	152835
Sep .	5869.0	5916.0	-68.0	5910.0	5868.0	2680	19349
Bec:	•	5899.0	-68.0		-	9	250
RSE 2	50 PIDEX RF	TURES (LFTE	£19 per fi	il Index pel	nt		
	5900.0	5894.0	-29 0	5900.0	5894.0	1132	5841
569	5995-0	5990.0	-28.0	5995.0	59 9 5.0	1130	1775
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н	256	130	280	16%	207	162	225	179%	194%	1961	105%	220	142	245	120	2.2
_	30	1225	327	195	336	2761	236	236	2671	2562	2407	279	215	3021	1917	328
			412%	226			35714	254%			29615	305			248%	353
				304			506	339%			4471	377			363	419
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Merger boosts Zeneca

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ties said that the US dea "underpinned the valuatio of Zeneca's agro-chemicals because AHP had been "pre pared to pay a pharmaceut

big implications for the UK. it was "a reminder that there is an underlying trend for consolidation. Of the other two sector talks with AHP in January. will maintain "double-digit Barclays was a comparapercentage growth rate in tively strong performer as operating profits". investors switched holdings out of National Westminster cal buyer of the stock and following a broker review of set an £18.73 price target. If the Footsie hits its end-ofvear target of 6.300, it

fundamental valuations. Credit Lyonnais Securities published a hefty note which pointed out that, at the start of trading, the shares were 18 per cent below their peak broad market by almost 13 per cent over the past quar-

With the broker forecasting a soft economic landing and, consequently, a benign outlook for inflation and

believes Barclays should be Credit Lyonnais argues that with Barclays trading at and had underperformed the a 7 per cent p/e discount to NatWest for no apparent rea-

son, investors should rebalance sector weightings. Barclays gained 34 to £16.88 in a falling sector while NatWest shed 29 to £10.90. Leading oil stocks fell back as Goldman Sachs took

	_	Jun 1	May 29	M87 26	May 27	M37 35	Yr ago	*High	
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Equaty bargains?		-	49,407	58,449	58,362	39,41
Shares traded (mrt	-	-	739.0	746 0	784.4	703.
Total market bargains:		69,839	62.881	77,179	70.253	
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29 Paper, Picty & Printing(23) 266 231 3.03 2.86 3.42 2.52 2.50 1.79 3.45 1127 205 18.62 28.76 16.51 19.25 17.31 29.76 21.53 41.51 14.36 20.65 24.76 21.46 18.25 38.36 18.25 38.42 13.70 35.57 1439.22 1533.59 1142.47 1575.22 917.97 1527.83 2132.34 2503.51 1121.63 3.94 2.84 3.55 3.07 3.63 3.11 2.81 1.96 4.11 221 265 203 1.73 2.49 1.87 2.44 3.31 2.72 2098.10 3077.10 1493.77 2772.59 3306.40 4545.64 2485.43 -1A 221.9 231.9 261.02 +0.1 551.75 577.8 458.67 +1.5 322.79 469.55 338.23 +0.1 232.69 469.55 338.23 +0.1 232.62 222.7 238.23 -0.8 2919.84 292.75 2277.7 -0.3 9155.77 924.12 772.81 +0.3 468.32 476.59 476.7 22.275.66 22.86 57.92 24.47 53.27 18.63 47.92 24.65 28.05 36.49 55.15 13.02 130.10 30 CONSTINEER GOODS(\$2)
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† Sector PE cyclos greater than 80 are not shown. ‡ Values are negative. Deletion: Hollan; INTERNATIONAL

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COMPANIES REPORT By Peter John and Martin Brice The UK market's biggest story came from overseas. Monsanto and American Home Products of the US agreed to merge in a deal that would create a \$96bn company. The new group will be the agro-chemicals and will push Zeneca further down the lad-However, Zeneca - which

chemicals - jumped 56 to £25.45 as the market returned to its old obsession of consolidation. Paul Diggle at SG Securi-

cals rating for Monsanto agro-chemicals". James Culverwell of Mer rill Lynch said that while the US move did not have

leaders in the UK. Glaxo Wellcome fell 10 to £16.38 and SmithKline Beecham 81.: to 655p. SmithKline held

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5 per cent to 18.2p. BP fell 11 responsible and the real vol-68½p and a halfpenny to above market prices saw 471/2p after the exploration RMC surge 21 per cent or 245

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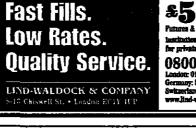
Air of the US by pushing the shares up 23 to 993p. Sector specialists said the today. General Accident. move could force many other US airlines to follow Smiths'

ply flight management com- since last October. Volume puters for Boeing 737 airliners operated by Southwest

announcement by Smiths Industries that it was to sup-

lead and upgrade their Boeing 737s. One estimate ves-

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FINANCIAL TIMES TUESDAY JUNE 2 1998

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	Canada (150)	218.44 241.26 504.74	-1.1 199. 0.1 219. -0.5 458.	38 211.32 39 441.57	203,39 223,61 467,27	254.19 485.70	0.1 -0.2	1.58 1.30	240.97 508.54 425.08	219.29 480.99 386.81	211.01 443.53	222.75 488.23	469.61 254.01 468.63	248.78 521.61	199.10 375.32	
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	Hong King, Chine (66)	298.57 257.62	1.8 269. 0.5 243. 5.0 31.	30 234.41	274,88 248,05 32,25	647.35 266.25 241,19	1.7 0.5 4,1	1.43 5.95 2.93	291.23 268.26 33.14	265.02 242.30 30.16	255.01 233.15 29.02	248.12	638.44 264.84 231.75	307.94 580.03 254.90	264.68 262.93 27.26	
	Indianalia (27)	515.61 165.97	0.8 468.1 -0.7 150.1	75 451.61 8 145.37	477.89 153.83 85.08	513,36 217,75 80,40	1.0 -0.4 -0.3	1.91 1.29 0.98	511.31 167.08 82.10	465.29 152.05 83.81	447.72 146.30 80.84		508.14 218.63 80.84	580,44 177,15 141,12	338.88 86.93 88.52	
1	Manage (197)	91.79 151,11 1462.82	-1.3 137.3 1,7 1329.3	7 132,35 7 1281,25	140.05 1355.82	223.50 14100.03 478.12	-20 22 0.9	2.89 1.73 1.93	153.15 1438.35 517.92	138.37 1308.90 471,31	134.10 1259.46 453.51		227.97 13799.57 473.52	541.84 1901.98 532.74	113.56 1416.05 369.56	1
1	Herbertande (14)	621,61 67,83 313,79	0.7 474.0 -0.1 61.0 0.4 285.7	7 59.41 7 274.84	483.27 82.87 290.84	57.28 320.81	-0.5 0.5 -0.2	4.85 1.95 1.22	67.87 312.43 87.91	61.76 284.31 80.00	59.43 273.57 76.97	62.73 288.79 61.26	67.51 319.23 171.07	98.47 374.84 173.10	67.83 261.82	3
\$	Philippines (22) Portugal (18) Shippione (12)	87.98 81.28 170.29	0.1 79.5 -1.2 255.6 -0.9 154.8	246.35	81.54 260.68 157.83	170.77 351.23 131.36	-1.0 -0.9	1.09 2.31	284.71 171.85 280.71	259.09 156.38 255.44	249.30 150.48 245.79	263.17 158.85 259.47	354,73 132,61	299.39 401.75	57.54 276.07 144,01	5
	State Africa (42)	289.34 381.00 692.87	3.1 263.0 -0.7 346.3 0.0 538.9	8 \$33.71	268.18 353.13 549.45	326.07 436.75 887.23	-0.5 -0.4	10.85 1.75 1.70	383.66 585.02	349.13 539.65	335.05 519.27	354.64 548.16	317.17 439.00 684.65	364.24 398.54 615.21	227.68 235.26 439.98	2
	Sweden (49) Switzerland (30) Reduced (38)	409.24 18.34	0.3 372.0 -6.6 16.6	5 358.45 7 16.08	379,\$1 17,00 350,84	375.14 28.75 343.84	0.7 -6.2 0.1	1.08 9.52 2.87	406.12 19.68 377.36	371.39 17.91 343.40	357.36 17.24 330.43	377.25 18.19 348.82	372,67 30,63 343,40	414,95 69,09 401,84	285,85 13.10 283.10	3
	154 (834)		0.2 343.6 -0.5 404.8 -0.5 366.1	389.90	412.59 373.25	445.15 340.50	-0.5 -0.5	1.44	447.56 404.73	407.28 368.31 225.77	391.90 354.40	413.71 374.12	447.56 342.21	462.18 418.95	340.47 311.99	3
	Asiatae (809) Strape (747) Castalon (852)	402.71 103.75	0.3 328.4 0.4 105.9	314.50 108.05	332,80 103,95 477,71	340.13 103.98 522.71	0.5 0.7 0.3	1,98 1,84 1,89	357.98 103.31 515.47	105,65 469,08	313,46 107,56 451,36	330.90 103.23 476,47	338.52 103.25 520.90	367,09 106,34 538,56	258,75 100,00 286,48	3
	Pacific (145) Pacific Banks (365) SNS—Pacific (1615)	515.41 95.88 207.60	-0.2 90.30 0.2 188.73	87.00 181.88	92.07 192.41 400.59	87.18 182.54 4 32.3 7	-0.2 0.3 -0.5	1.72 1.91 1.45	99.53 207.28 434.42	90.57 188.61 395.33	87.15 181.48 380.59	92.00 197.58 401.56	87.41 182.05 434.60	158,98 216,04 448,61	95,32 172,03 332,46	15 15 33
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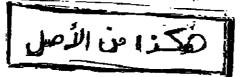
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	131.52 132.05 131.21 140.63 110.65 140.63 7.13 Others [144] (91) (144.96) 14974 MYSE Comp. 565.28 557.10 7000	Namena 5,514,000 311 +12 Salikir 311 +21 +7.1 Compaq 4,595,100 772 -2 Salikir 313 +22 +7.1 UsPac 4,502,500 48*4 -1% Faran 152 -10.8 UsPac 4,370,700 64 +1% Faran 153 -15 -10.8	FTSE Eurotop 300	Set 5,131,000 230 -48 Setting 108 -11 -52 CSF (Through 823,506 242 +8 MINER 481 -10 -12 UK
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STOCK MARKETS

Karachi suffers worst day on nuclear fears **US** equities rally as bonds push higher

buy" rating.

Investors showed mild

enthusiasm for American

Home Product's acquisition

of Monsanto. Monsanto

shares rose \$% to \$55%,

higher on signs that the US

economy was slowing. By

early afternoon the bench-

mark long bond had climbed

% to 104%, yielding 5.776 per

Software maker Sun

Microsystems climbed \$1%

to \$41% after Morgan Stanley

TORONTO moved lower,

The TSE-300 composite

raised its rating.

IIS Treasury honds were

while AHP rose \$11 to \$49.

US shares gained ground on strong bonds, news of more corporate deals and investors switching out of technology shares into heavyweight blue chips, writes John Labate in New York.

"We have a continuation of [the trend of] technology stocks getting pounded and we're probably going to have more on the way," said Bill Meehan, chief market analyst at Cantor Fitzgerald in Much of the market's con-

cern centres on the impact Asia will have on corporate performance. "It's becoming much clearer that the problems will be longer-lasting than many people were expecting," Mr Meehan expecting,"

Computer shares were weighed down by Intel's 7,556.90 at noon. announcement of delays in the release of a new semiconductor chip. Intel fell \$278 to \$69 as BT Alex Brown downgraded the stock to market perform". The Nasdaq composite was off 12.51 or 0.7 per cent to 1,766.36.

However, it was a different story for blue-chip shares. By early afternoon, the Dow Jones Industrial Average was 76.98 or 0.86 per cent higher to 8,976.93. The Standard & Poor's 500 index rose 6.52 to 1,097.34.

\$1% to \$62% after the com- 322 or 3.2 per cent lower at pany said it would take a 9,525. stake in Nikko Securities of ME Japan. Among Dow cyclical components, Allied Signal

\$531/4 after Salomon Smith cent at 4,447.00.

mostly as a result of falling gold shares tracking a weaker bullion price. Barrick fell C\$1 to C\$27.05 and Placer Dome C\$1 to C\$17.25.

index was 32.88 lower at Banks were also dull with Royal Bank of Canada losing 15 cents to C\$88.95 and Canadian Imperial off 10 cents at

One exception to the broad downturn was Tarragon Oll & Gas which gained C\$3.65 to C\$13.90 following Friday's news of a merger with USX-

Marathon of the US. SAO PAULO moved steeply lower as investors continued to take profits. Telebras came off 3 per cent to R\$118.30 and at midses-Travelers Group surged sion the Bovespa index was

MEXICO CITY also slipped in early trading, although volume was said to be minimal. At midsession the IPC Ford Motor rose \$1% to index was off 83.01 or 1.8 per

Rate worries hit Jo'burg

Worries about a rise for almost the whole of the interest rates plus a shake-out for golds pushed Johan-nesburg lower, unwinding closed off 141.7 at 7,487.9.

ASIA PACIFIC

The Karachi stock exchange crashed more than 12.3 per cent yesterday, its worst ever performance, writes bad. The KSE-100 index Ramey raised the stock to a closed at 911.44. down 128.75.

The market has lost 640 points or almost 40 per cent since May 11 when nuclear tests by India sparked a titfor-tat response from Pakistan and sent Karachi shares steeply lower. Yesterday's losses were

also triggered by an announcement from Standard & Poor's downgrading Pakistan's long-term currency issuer credit rating and senior unsecured rating on Pakistan to B- from B+. The short-term foreign currency issuer rating was also lowered to C- from B.

Analysts such as Nasir Bukhari, chief executive of Karachi's Khadim Ali Shah Bukhari brokerage, said: "The latest losses are the result of panic selling by foreign investors who have

placed sell orders on a large scale. People are not intercumstances stabilise

Other analysts said the losses were also the consequence of worries over Pakistan's recent confrontation with private power companies. The government has forced those companies, which include a number of foreign investors as partners, to reduce their tariffs.

The measure is seen by businessmen as one of the most regressive steps ever taken against foreign inves Nervousness over eco-

nomic turmoil in Asla com-

bined with a weakening yen

to send TOKYO down 2.2 per cent, writes Michigo Nakamoto in Tokyo. The Nikkei 225 Average fell 349.75 to close at 15,321.03 while Nikkei futures ended 370 lower at 15,330 as investors were

Sentiment in Tokyo was unnerved by continuing jitalso affected by last week's news that the unemployters in Asian markets. ment rate had hit an all-time The fall took the Nikkei 225 to its lowest level since high of 4.1 per cent. Com-

weaker vent the news intensifled concerns about the Japanese economy. Figures from the motor sector showing May sales down 8 per

row added to the gloom. Traders expressed concern that the key index could fall further to about 15,000 points Financial issues were supported on news of the tie-up between Nikko Securities

cent for the 14th month in a

and Travelers Group of the US. Nikko Securities was the most actively traded issue and rose Y46 to Y482. High-tech issues were shunned after the fall in New York. Hitachi fell Y38

Y55 to Y1.355. In Osaka, the OSE average lost 275.84 to 16.259.56 in listless trading.

to Y875 and NEC declined

HONG KONG was shaken nomic tremors and the Hang Seng index, up almost 155 points at the opening on Friday's measures to boost the economy, turned back to Korea Exchange Won385 to

privatised Pekao SA bank,

which holds one-fifth of the

banking system's assets and

is looking for a supplier for a

Pekao SA bank has also

seen its senior management

replaced by the new govern-

ment, probably dashing Soft-

bank's chances of winning a

Indeed, the management

changes in state-owned com-

panies have set fresh chal-

lenges for Softhank and Pro-

kom, weakening their links

with clients who account for

much of Poland's estimated

\$100m computer system.

share of the contract.

the day, its lowest level index ended 4.67 or 1.4 per since mid-January. The index, which gave up

6.5 per cent last week, lost another 322.55 at 8,612.01 as investors continued to dump shares on rising local interest rates, a weakening yen and falling regional markets. Turnover improved HK\$6.5bn and, analysis said, improved futures-related trading accounted for much of the

market's volatility. Blue-chip property stocks led the decline, with the sector sub-index plunging 4.8 per cent. Cheung Kong lost HK\$2.20 to HK\$38.70 while fellow developer Sun Hung Kai Properties gave up HK\$1.80 to HK\$35.60. SEOUL continued to raily

in spite of the wholesale retreat underway elsewhere in Asia. Bank shares provided much of the upward by local and regional eco- momentum, jumping more than 3 per cent, boosted by Long-Term Credit rose Won465 to Won4,345 and

Thanks to its public offer,

it will be able to move from

being a small joint venture

established in 1993 between

ICL, the UK-based IT sup-

sized stock exchange com-

Last year Softbank's sales

totalled 107m zlotys, thanks

to a contract to supply IT to

the state-owned PKO BP.

Poland's largest retail

savings bank. Its net profit

Set up ten years ago, Pro-

when it was first quoted ear-

280m zlotys (\$79.8m).

reached 12.5m zlotys.

bined with yesterday's close 3.6 per cent down on Won3,630. The composite

KUALA LUMPUR sank nearly 4 per cent as concerns over the economy depressed investor confidence following the release of worsethan-expected first-quarter gross domestic product figures. The composite index fell 20.24 to 518.00, and increasing uncertainty over economic policy-making also

Anwar Ibrahim, deputy prime minister, said that in spite of the 1.8 per cent contraction in growth in the first quarter, the government would stand by its forecast of 2.5 per cent growth for the year.

This, however, regarded as contradicting comments by Mahathir Mohamad, the prime minister, last week that the government was looking for ways to lower interest rates. Blue chips were sold off. with Tenaga down 30 cents

Asia drags Milan lower

Most of Europe was closed plier, and Aleksander Lesz, a because of national holidays. local partner to a medium-Among the handful open. MILAN was dragged down by continuing worries over pany with a market value of Asia. A fall in blue chips weighed on the Mibtel index. which dropped 382 to 23,553. Olivetti, the most active issue, fell L59 to L2,525 and Fiat lost L185 to L7,675.

MOSCOW suffered another sharp fall due to the absence of an emergency loan agreekom saw its initial public ment with the IMF, and the RTS fell 19.58 or 10.2 per cent offer price of 75 zlotys per share rise by 43 per cent to 171.71, its lowest level since November 1996.

ISTANBUL fell, affected by declines in Russia and Asla. The IMKB National-100 closed down 123.12 or 3.5 per Christopher Bobinski cent to 3,604,63.

EMERGING MARKET FOCUS

Weakness threatens Warsaw debutants

May 18. During the day the

index moved between a high

of 15,702.05 and a low of

Trading was thin with

331m shares changing hands.

Losers outnumbered gainers

by 889 to 222. The Topix

index of all first-section

shares fell 24.79 to 1,196.70.

The Russian fall-out has hit These are increasingly 12 per cent by the bench- sights on the soon-to-be- last week the main share index fell almost 9 per cent. But the seemingly inexorable rise of the zloty has been

The softer zloty has been broadly welcomed since the currency had been casting a cloud over exporters' prosects and threatened to send the current account deficit hallooning beyond the 5 per cent of gross domestic product officially forecast for this

back for the share market. The weakness of the Warsaw bourse may well affect today's debut by Softbank, one of a small but growing clutch of information technology companies started as private businesses after 1989.

as a source of funds.

The IT sector has hitherto been represented by just two companies - Optimus, a computer assembler, and Computerland, which provides software and hardware. Both have seen their stocks tumble in the past few weeks. But Softbank may fare bet-

ter. Like Prokom, another recent bourse entrant, it owes much of its growth to close links with large state But local observers are sector clients forged under less sanguine about the set- the previous government led by former communists. And in spite of the change of ruling party last autumn, investors continue to be confident about their prospects.

Prokom's stock rose 2.5 per cent last month in contrast to a decline of almost

Poland's stock market hard looking to the stock market mark Wig index. And Softhank saw its initial \$36m share offer subscribed 7.2

> Like Prokom, Softbank has thrived in the face of foreign competitors like Hewlett-Packard and Digital, thanks to major contracts with state-owned corporations like Telekomunikacia Polska SA, the telecoms operator. PKO BP savings bank, and ZUS, the state-run pensions

But TP SA is to be privatised later this year while last year's election of a new centre-right government was purges at both the telephone company and ZUS, which will play a pivotal role in Poland's forthcoming pension reforms. Softhank had also set its

Prices for electricity detectalons for the

\$2bn annual computer services market. Softbank's strategy is to

buy other IT suppliers. The lier this year. The stock is sector has an estimated 6,000 currently trading at 125 zlocompanies. Only several hundred have a turnover of more than \$1m a year.



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Greece's New Financial Markets

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With aid inflows declining, private sector capital will have a bigger role to play in the continent's development, says Tony Hawkins

At the heart of further progress

As official capital flows to the decline of the state. wane, so sub-Saharan To what extent deficit Africa's banking and finance reduction reflects increased sector will have to play an increasingly pivotal role in in subsidies, privatisation of the region's development parastatals and debt forgive-

ment assistance, accounted services, has yet to be dem- the total, there is considerfor 60 per cent of the \$21bn onstrated. net capital flow to sub-Saha-ran Africa. In nominal terms that more private sector liberalisation. the \$13bn received last year investment is necessary for was \$3bn less than in 1990. was \$30n less than in 1990, sustained growth in sub-Sa-constraint, opportunities for while in real terms it was haran Africa, there is a ten-FDI are likely to continue to down by a quarter according dency to overlook the extent be in the energy, mining and to the World Bank's Global to which the state's decay agriculture sectors, boosted Development Finance report.

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Fortunately, declining aid filled by private enterprise. inflows are being offset by increased private flows. officials argues that attract-These doubled last year to about \$8bn from \$4bn in 1996, although much of the economic environment, but increase took the form of also far-reaching improve- these investments is that bank lending to a handful of ments in governance to they are capital-intensive. countries, leaving most out avoid capricious interference rather than job-intensive. in the cold.

countries borrowed on the syndicated loan market in Africa accounted for 73 per cent of the total, increasing last year.

Net foreign direct investment (FDI) last year was estimated at \$3bn. little changed from 1996, but donble the levels of the early tion. 1990s. However, the region's FDI represents only I per cent of GDP compared with 2 while reinventing the Afriper cent for developing econ- can state may improve the omies as a whole. And fiscal balance, it may also United Nations figures show sub-Saharan Africa's share through neglect of educaof the global stock of direct investment in developing countries has fallen to 5 exacerbating already severe from 21 per cent in 1980.

From 1990 to 1997 the crty and unemployment. region's share of the cumuladeveloping countries was FDI going to oil producers

The reasons for sub-Saha-ran Africa's unpopularity economies fit into the "strawith foreign investors are a country risk agencies exaggerate African risk levels; others that media coverage is hissed and unsympathetic.

The balance is shifting, however, as donor groups, the Bretton Woods institufund analysts increasingly portray sub-Saharan Africa as a region that has turned the corner economically, arguing that foreign investor attitudes are changing.

Certainly, the macroecoimproved markedly since more than doubled, compared with the early 1990s. fiscal deficits have fallen. though they remain unsustainably large, while money supply growth and consumer

justify claims that the corner has been turned. Africa Africa and beyond. is recovering, rather than growing, and average living standards will not return to their 1970 levels for another the motives underlying footfive to 10 years.

is the fact that recent recov- locations as in the case of ery has occurred without a energy, mining, privatisation ratios remain well below rates along with the availthose achieved in other ability of skills and infradeveloping regions. Existing, structure. Without a mininot new capacity, technologies and skills, are being difficult to attract the kinds exploited, which benefits of foreign investor the output but may do little for

to sustain the level of countries have still to reach growth needed to narrow the widening gap between living standards in sub-Saharan Africa and those in Asia and the first world, but public markets are simply too investment - at less than 5 small, skills too scarce, the per cent of GDP - is also infrastructure inadequate

The World Bank's 1997 World Development Report highlighted the problems region today accounts for associated with the decay of the African state. Yet poli-cies landed by donor agen-cies on the grounds of their power-parity basis), of which contribution to fiscal deficit 0.9 per cent is contributed by reduction, often contribute South Africa and Nigeria.

To what extent deficit tries that account for 8 per rocess.

Last year, official developvolume and quality of state

> sustained growth in sub-Sahas left a gap that cannot be by privatisation in a growing A recent paper by top IMF

able scope to build critical

In the light of this size

number of countries, and by

private-public partnerships

* Africa: Is This the Turnino

Mohsin Khan. Paper on Pol-

icy Analysis and Assessment

ing FDi requires "the main- and in tourism in a small tenance of a stable macro-number of countries. with private activity and to And if Africa is to attract South Africa is by far the develop and maintain a private foreign capital on the largest recipient of such captransparent and stable legal scale needed, it must offer ital. While 13 sub-Saharan and regulatory environthe investor new sources of

Missing from the IMF anal- rather than a reliance on 1997, commitments to South ysis though is the degree to natural resources on the one which their long agenda - hand or low-skilled, lowtrade liberalisation, privati- wage labour on the other. from \$5bn in 1996 to \$7bn sation, civil service and That is the challenge for the banking reform, the liberal- 21st century. isation of agriculture and the greater labour market Point? Stanley Fischer, flexibility - are compatible Ernesto Herandez-Cata and with budget deficit reduc-

Donors are reluctant to of the International Monetary acknowledge the danger that Fund, May 1998. undermine competitiveness, institutional capacity, while social problems such as pov-

The recent rise in FDI tive \$470bn flow of FDI to all albeit from a tiny base, is welcome although as it is only \$23bn - less than half concentrated in a handful of of 1 per cent - while only a countries, heavily tied to few countries benefited sig- exploiting natural resources. nificantly with 70 per cent of especially oil and gas, and reflects political change in (Angola and Nigeria) and to just one country - South Ghana, Uganda and South Africa - it would be unwise to read too much into ft.

tegic market" category in matter of debate. Some claim the sense that they are sufficiently important for multinationals to feel they must be represented there. But both of the region's two largest economies - South Africa and Nigeria - con-

timue to underperform. Economic renaissance in Nigeria depends upon a political accommodation and far-reaching economic reforms that successive governments have been unwill-

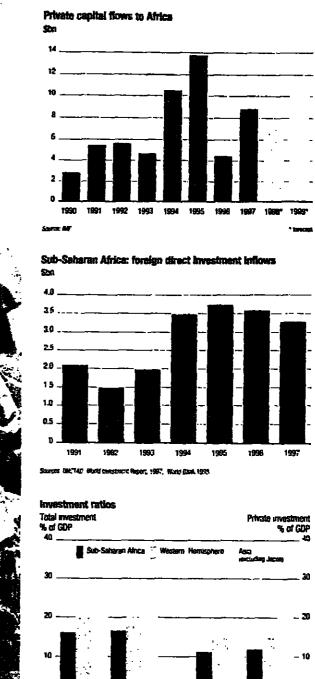
ing to embrace. South Africa, whose econnomic numbers have omy has grown more slowly improved markedly since in the 1990s since President 1994 Real GDP growth has Mandela's release from detention than in the sanctions years of the 1980s, has still to come to terms with the new global economic order, although, if successful, negotiations for a free inflation have slowed. trade agreement with the EU could accelerate the globalithree years is too short to sation of the economy with spin-off effects for southern

For the rest of the region. market size is a crucial constraint. Study after study of loose foreign investment -Possibly of greater concern projects not tied to specific mnensurate improvement and tourism - emphasise in investment. Investment market size and growth mum critical mass, it will be

region so desperately needs. In spite of progress in eco-Not only are private nomic reform, many - prob-investment ratios far too low ably most - sub-Saharan the minimum threshold necessary to attract substantial inflows of foreign private investment. In many cases, and investment opportuni-

ties too limited. The entire sub-Saharan less than 2.5 per cent of cent of the global population contributing 1.5 per cent of global GDP and only 0.8 per cent of world exports. However, because intra-African trade is only 9 per cent of mass through regional trade in infrastructure provision The snag with many of competitive advantage

such as agriculture and mining, and in increasing trade



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REFORM • by Tony Hawkins

Deregulation is only part of the story

A balance must be struck between liberalisation and improved supervision

Ci

Financial liberalisation and deregulation have changed the role and nature of banking in sub-Saharan Africa, though in most countries there is still a long way to go before the conditions needed for an enabling business environment are created.

While central banks in many, if not most, countries continue to use direct controls of one kind or another, the use of indirect and market-driven measures is increasing as interest and exchange rate systems are liberalised and controls over bank lending relaxed or abandoned altogether.

Positive real interest rates are now the norm; commercial banks are no longer told to whom they must lend and at what interest rate; exchange controls are being dismantled, especially in respect of current transactions, while exchange rates have been left to find their

Prudential lending and capital adequacy guidelines have been introduced though their implementation is uneven in many countries. Central banks are being strengthened to better perform their supervisory and regulatory role, and many governments are working hard to create active money and capital markets. Banks have been restructured, recapitalised, privatised or

The African Development Bank estimates that the tion. number of governmentowned banks was reduced from 140 in the 1980s to 115 in 1993 and the figure has since fallen below 100.

Over the same period, the sub-Saharan region with the year's financial crisis. leading markets located in and Zimbabwe, but the smaller markets are catching up fast with the domeslevel in Botswana in April.

opened recently or are inadequate disclosure and planned in Malawi, Tanzania, Uganda and Mozambique, while a regional stock market is scheduled to open later in the year in Côte d'Ivoire. Many African stock exchanges have forward price earnings ratios of less future growth. In spite of these impres-

sive advances, banking systems remain fragile in Government-owned or controlled banks still dominate



in many African countries says the 1997 report of the African Development Bank. "In most cases banks have weak management and inadequate supervision," the

Banks continue to be required to finance government fiscal deficits and lossmaking public enterprises. while credit to the private sector mainly goes to large and well connected firms.

In October 1995, an IMF report contrasted the greater success of financial liberalisation programmes in Asia than in Africa. The development of financial institutions in Africa, it said, had been retarded by unstable macroeconomic environments, widespread public ownership of financial institutions and their main clients, and the lack of viable institutions to mobilise savings, especially in rural

In particular, it noted, the increase in the ratio of broad money to GDP in Africa chiefly reflected public sector borrowing - in sharp contrast to the Asian situa-

Two years later, however, the IMF had changed its tune - acknowledging with the benefit of recent Asian experience that marketdriven reforms have their number of private banks downside as well as their increased by more than 50 undoubted benefits, Finanthe total assets of the bank- Asia, it said, had contributed ing system exceeds 40 per to the low-quality or excescent. In 1997, there were a sive investment that was dozen stock markets in the partly responsible for last

The World Bank is even South Africa, Nigeria, Kenya more blunt in this year's Global Development Finance Report, noting that the most pressing problems in Asia's tic market capitalisation top- finance sector were distorted ping the 3bn Pula (\$775m) incentives, lax regulatory standards, poorly managed Markets have either financial liberalisation and supervision which had "encouraged excessive risk

The warnings are timely. Some of the blame for bank failures in Kenya, Nigeria, Zambia and most recently Zimbabwe, can be laid at the than 10, reflecting underval- door of poorly managed ued stocks and scope for financial liberalisation programmes. The same lax regulation, inadequate disclosure and weak supervision that blighted Asia's reforms many African countries. have bedevilled recent Afri-

can experience.

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licensing, perhaps most marked in Nigeria, political intervention in the bank regulation and supervision process, and the fostering of "crony capitalism" created two-tier banking systems in a number of countries.

Often, the newer, indigenous banks have been forced to pay higher interest rates to attract deposits or rely on politically allocated funds from parastatals and government departments. In return they have been forced to make subsidised and highrisk loans, frequently leading to high ratios of non-performing assets in their books. The resulting "flight to quality" has left the secised, banks vulnerable to adverse market developments such as falling commodity prices or severe drought or flooding.

In a number of countries the full impact of some of these developments has still to be experienced. But handful of countries, and offshore borrowing restricted by the lack of creditworthiness of African enterprises, the fall-out from the collapse of banks and financial sector weakness is less of a threat in Africa than in Asia.

Inadequate bank regulation and supervision is consequence of scarce skills and inexperienced central bankers.

But political interference the determination to protect continent's debt financial institutions with large loans to government agencies and to prominent politicians and businessmen – has been a substantial problem.

Policymakers must therefore tread a fine line between financial liberalisation - encouraging the launch of new banks and financial institutions to intensify competition and improve service - on the one hand and improved surveillance and supervision on the other.

Depoliticising the banks by privatising them - is only part of the story. Depoliticising the central bank and ensuring it has far greater autonomy than at present in respect of bank licensing, supervision and surveillance is essential to monetary sta-The politicisation of bank bility and growth.

FINANCIAL TIMES

October, Antwerp

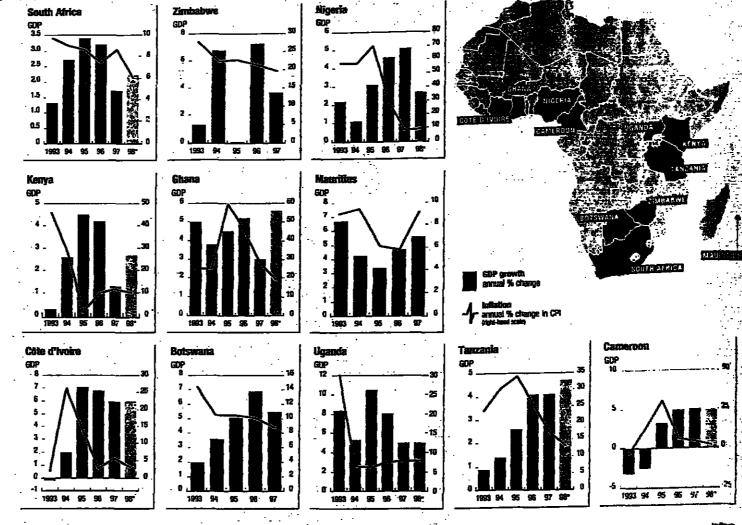
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DEBT RELIEF • by Mark Suzman

Jaining new momentum

The initiative to reduce the is being taken more seriously

Driven by a combination of growing pressure from international charities, a continued improvement in Africa's overall economic performance and changing countries, the ongoing international initiative to reduce the continent's vast debt is

gaining new momentum.
The sight of 70,000 debt human chain around the G8 summit in Birmingham last month to demand more debt the most tangible sign to very good news for the poor date of the higher profile of an issue that until recently was the preserve of bankers and finance ministries.

prompted renewed discussion on the issue by developed countries and international financial institutions and generated several competing proposals on how best to move forward. The problem, however,

remains lack of consensus.

World Bank President James Wolfer

Door of the world'

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UK, are pushing for a more comprehensive and flexible solution to make it easier for countries to qualify for debt relief and others, such as Germany and Japan, are taking a harder line, insisting that governments demonstrate fiscal probity first.

The problem hinges on

perceptions of how well the Heavily Indebted Poor Countries debt initiative launched with great fanfare perceptions about political in late 1996 by the World stability in many African Bank and International Monetary Fund - has been working. HIPC promised to open a new chapter in the debt issue by aiming to reward countries that folcampaigners forming a lowed consistent and sensible financial policies with debt relief that would free up extra resources for relief for poor countries was domestic spending. "It is of the world," James Wolfensohn, World Bank president, said at the time.

The most innovative part The campaign has of the plan was that it linked debt forgiveness by both multilateral agencies and bilateral governments with the aim of leaving countries with a "sustainable debt" burden: a debt to export ratio of between 200 and 250 per cent, a debt service to exports ratio of Some countries, such as the between 20 and 25 per cent

and a present value debt to with serious consequences tional financial institutions government revenue ratio for poverty reduction," says and other bilateral donors greater than 280 per cent. Of the 40 or so countries eligible for such relief, 32

are in Africa. But to take cern that the initiative will advantage of the initiative, not provide the windfall in solid track record in finandemonstrate six years of fiscally prudent management for the measures to take effect.

So far, four African countries have passed the eligibility threshold for HIPC debt relief: Uganda, Burkina Paso, Côte d'Ivoire and Mozambique. The expected savings are to be targeted at extra spending on critically needed primary education and health care pro-But in practice, frustra-

tion is growing at stringent conditionality programmes delaying the release of new money. Only Uganda is due to start benefiting from HIPC in the coming year, with the other nations having to wait another year or two before reaching their "completion points" and becoming eligible for debt relief. Most countries applying for relief under HIPC have to wait until 2001-3 before receiving benefits. These problems have led

to criticism from a number of international aid groups and African governments who are calling for substan-tial modifications. They charge that HIPC is too little, too late, exacerbating the endemic shortage of funds for poverty reduction rogrammes. Most important, they are

demanding more flexible eligibility terms, especially for "post-conflict" countries such as Rwanda that are recovering from civil war and other internal problems and are in desperate need of extra revenue but have been unable to build up the necessary fiscal track record. They also argue that com-

tries with "interrupted track records" but a sound zania and Ethiopia - should not be penalised if they show good faith in pursuing IMF-led restructuring pro-

"In terms of the current rules, some of these countries have a much longer

Justin Forsyth, an Oxfam director. Added to this is the con-

governments must have a resources many governments had been hoping for. UK prime minister, tried to cial management: debtors For example, because are effectively required to Mozambique was already failing to service most of its debt before entering the HIPC programme, in practice its payments even on a vastly reduced debt burden have not changed dramatically. As a result, the extra income it has to spend on domestic activities is relatively small - estimated at \$7m-\$23m every year. World Bank officials

> admit this is a problem, but point to the important benefits generated by RIPC, "The thing to bear in mind is that Mozambique was owing a lot more money than it was paying," says Jeffrey Katz. the bank's principal economist for Africa. "There is some cash flow relief even in the near term, but the initiative is really geared to deal with this problem of an overhang of debt."

Nevertheless, the call for further action has been met sought to persuade interna- countries.

to adopt a programme that would make at least twothirds of eligible countries part of the HIPC programme

But when Tony Blair, the persuade his partners to take further action on the matter at the Birmineham summit, he was opposed by Germany and Italy, The US. while an enthusiastic backer of HIPC, has been reluctant to relax the strict conditionality and is ambivalent about any accelerated debtrelief. As a result, the G8 merely issued a statement supporting "the speedy and determined extension of debt relief to more countries" while urging them "to take all the policy measures needed to embark on the [HIPC] process".

Despite this setback, even its critics admit that HIPC is an improvement on previous debt reduction efforts. And following the renewed US focus on Africa generated by President Bill Clinton's successful trip there earlier this year, campaigners remain hopeful that the administration may soon relax its with sympathy. The UK government in particular has cial case of "post-conflict"



wait to become eligible for US President Bill Clinton with Uganden children: compaigners hope debt relief than is necessary, the administration may soon relax its stance

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Lergo

pushing into a new business hinterland north of the Limp

Mundela in 1996 and the Bank abolition of aperibels, South African companies have pushed vicorously active morthwards into a new busi- bough mes hinterland borth of the operat Limpopo river. Along with six ye mining companies, super- turns market chains and multime, says a tionals such as South Afric uty can Breweries have come responsement for the street of south Africa big africa banks and financial services

It has not simply been a . Alrie matter of South Africa's re- a total entry into the international tion is community, Many African contract countries, especially in the African countries, especially in the African countries, especially in the African countries, but of the countries foods on the countries of the coun opportunities for breign frient investors. Privatigation is must re under way, economies have finally begun to grow, and "Africa" trade within the region has raption expanded rapidly. skilled Richard Laubscher, shiel source.

Richard Laubscher, chief scarce, executive of Nedece, the patchy South African banking tion of group, spoke recently of alice refabulous growth in African banking operations only district side South Africa Hagil nearburns.

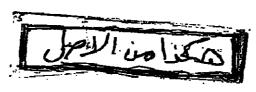
when he amounted rebust. When the amounted rebust. When the state system menths to March 1998. A secondary Profits and assess in the where region had doubled, he said. Swaziland was slower than 1 h A expected, but operations in author Namibla. Zimbahwe and Boka's Lesatha were doing well. Marcha Lesotho were doing well. Merchan Nedcor had invested to the assets to State Bank of Meintitias, taxis be giving itself access by badia of frame and Madagaster, and was of dollar

and Madagases, sinc. was or notes investigating investigating investigation. In the opportunities in Palabola, limit in the opportunities in Palabola, limit in the South African group intropictude in the South African group intropictude in the continuers hip. Boharest bank, that has taken counting Africa's honders.

Africa's borders. On May 20 this year it handle," announced its 18th African Standar operation with the purchase question of 72 per cent of Maleville quacy of Indebnuk Financial Services sion in for \$10m - a small size by influence international standards but the financial standards but the financial standards but representing about 1 per Anoth eross domestic product. all South

at a rate

Malawian group that sold nomic at the company to Standard big bro Hank said the presence of Just as the South African bank, resouled with its modern manage, weight ment systems and technol. Africa s ony, would bely "to bring accusation



ohn: 'very good news for the

AFRICAN BANKING AND DEVELOPMENT 3

SOUTH AFRICA: DOMESTIC MARKETS • by Bernard Simon

Little reason to celebrate

Despite strong earnings, bankers are faced with a long list of problems at home

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Running a big bank in South Africa these days is no fun. Banks' earnings and share prices are rising strongly. and the end of South Africa's political isolation has opened new horizons for expansion and diversification at home and abroad. But bankers also have persistent headaches.

Hardly a week goes by without a bank robbery or a military-style attack on a cash delivery van. More than a dozen security guards have died in such attacks and robbers have made off with R82m (\$16.4m) since Novem-

banks face calls to take what Bob Tucker, chief executive of the Banking Council of South Africa, describes as a "semi-philanthropic role in facilitating the transformation process". This means pressure to advance more money to small entrepreneurs and farmers; to play a bigger role in financing the buge backlog in low-income housing; and to write off what is loosely described as

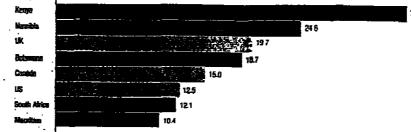
Mr Tucker says the banks could be forced to make the same misguided lending decisions as their trouble east Asian counterparts. "At our peril do we allow that to happen, but insidiously it's being allowed to happen." The political pressures are

reflected in banks' growing portfolio of non-performing housing loans in black residential areas. About 35,000 such loans are more than three months in arrears, and some as long as eight years. But the banks have been unable to evict a single resident for fear of endangering their officials' lives and sparking civil unrest.

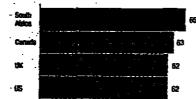
Then there are the challenges of everyday business. Bankers complain about the poor service provided by Telkom, the partially privatised telephone company, leading On another front, the to regular disruptions of their computer and automated teller networks.

Trained computer staff and managers are hard to come by. The banks have also been forced to pay close attention to cash-strapped but spendthrift provincial governments and local authorities, to which they have a sizeable exposure.

Among the retail banks' priorities has been a cost-



Cost ratio



their 3,400-strong branch network and greatly reduce their workforce over the next few years. Nedcor in the second half of 1997 became the first group to bring its expense-to-income ratio below 60 per cent, compared with the industry norm of almost 70 per cent a few years ago. Absa unveiled plans in early May to combine its four retail bank subsidiaries (Volkskas, United, Allied and Trust Bank) under the Absa banner.

The drive to improve profitability in the face of political pressures and competition from niche players has led the banks to focus on the top end of the market. Meanwhile, the financial

services industry is rethinking business strategies. James Slabbert, banking analyst at Merrill Lynch in Johannesburg, says, as in cutting drive likely to shrink many other countries, "the

feeling is you should be hig. or be a niche player. With just four groups (Absa, Standard, Nedbank and FirstNational) controlling more than 80 per cent of the retail banking market, the scope for further mergers and acquisitions is limited.

But the search for wider alliances is in full swing. Earlier this year, the favoured route seemed to be "bancassurance". In the country's biggest financial services merger, Anglo American, the mining and industrial powerhouse, combined its banking and insurance interests - FirstNational Bank and Southern Life, respectively - with the fast-growing banking and insurance interests of RMB Holdings. A new bolding

Johannesburg

exchange in late May.

But neither of these deals has so far come to fruition. Liberty, which owns 42 per cent of Stanbic, pulled out after failure to agree on company, known as Firterms. Instead, it has indistRand, was listed on the cated that it may put its stock stake in Stanbic up for sale. Stanbic's second biggest

The architects of the deal

aim, among other things, to

use the customer base and

distribution network of First

National Rank and Rand

Merchant Bank to expand

the insurance market for

Southern Life and RMB's life

Just a few days after that

deal was announced. Stan-

and Liberty Life revealed

they were in merger talks to

create South Africa's biggest

financial services group.

Rumours also surfaced that

Old Mutual, the biggest life

move closer together.

bic. Standard Bank's parent,

arm. Momentum Life.

SA, with a 10 per cent interest, has also shown a willingness to sell. The collapse of the Stan-bic Liberty talks has raised

stions about the wisdom of bancassurance. "A bank doesn't need an insurance company," says Mr Slabbert. "It's more that insurance companies need banks." Critics also say that bank-

insurance mergers risk upsetting valuable relationships, which could be costly in the relatively small world of South African business. Some institutions have

office and Nedcor would openly rejected the bancassurance route. Investec, a fast-growing investment bank, has made foreign expansion its top priority. In recent months, it has bought Guinness Mahon, the UKbased asset management group, and has bid for what remains of Hambros plc, the

also extended is presence in

flocked to South Africa over the past five years. As of December 1997, 10 foreign banks had set up full subsidparies, nine operated branches and 59 had opened representative offices. The foreigners have concentrated mainly on corporate finance. treasury operations (such as currency trading) and

Local bankers are braced for an onslaught by nonbank institutions from North America and Europe, such mutual-fund companies. Investec earlier this year sold its vehicle leasing to ABN-Amro, the Dutch

investment banking.

One gap in the South Afri-

shareholder. Gold Fields of merchant bank, invested has structure in the townships bad-debt experience and sheer ignorance, among Foreign institutions have established players from expanding into this market.

A new group of specialist institutions has had considerable success in "microlending" to individuals and small businesses, many in the informal sector. Among the most successful is Theta Securities, which has about 250,000 customers earning between R1,000 and R2,500 a month. Bad debts have been minimal and Theta's net income more than doubled to R43.8m in the six months as GE Capital and the big to December 31 1997. New Africa Investments, one of the biggest black empowerment groups, unveiled a deal in mid-May to take a controlling stake in Theta. The question now is whether the can banking market is at the established banks will try to low-income end. Poor infra- muscle in on this business.



Big brother' is: heading north

pushing into a new business hinterland north of the Limpopo

Since the release of Nelson Mandela in 1990 and the abolition of apartheid, South African companies have pushed vigorously northwards into a new business hinterland porth of the Limpopo river. Along with mining companies, super-market chains and multinationals such as South African Breweries have come some of South Africa's big banks and financial services It has not simply been a

matter of South Africa's reentry into the international community. Many African countries, especially in the southern half of the continent, have introduced political and economic reforms which have created new opportunities for foreign investors. Privatisation is under way, economies have finally begun to grow, and trade within the region has

expanded rapidly.
Richard Laubscher, chief executive of Nedcor, the South African banking group, spoke recently of fabulous growth" in African banking operations out-side South Africa itself when he announced robust group results for the six months to March 1998.

Profits and assets in the region had donbled, he said. Swaziland was slower than expected, but operations in Namibia. Zimbabwe and Lesotho were doing well. Nedcor had invested in the State Bank of Mauritius, giving itself access to India and Madagascar, and was investigating investment opportunities in Tanzania, Malawi and Mozambique.

But it is Standard Bank, the South African group the lead outside South Africa's borders.

operation with the purchase questions about the adeof 72 per cent of Malawi's indebank Financial Services for \$10m - a small sum by international standards but representing about a per South African banks, as for Namibia, everybody praises

gross domestic product. the company to Standard with its modern manage weight around in west country, he said, if only two ogy, would help "to bring accusations that it tries to Barclays, perhaps - were our somewhat sleepy insti-

tutions kicking and scream- bank can do is to try to ing into the 21st century". blend in as much as possible dard Bank has also operates and point out how

increased its stakes in its banks in Nigeria, Uganda and Kenya and bought from Barclays Bank UK its 60 per cent holding in Barclays Bank Swaziland. Its next target may be Angola.

Standard Bank has been active in the region since it bought the African operations of ANZ Grindlays six years ago for £24m. "It turned out to be a bargain." says Anthony Wright, deputy managing director responsible for Standard's African Banking Group, "hecause we make more than that each year now."

Africa, however, remains a tough market. Competition is increasing in some capital cities, and South African banks are trying to focus on the profitable businesses of commercial banking and trade finance rather than retail banking in countries where most inhabitants remain very poor.

For all the talk of an "African renaissance", corruption remains a problem, skilled employees are scarce, economic recovery is patchy and the determination of governments to liberalise remains questionable. "There are still tremendous obstacles," says one Johannesburg-based banker. "Where are the judicial systems? Where are the ccountants, the lawyers, where is the infrastruc-

ture?" In April, the Zimbabwe authorities closed Roger Boka's collapsing United Merchant Bank and froze its assets under anti-corruption laws because of suspicions of fraud involving millions of dollars of bonds.

In the short term, this bank failure - by shaking local banks, especially those owned by Zimbabwean entrepreneurs such as Mr that is the continent's big. Boka - benefited foreign gest bank, that has taken banks. We've got deposits coming in through our door at a rate that we can hardly On May 20 this year it handle," says Mr Wright of announced its 15th African Standard But it also raised sign of how far the rest of quacy of banking supervision in Zimbabwe and the

the financial sector.

all South African investors, new technology but only a One of the directors of the is resentment of the eco-Malawian group that sold nomic and business clout of money on the ability to "big brother" down south. install it. It was no good Bank said the presence of Just as Nigeria is often the South African bank, resented for throwing its ing system in an African ment systems and technol- Africa, so South Africa faces banks - Standard Bank and

In recent months Stan- in the countries where it many nationals it employs.

Standard Bank has an additional, historical problem: it is often confused with Standard Chartered, and usually has to trade as Stanbic (the acconym is from Standard Bank Investment Corporation, the holding company). They were once part of the same London-registered bank founded in South Africa in 1862, but Standard Chartered disinvested from South Africa in the 1980s while keeping the other African operations.

In spite of the challenges. Standard Benk manages to run a profitable African business which accounts for about 15 per cent of group profits today - including profits from foreign currency deposits and trade financing routed via London compared with only about 3 per cent five years ago.

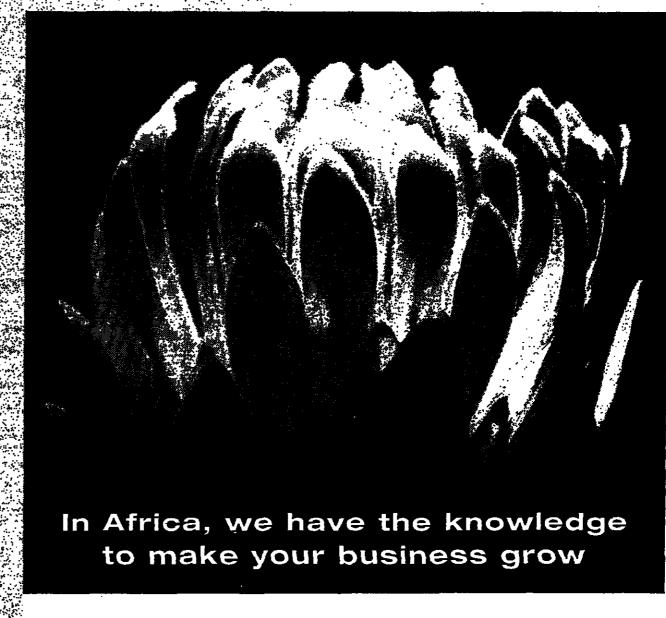
In countries where govbanking margins to protect inefficient state-owned banks, a modern, efficient Mr Wright says his African operations made a return of more than 28 per cent on equity last year, compared with 20 per cent for the Standard Bank group as a whole, and the target now is 30 per cent.

Standard Rank is investing \$25m in new technology for its African operations, including software to run foreign exchange accounts in the continent's liberalised markets, dial-in systems for customers and VSAT (very small aperture terminal) satellite links.

"Eventually I want to run Africa off one computer in Johannesburg," says Mr Wright, who is planning to consolidate existing operations and ensure the technology is working well before launching any big new expansion drives.

Standard Bank's technology drive may be good for the bank, but it is also a Africa has to go to catch up. As one banker commented in a discussion behind influence of politicians in closed doors at the World

Economic Forum's recent Another obstacle for southern African summit in having an automated clear-



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Euro a mixed blessing

Ties to Europe's currency may lower inflation. but could also slow growth

Next January's launch of the European single currency, will have far-reaching impli-cations for the 14 member states of the CFA franc zone. Their common currency is pegged to the French franc at a fixed rate of CFA Fr100 to the franc, but the peg will have to shift from the French currency to the euro. That in turn will mean pre-sumably that the 11 European states that launch the euro will have to ratify the terms of the future linkage between the two currencies.

Though Paris seems likely to oppose it, the changeover could also shift the responsibility for guaranteeing the convertibility of the CFA franc from France to the new European Central Bank.

Late last year, however, Paris made it clear that it would continue to manage the CFA zone after the launch of the euro and that the French Treasury would retain sole responsibility, from the viewpoint of Emu states, for dealings with

nies - belong to two separate monetary areas. Eight West African countries -Benin, Burkina Faso, Côte flows between France and d'Ivofre, Gu<u>in</u>ea-Bissau, Mali, Niger, Senegal and Togo - are members of the West African Monetary Union (WAMU), while another six - Cameroon, Central African Republic. Chad, the Republic of Congo (Brazzaville), Equatorial Guinea and Gabon - belong to the Central African Mone-

tary Area (CAMA). The central banks of each monetary area issue their own version of the CFA franc which is legal tender only in their own region. But the guaranteed convertibility of CFA into the French franc and the fact that both have the same parity against the French currency, means that in effect the zone is a

single currency area. A recent IMF study* concludes that the franc zone will benefit from being linked to the euro in three main ways: With the EU accounting

for about half the franc rated zone's exports, stronger postdemand for the CFA's prod-

• The shift from a French franc peg to a euro peg should increase the stability The 14 CFA countries - 12 of the nominal exchange of them once French colo- rate for the CFA franc; and

 The change to a fixed link with the euro would mean that the freedom of capital the CFA zone would extend to the other euro members, balisation of the CFA member states

The chief disadvantage arises from the danger that the CFA franc would appreciate alongside a "hard" euro thereby undermining the region's competitiveness. This danger is all the more acute in the wake of the Asian financial crisis and the competitive depreciations of south-east Asian

The harder the euro, the greater the probability of a repetition of the 1986-93 period when the CFA franc appreciated with the French franc against the US dollar. This coincided with weaker commodity prices for the zone's exports on the one hand and outbreaks of political unrest on the other as a result of which the zone's economic situation deterio-

The rate at which the CFA is pegged to the euro will depend on the French franceuro parity, though CFA member states will have the opportunity to opt for a retain and build their marlower peg - and thereby ket sbare in a fixed effective devaluation - if exchange rate environment, this is deemed desirable. The especially at a time when

Abidian dock workers; stronger post-Emu growth will boost demand for the CFA's products signs are that, the success of their competitors - in Asia, tured goods rise at double years, driven in part by the the 1994 devaluation not- eastern Europe, Latin Amerwithstanding, CFA member ica and other parts of Africa states will opt to retain the - are playing the game by existing parity with the different rules, using French franc. exchange rate depreciation The argument that

as a competitive weapon. Oil is the zone's top export and long-term forecasts by as well as price stability is the World Bank - to the year 2006 - suggest that the price of petroleum will fall relative to that of non-fuel whether primary product commodities as a whole. The exporters and emerging same projections suggest manufacturing concerns can that non-fuel commodity prices will firm at an average annual rate of 1.1 per cent between 1997 and 2006 while prices of manufac-

Since these projections were published, primary commodity prices have fallen far more sharply than anticipated, exacerbating the pressure on West and Central African exporters.

Even if the potentially over-optimistic projections are right, a fixed parity with an appreciating euro could do more harm than good. reversing some of the gains achieved since the 1994

It is no coincidence that CFA zone growth has accelerated over the past four icits have declined from 6.5

COTE D'IVOIRE • by Mark O'Dwyer

of the CFA franc between

December 1993 and May 1997 in CAMA countries and a WAMU countries. GDP growth accelerated from 0.4 ner cent in the 1986-93 period to 5 per cent between 1995 and 1997.

> As was to be expected. inflation surged after devaluation from less than 1 per cent annually in the 1986-93 period to average 15.6 per cent between 1994 and 1996, falling sharply in 1996/97 to only 4.5 per cent. Budget def

down to 105 per cent of GDP in 1996 from 130 per cent in However, with real per

per cent in the 1986-93 period

to 1.6 per cent in 1996 while foreign public debt was

capita income having fallen some 20 per cent between 1981 and 1994 and less than 7 per cent of this having been recouped since, CFA governments can draw only limited satisfaction from recent economic performance. The region remains overwhelmingly poor, heavily reliant on a narrow range of primary product exports - oil, coffee, cocoa, cotton - and dependent on both aid and debt-

forgiveness. Although investment has recovered from the lows of the early 1990s, the investment/GDP ratio of 18 per cent since 1994 is lower than the 20 per cent average for the stagnant 1980s. Whether such countries can afford the luxury of fixed parity in a world where competitive advantage is dependent on natural resources and cheap labour is increasingly inade

quate, is problematic. Given the zone's skills and technology base. the probability is that member states will need to use 29.5 per cent depreciation in currency devaluation as a means of retaining and building competitiveness. Being tied to a strong euro will be a mixed blessing. It may deliver low inflation, but it may also bring unemployment and sluggish export and output growth.

> = International Monetary Fund Working paper, November 1997: The CFA Franc Zone and the EMU: Michael T Hadjimichael and Michel

KENYA • by Michela Wrong

Dark cloud has a silver lining

As economic crisis looms, one benefit may be a shake-out of the sector

Banks tend to focus on cities, bypassing rural areas; Asian owners predominate; and the number of banking institutions far outstrips what can be justified by either population, savings levels or economy size.

In Kenya, at least, that picture is about to be shaken up. A looming economic cri-- expected to be one of the worst in the country's history - is likely to have at least one beneficial side effect: stripping the excess

"The banking sector will emerge fitter and leaner." oredicts one analyst. "Anyone who survives 1998 and 1999 will be in a very good position to continue."

A weeding-out is long overdue. "Grossly overbanked" is the phrase most cribe Kenya, where assets of Ks414bn (\$6.7bn) are divided between 53 commercial banks, 16 non-bank financial institutions (NBFI). four building societies, two mortgage finance companies and 40 forex bureaux.

The industry began expanding 20 years ago, when the government opened up a sector largely in foreign hands. Establishing a bank had never required so little money and entrepreneurs rushed in to mop up the small deposits and rural savings ignored by existing

The present day plethora masks a far from healthy situation. Fifteen of the banks control close to 80 per cent of the industry's asset base and account for 91 per cent of its profits. That leaves a bevy with tiny deposits, risky business practices and shadowy futures. On the surface, the indus-

try appears to be thriving, with pre-tax profits rising to Ks18.8bn (\$303m) in 1997 from Ks17.4bn (\$281m) in 1996. But the figures are deceptive, say Central Bank of Kenya (CBK) officials, as profits are being made at the expense of adequate provisions for non-performing

Since 1984, 29 banking institutions have falled in a succession of banking crises. Many have involved the so-called "political banks": established by politically parastatal funds used to make loans to members of the same political elite, never to be repaid.

In coming months, the casualty rate looks certain to agricultural production, Kenya's gross domestic prod-1-2 per cent this year.

The government is borrowthree things in common. yawning budget deficit. figure of 75 to 80 per cent.

Banks tend to focus on Domestic debt now stands at In its 1996 Annual Superv Ks158.3bn (\$2.6bn) and the sion Report, in which CBK cover that sum is keeping interest rates in the high 20s. asset quality, earnings and If that has provided the liquidity, only nine banks commercial banks with a were classified as "strong", temporary windfall, it has squeezed the private sector out of the credit market, below".

> ing overdrafts. Their difficulties, outpacing the still simmering problem of bad loans made by political banks. have led to a marked deterioration in asset quality. "A lot of banks are finding that their customers simply cannot service their debts. says a general manager.

Small businessmen are

over the cliff." The proportion of non-per-

The April flotation of part

of the majority state-owned

Kenya Commercial Bank

which shady management

still work to undermine an

otherwise strong player on

the Kenyan financial scene.

KCB officials say the 25

was oversubscribed, with

only 28m available. But the controversy that

erupted just before the

ensured a cash-strapped

government got less from

the privatisation than it

With a pedigree dating

back over a century, lm

customers, assets of

KS74bn (\$1.2 bn), the

largest network in the

profits of Ks4.12bn

the third in a series,

offer opened, local

seemed certain to prosp

newspapers revealed that

several other directors

owed the bank more than

KCB's general manager and

country, and 1997 pre-tax

(\$69.3m), the KCB flotation,

But five weeks before the

holding went on sale

close to 56m shares bid for

per cent stake being offered

nighlights the way in

oractices and patchy,

belated supervision can

PROFILE Kenya Commercial Bank

Controversy

marrs sell-off

Ks155m (\$2.58m) in largely

unsecured and unserviced

bank's asset base, their

existence appeared to confirm cynical public

perceptions of abuses

political banks".

taking place in Kenya's

Simeon Nychae, the

named a new executive

chairman. The Central

executives at other

said were in similar

positions that they had

the decision at a KCB

of resolutions that

another important

measure. The governm

on an issue which was

oversubscribed both at

which will be left with a 85

per cent share in the bank,

can now congrainlate itself

Bank of Kenya warned top

commercial banks who it

three months to regularise

Stockbrokers welcomed

extraordinary shareholders

meeting in April to reduce

the government's role in

the bank, passing a series

empowered the board, as

their positions or resign.

finance minister, promptly

sacked those concerned and

loans. If the debts involved

were small compared to the

aid freeze, collapse of the percentage points to 21 per tourism industry and patchy cent last year. The industry's safety net, CBK believes, is not large enough uct is forecast to grow only for this level. The proportion of loan loss provision to nonperforming advances rose The banking sectors in East lng ever greater sums from 46 to 48 per cent last. Africa's member states have domestically to cover a year, but CBK wants to see a

issue of Treasury bills to rates institutions on the basis of capital adequacy, with the rest rating only "satisfactory" or "fair and The 1997 report, about to

be published, shows further struggling to sustain punishdeterioration. While only one bank failed that year, compared to three in 1996. the number of banks winning the "strong" seal of approval fell to seven and their market share drooped to 25 from 28 per cent. Those judged "fair and below" that is, weak - rose to 24 "They are spending a lot of from 13, with their market time ensuring that they share surging to 35 from a previous 24 per cent. "Asset don't push their customers quality is deteriorating, earnings are down and the

exchange rate stability pro-

motes investment and trade

strongly supported in the

Capital adequacy of the banking sector Total 48,920 245,527 16.5 46,581 288,955 16.8

fering." says a stockbroker. "Bad loans are the problem." Under the forceful leadership of its governor Micah Cheserem, CBK has toughened up supervision and has drawn up a range of policing measures aimed at pre-empting a south-east Asian-style

From January 1999, all banks will be obliged to raise their minimum capitalisation from Ks75m (\$1.2m) to Ks200m (\$3.2m). Banks have also been ordered to regularforming loans to total capital adequacy ratio is suf- ise insider lending - direc-

Allocation of shares has

favoured Kenyan and small

investors at the expense of

foreign institutions, with

some 80 per cent going to

local investors and 20 per

But the revelations of

top-level mismanagement

prices, due to weaken in

newspaper reports. With

offer the new issue at a

discount to the market

Given the level of

the government obliged to

price, the result inevitably

meant lower proceeds for

interest shown, the share

price is now expected to

surge. But the lesson for

the government, which is

looking to privatisation of

its remaining parastatals to

help bridge a widening

abuses should be spotted

before the offer comes to

Michela Wrong

budget deficit, is that

and action taken well

be sold off cheap.

have taken their toll. Share

any case ahead of the offer

plummeted by about 30 per

cent to foreigners.

cent following the

tors lending to themselves an abuse recently exposed in the case of state-owned

Kenya Commercial Bank. The central bank has drawn up amendments to the Banking Act which would ensure advances to bank executives were first approved by the board, not just authorised by management, and giving CBK the power to take disciplinary action if boards failed to act.

The new legislation would give CBK, which currently relies on moral sussion, the right to penalise banks not making adequate provisions for non-performing loans. If passed later this year, it would also force banks to improve disclosure.

Some analysts fear that such steps may be introduced too late, warning that the T-bill bubble must eventually burst and non-performing loans are close to levels seen in emerging markets that experienced banking crises. Because of the level of bank-to-bank lending, they warn, the collapse of one small institution could have a domino effect. Others believe approach-

ing hard times will trigger overdue partnerships and acquisitions, while stopping short of a full-blown crisis. CBK clearly believes it has been sufficiently careful to justify lifting a longstanding moratorium on new banking applications in January last

are likely to be unable to year. meet the central bank's minimum capitalisation requirements, making them prime candidates for mergers. With many of these banks tailored to the needs of individual communities - Diamond Trust Bank, for example, caters exclusively to the Ismalia community - some may prefer to bow out.

10 years' time you'll still have a few bit players on the scene." says an analyst, "But the number of banks will jan have made more than tor underlines the paradox. freely, But here there are probably have come down to 30 to 85. Those unable to cope with the competition or who refuse to merge will go between 33 per cent and 50 considered inadequate to bank director. to the wall."

Banker burn their fingers on cocoa

A highly profitable sector ĥas been:shaken up by a series of bad loans

The new IMF-World Bank programme and liberalisa-tion of the cocoa and coffee sector are sending shock waves through the calm and highly profitable world of banking in Côte d'Ivoire.

The three-year programme backed by the Fund and the bank will include a financial sector reform project, at national and regional level. says finance minister N'Goran Niamien. IMF directors on a recent visit to Abidian, the Ivorian capital, said they had two concerns about the local banking system: capital adequacy and banking supervision.

A recent spate of bad loans tor - the banks' biggest source of business - and awkward parallels with the to light while the Washington-based institutions were negotiating the new aid and debt relief programme, worth \$3bn to Côte d'Ivoire.

leading cocoa and coffee

exporter, SICC, owned by a family with close links to the head of state. Moreover the government is a shareholder in the domestic bank creditors, who, according to local bankers, have at least \$20m in unsecured loans to SICC. The state owns 20 per cent of the two biggest of these banks, both French controlled: SGBCI (a subsidiary of Société Générale) and BICICI (the Banque Nationale de Paris operation). The government owns 100 per cent of BIAO, the other bank with heavy exposure to SICC.

Under the watchful eve of the donors, there was no state ball-out of SICC. SGBCI and BICICI, both quoted on the local bourse, took heavyprovisions against bad loans. These cut net profits at Société Générale, which has about 35 per cent of the Ivorian market, from CFA 19bn the amount of stock the Banque Centrale des Etats Seven to 10 smaller banks in 1996 to CFA fr3.5hm last trader had was more impor-

Despite the recent problems, commercial banking to direct credit towards comremains a highly profitable business in Côte d'Ivoire. Four big commercial banks have about three quarters of the market: these are SGBCL, BICICI, SIB (a Credit Lyonnais affiliate) and the stateowned BIAO. The second tier is made up

stronger sector overall. "In include Paribas and Citi- man and a Japanese bank investment bank dealing in hank which specialises in and by Afreximbank, was treasury and capital markets corporate business. Some unsecured. The offshore needs to be able to move capsmaller niche banks in Abid-100 per cent return on capi-



The main debtor was a A dock worker checks sacks of cocoa for humidity: a spate of bad loans to the cocoa and coffee sector has come to both such serm

and 1996. Citics say this has made the banks complacent. The recent bad cocoa loans highlighted their weaknesses Liberalisation of cocoa and

coffee has reined in the power of the Caisse de Stabilisation, the state authority which once controlled all cocoa and coffee exports. This was forcing Ivorian banks to re-examine business with the sector, which accounts for 40 per cent of the country's exports. The banks pre-finance exporters so that they buy the beans up-country and get repaid

from export proceeds. A leading banker in Abidjan says lessons are being learned. "A more corporate approach is needed," he says. "When the state was regulating the cocoa sector. tant than the quality of its Dakar-based institution covmanagement. Now we have ering the eight West African panies with sound finances and are well run.

Offshore banks have also burnt their fingers on syndicated loans to Ivorian cocoa traders. Dresdner Bank was the lead manager of a large "Cote d'Ivoire is probably over-banked and yet the Even the big commercial amalgamated resources of

per cent of capital in 1995 finance cocoa and coffee." says an international banker in Abidian. "So the merchant bank arms of the Ivorian banks who think they have enough exposure to the sector act as intermediaries bringing in offshore banks to mobilise international capital. That way ivorian cocoa becames part of the world market for risk."

Although the Washington institutions are looking at tightening banking supervision, the Commission Bancaire is considered strict. The commission as in the French system, is separate from but subordinate to the central bank. Each bank must report its balance sheet, liquidity position and profit and loss account monthly to the commission.

The central bank in Abidjan, a national agency of the de l'Afrique de l'Ouest, the countries whose currency is the CFA franc.

The common currency has worked in Cote d'Ivoire's favour as it is the main economy among the eight, with Abidian the main financial centre. However, the CFA offshore loan to SICC. Bank- franc's peg to the French ers in Abidjan say the loan, franc may be holding back The result should be a of niche banks. These backed also by another Ger- non-traditional banking. "An banks' role in the cocoa sec- ital in and out of the country exchange controls, largely to protect the French treasury from the effects of capital banks showed pre-tax profits all these domestic banks is flight," says an Abidjan

فَكذا من الأصل

lead in some aspects." he

says. "But people look to

the AfDB to take the lead in

other areas like lending to

the African private sector.

regionalisation, although

we have not been able to

He points out that the

advantages, being located

on the African continent

and 90 per cent staffed by

"We have access both to

the capital markets and the

experience in areas such as

"There was a time when

private sector," he adds.

"We also have lots of

health and education

projects. But the bank

wants to share risk with

other donors," he says.

Africans who know the

make much progress on

that yet," Mr Kabbaj

bank has certain

region well.

concedes.

There is also

THE AFRICAN DEVELOPMENT BANK • by Mark O'Dwyer

new lease of life

A staff shake-out and a capital increase are restoring the bank's credibility

The African Development Bank is taking vital steps to emerge from the institutional and financial crisis of the mid-1990s which cut off vital funding and even cast doubt on its survival

In addition to extensive restructuring of senior staffing, a 35 per cent capital increase, to be approved by member states after the annual meeting, will strengthen the AfDB's finances and raise its credibility in international capital

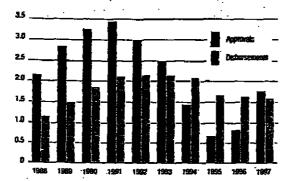
By the end of 1998 the group's management expects to have enough funds to ensure that both the AfDB which has as its shareholders 53 African countries and 24 partners from outside the continent - and the African Development Fund, the bank's soft credit arm, remain fully operational.

The agreement raises the equity of the non-African, mainly OECD member countries from 34 to 40 per cent and gives them more voting power. The capital increase puts the AfDB almost in the same league as the other multilateral development banks in terms of debt to capital ratios, says Omar Kabbaj, AfDB president.

debt to usable capital will fall from 98 per cent in 1995 to 55.7 per cent after the ble capital will fall from 44.7 per cent in 1995 to 28.7 per cent. The ratio of senior debt to the callable capital of the non-African member states ing Democratic Republic of will fall from 70.1 per cent in 1995 to 43.9 per cent, he says.

The AfDB believes the greement will also enhance its standing with credit rating agencies. In 1995, Standard & Poor's downgraded the AfDB's debt from AAA move reflected political major decisions. doubts about the bank, as

Bank group loan and grant approvals and disbursements



states delayed the appointment of a new president.

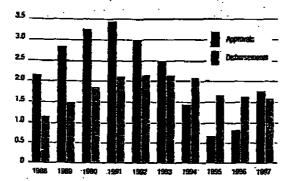
appointed in 1995 and has presided over the most extensive of the bank's financial and institutional reforms - doubts whether the capital increase will have any immediate effect on the bank's borrowing cost. "Our spreads compared to the other development banks have narrowed from 25 to 13 basis points," he

However, the bank is reducing its commitment fee from 1 per cent of the amount of a loan to 75 basis points, which brings it more into line with other multilateral lending banks.

The capital increase will also reinforce the bank's capital base, protecting it against possible default by The percentage of total some borrowers. Since arrears rose sharply in the early 1990s, the bank's bad debt situation has stabilised. Arrears in 1997 rose slightly to 579m UA (units of account) but most of this came from a small group of war-torn countries, includ-

Congo, Angola and Liberia. As part of the capital increase, the non-regional members will raise their shareholding from one third to 40 per cent and will in effect have a veto through a change in the board of goverto AA in 1995, the only credit nors' voting rules, requiring rating agency to do so. S&P's a 70 per cent majority on all

Two regional members,



with 10 per cent before the capital increase) and Libva. raised last minute objections to the proposed changes to

voting rules. A compromise was hammered out at the meeting which leaves the non-regional's veto in effect but is phrased differently.

Although the bank's capi-

tal of about \$24bn is sufficient to maintain existing operations, non-African members wanted the increase and structural change to take place before agreeing to replenish the ADF. Funding for the ADF. the only source of loans from the AfDB for 39 African countries too poor to qualify for non-concessional credits, is provided by the non-African members, except for a is also being addressed. A small contribution started recently by Botswana and

South Africa. Donors are to start negotiating the replenishment of the ADF this mouth. Mr Kabbaj says he expects it to be agreed by the end of 1998, by which time all its existing funds will have been com-

As part of the reform process at the bank, sweeping changes to personnel have taken place. Some 70 per cent of senior management have been replaced since 1995, recruitment procedures have been tightened up and an overbaul of staff policy has recently been completed. "Treasury and human

resources are the main areas of progress," says Cheick

AIDB. Heading the treasury at the bank is Thierry de Longuemar, recruited from Credit Agricole and the first AIDB treasury chief to be appointed from outside the

As part of a new treasury policy, the bank is giving borrowers a choice of loan products and currencies. Until October 1997 the bank just had one product, a variable rate loan and no choice currency. Borrowers found themselves with far too high a portion of year borrowings. The treasury department says the AIDB's clients require 50 per cent of their borrowings in dollars and 30 per cent in European currencies (mainly francs and D-Marks).

Under Mr de Longuerna three products have been introduced based on single currencies: Libor floating rate loans, fixed rate loans and variable rate products. These are designed to match the funding needs of African countries. Old undisbursed loans are being converted to

the new products. Another innovation is the use of African currencies. The bank has tapped the Euro-rand market to satisfy growing demand for rand porrowing by the southern African bloc, SADC, since South Africa became a member of the AIDB. The issue of bank salaries

revised pay policy is attempting to bring staff pay which according to Mr Fall is about 30 per cent below the market rate for professional staff - more closely in

to line with the market. This lack of competitiveness is one reason why the development of a private sector lending department, seen as a priority by Mr Kabbaj's management, has been slow. Mr Kabbaj says the department needs experienced investment bankers, but that it has been hard to attract people with the right skills. Those that do come to the

bank, however, will find technology matching that of offices elsewhere in the world: every professional now has a desktop PC and

Omar Kabbaj, president of the African Development Bank

In an optimistic mood

The bank chief discusses changes that have been carried out in recent years

The button for the 13th floor office of the Abidjan headquarters of the African Development Bank, reads simply "floor A", associations with what many see as an uniucky of that office - Omar Kabbai, the bank's president – does not feel The reforms of the Côte

d'Ivoire-based AfDB, which Mr Kabbaj accelerated when he took over as president of the bank in late 1995, have been substantially advanced and the institution is regaining the credibility it lost in recent years.

"Governance reforms are more than 90 per cent complete," says Mr Kabbai. We have done everything that does not require changes to the articles of the bank, for which we need the governors'

issent.' Under the guiding hand of Mr Kabbaj, a Moroccan who has been a director of both the International Monetary Fund and the World Bank, the AIDB has been re-assessing the role of Africa's multilateral lender. We have reviewed the AfDB from all angles," he

We drafted a paper outlining our vision of the to the governors for their views. After the annual meeting it will be sent to the NGOs (non-government organisations as well." says Mr Kabbaj. The AIDB president talks

of defining niches in which the bank can operate. "But it is difficult in Africa." he admits. "We have about 20 of the poorest countries in the world in Africa, who are

concessional resources and are in need of help in a

number of ways." Therefore, the approach needed, he says is to have a what he calls a "broad menu" of requirements for development of member countries.

Then within those we try to concentrate on two or three aspects. These are likely to be poverty alleviation, cross-cutting issues [donors' jargon for gender and environment) and corporate governance.

Mr Kabbaj says that the

bank has also taken on a development advisory role. "We have a development unit for which we are hiring specialists in environmental and gender

"When donors work together on projects the World Bank should take the missions and AMB staff were shunned by African officials. Now our staff are treated with more respect." Like other multilaterals.

the AfDB has started carrying out portfolio place in 1996 and another in 1997.

other multilaterals would

not work with the AIDB on

"We found we have a few more bad projects than the World Bank has in Africa," Mr Kabbaj says. "But one has to be careful about definitions. A problem project is not necessarily all

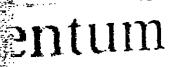
improvements. We now do one supervision of the portfolio of each country per year. And we are doing a mid-term review of all projects. Agriculture is one of the problem areas. We agriculture schemes, such as big irrigation to smaller scale projects. But the emphasis now is on quality of projects at entry and co-operation with other

The AfDB has also tightened up on procurement. We have a procurement watchdog, an internal unit that does random checks on operations, Mr Kabbaj says The procurement committee handles contracts. The number of complaints has gone down

complaints from bidders on from 46 at one meeting to none at the most recent Mr Kabbaj highlights treasury, information

technology and human resources as areas of progress at the AfDB, But he says that a change of culture is still needed in the bank. "This is coming but it will take more time. There are still pockets of resistance," he says. "But there have been about 200 new recruits in the past two years and now about 50 per cent of professionals come in to work at the weekend.

Mark O'Dwyer





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ZIMBABWE • by Tony Hawkins

Crisis is no surprise

The industry's woes stem from macroeconomic instability and regulatory failure

Zimbabwe's banking crisis which broke in April came as no surprise in the markets which had just been waiting for the accident to happen. Rumours that as many as three banks were in difficulties had been circulating for weeks and the only surprise was that the crists had taken so long to surface and that only one merchant bank was involved.

Rapid growth in the number of financial institutions. including a whole swathe of 'unregistered" money market dealers and investing institutions followed implementation of the 1991 Economic Structural Adjustment Programme (ESAP). This opened up the finan-

cial sector to new entrants, while liberalising interest tive action approach to fos-

SE industrial index

The new players, initially merchant banks and dis-

count houses, but subsequently commercial banks and building societies, increased the tempo of competition in the industry. forced the existing banks to pay substantially higher salaries to keep key staff, thereby raising costs across the board, and made credit more readily available especially to small and emerging

Official figures show that since 1990 finance and insurance has been one of the fastest-growing sectors of the economy, increasing its share of gross domestic product by about a third to more than 8 per cent of GDP.

While some of the established financial institutions have complained that the country has become "overbanked", this view is not accepted by the authorities which adopted an affirma-

At the end of April the authorities cancelled the licence of United Merchant Bank after a report by a firm of accountants had shown it to be "capital insolvent". The full ramifications of

UMB's closure are as yet unclear, Estimates of losses range from Z\$1bn to Z\$1.5bn (\$55m to \$80m) or about 1 per cent to 1.5 per cent of GDP. The central bank insists that there will be no "bail-out" of those who have lost money as a result of the bank's collapse, but this has been publicly contradicted by President Robert Mugabe

as a consequence. At this stage, the main problem appears to lie with the allegedly fraudulent issue of an estimated Z\$750m (US\$40m) of bills on behalf of the state-owned Cold Storage Commission (CSC).

who said last month that no-

one would be "out of pocket"

Bankers, brokers and money market dealers claim that they invested their clients' funds in CSC bills in good faith and should not therefore be held responsible, especially since the bills were issued under government guarantee.

Now that the central bank's stance has been publicly refuted by the president, the signs are that - if the funds cannot be recovered - the authorities will have to rescue anyone who lost money as a result of the bill issue, though this is unlikely to extend to those with deposits in, or loans to, UMB itself.

Bankers - including the new entrants - say the central bank must accept much of the blame for recent events. The RBZ is criticised for its failure not to move sooner to deal with the problem and for the failure of its

Finance ministry officials say they believe the problem has now been "ringfenced" but no details are being disclosed pending the report of the Governor of the Central Bank Dr Leonard Tsumba. who has been appointed to inquire into the whole affair. money supply growth from

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new management report, published by FT Finance. It is a valuable and

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to the relaxation of government controls.

rates, exchange controls and ter new entry by indigenous, be's full report is unlikely to the exchange rate. be published, which could well lead to problems with donors and potential investors who want to see far greater transparency than the government is likely to that a policy designed to foster "indigenision" of the economy at large as well as of the financial sector will have precisely the opposite

> In recent weeks, a flight to quality - at two levels - has developed. Deposits are shifting to the traditional banks. especially the foreign-owned institutions - Barclays, Standard Chartered and South African-based Stanbic. At the same time investors are reluctant to hold private sector paper, resulting in heavy demand for Treasury

effect.

The financial sector's is extend well beyond the IIMB affair. The steep devaluation of the Zimbabwe dollar in the final weeks of 1997 caught many companies by surprise, leaving some with offshore exposures not matched with foreign currency earnings facing large transaction-risk losses.

The 1998 slowdown in the economy, plunging stock market prices, the deepening problems of mining exporters, growing trade union militancy and most seriously of all, the steep decline in tobacco prices, have compounded the industry's diffi-

If tobacco prices fail to increase substantially over the next three months, many growers with large loans from the banks will not be able to repay. Current projections suggest that the tobacco prices will average no more than 165 US cents a kilogram – well below the break-even price for most growers. Were this to hapen, the banks with large tobacco exposure would be forced to foreclose on some farmers while carrying others in the form of non-per-

To add to the financial sector's woes the RBZ has set itself the target of halving Bankers believe Dr Tsum- more than 30 per cent last

forming loans.



on: as well as the steep decline in tobacco prices, plunging stock market values have compounded the benks' difficulties

to be seen.

more than 30 per cent in December - prices rose more than 20 per cent in the first four months of 1996 - the monetary target implies a credit crunch with sharply higher interest rates in the second half of the year.

Whether such targets will be sustainable - economically, politically or socially given labour militancy, average 30 per cent in 1998

year to 16 per cent by the renewed downward pressure end of 1998. With year-on- on the Zimbabwe dollar year inflation forecast at which fell more than 12 per cent in April-May and the weakness of commodity prices and exports remains

> In May clothing industry unions accepted a 33 per cent pay offer, while postal workers downed tools in search of substantially higher wages. Analysts predict that wage awards will

in the central bank's monetary and inflation targets and the government's fiscal deficit projection.

All of which suggests that

the rest of 1998 will not be easy for the banking sector which could well experience a further shake-out and restructuring as conditions become more difficult.

The authorities have promised to implement new banking legislation, which

which will leave a huge hole should have gone to partiament four years ago and while this will be wolcomed by the financial sector, it is no nanacea.

. ...

The industry's problems have their roots in macroeconomic instability - a decade and more of unsustainable budget deficits, rapid money supply growth and high inflation - and the failure of the Reserve Bank to implement the regulations



NIGERIA • by Lolade Ogunjimi

The roller-coaster ride

t young Nigerian walks past pipes carrying oil: despite the country's oil output of 2m barrets a day, debt armans continue

Weak banks fold and new technology takes hold as bankers learn to adapt

Life for a banker in Africa's most populous nation is mything but dull.

The past few months have seen no fewer than 26 banks go into liquidation, the introduction of state of the ari technology in the form of smart cards and the prospect of a London listing for the United Bank of Africa, one of Nigeria's big three. Throw in political uncer-

tainty, a stock market at a 21-month low, a weake currency which last month depreciated by 6 per cent against the dollar and a \$35bn external debt on which arrears continue to climb despite the country's oil output of 2m barrels a day, and it all adds up to a challenging business envi-

"Doing business here recruires a cool head, strong nerves, and long vision." says one Nigerian banker.

The rapid expansion of the Nigerian banking sector which got under way in the late 1980s, was always likely to end in tears. The number of banks more than doubled from 50 in 1988 to 120 in 1992, many

of them established with minimal capital and no deposit base to speak of. By the end of 1994, the Nigerian Deposit Insurance Corporation (NDIC) estimated that N49bn of deposits were lodged with distressed banks - about 29 per cent of the total - while tal to N500m, whether more than 40 per cent of through rights issues, fresh

loans were non performing. The writing was on the wall, as the NDIC report for the year made clear: "Capital adequacy wors-ened...poor asset quality The Lagos rating agency,

was further heightened as more debtors default-ed...excessive risk taking encies by the banks and the prevalence of fraud and other forms of malpractice adversely affected the financial conditions of the industry..." After a series of government warnings during the intervening years that the sector had to put its house in order, the crunch came. In January this year, the Central Bank of Nigeria named 26 distressed banks which were to be liquidated following their failure to recapitalise by a govern-

The collapsed banks, more than one fifth of those licensed in Nigeria, were equally divided between ercial and merchant banks. Four of them were owned by the federal government, six by state gov-ernments and 16 by private

ment deadline of December

The 26 banks put in liquidation by CBN were collectively owing depositors only certain to get N5.993bn from NDIC, being the amount of insured liabilities, at a maximum of N50,000 per depositor.

over. Besides the 26 col-lapsed banks, another 23 are

officially classified as dis-They now have until December 31 to increase their minimum paid up capi-

shareholders, or mergers. As of April 31, this year, 29 banks had met this require-

Agusto & Co, expects that by the deadline - which could well be extended about 40 banks should have met this requirement. But the days of easy pickings and quick and easy

profits are ending as the reforms make the sector more competitive. Although last year, the sector's gross earnings had increased from N8bn in 1990 to N70bn, it represented a

contraction of 15.2 per cent

in US dollar terms from \$1bn to \$848m. While gross earnings have increased almost tenfold in nominal terms, real growth has been negative. And although the sector's return on average equity has reduced from its peak of 61 per cent in 1993 to 36 per cent in 1997, the current real return on equity is posi-

New technology and greater efficiency will be the key to profitability in the years to come. A consortium of 19 banks, including Citibank Nigeria and Crédit Lyonnais Nigeria, who between them represent about 70 per cent of total assets in the banking sector, have introduced an electronic payment scheme based on smart card technol-

They have formed a joint stock company, Smart Card Nigaria Pic, to manage the scheme, and the Dublinbased Card Services International, in partnership with IBM, has been awarded the \$2.1m contract for the initial

These will be programmed to load between a minimum of N500 and possibly up to Nlm, and expected to catch on rapidly in a country where the highest denomination note is only worth about 60 US cents.

Test run in Lagos in June, the full launch of the scheme is scheduled for December this year.

Meanwhile the three biggest banks - Union Bank, the United Bank for Africa, and First Bank - are all pursuing restructuring programmes, with ITRA leading the way, and aiming for a listing on the London and New York stock exchanges.

So far, no Nigerlan com-pany is listed outside the West African country's own

"It is just the beginning of the process," warned a UBA official. "UBA is still awaiting clarification from abroad," said a spokesma for the Lagos stock exchange, adding that necessary documents had not been signed to allow the bank to secure a listing

UBA, one of Nigeria's biggest three, has 60 per cent Nigerian ownership and 40 per cent foreign stake with Banque Nationale de Paris Plc (UK) holding at least 25

per cent. Other foreign owners are Paris based Banque Nationale de Paris Intercontinentale, Bankers International Corp. of the US. and Monte dei Paschi di Siena both of Italy.

The author is an analyst at Agusto & Co, the Lagas rat-

